REINSTATEMENT

Entity ID# 33885 Name: Michelin Dorth Amure
☐ Domestic Business Corporation
☐ Professional Business Corporation
Foreign Business Corporation
Domestic or Foreign Non-Profit Corporation
Domestic or Foreign Limited Liability Company
Annual Reports
Change of Agent Form
Change of Registered/Resident Office Form
Good Standing from the RI Division of Taxation
Penalties
Legislative Act
Other:
FILED "
MAR 0 6 2003
By <u>05(70)</u>



STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS

Department of Revenue DIVISION OF TAXATION One Capitol Hill Providence, RI 02908-5800

Date: 2/19/2008

TO WHOM IT MAY CONCERN:

Re: Michelin North America, Inc.

It appears from our records that the above named corporation has filed all the required Business Corporation Tax Returns due to be filed and paid all taxes indicated thereon and is in good standing with this Division as of this date regarding any liability under the Rhode Island Corporation Tax Law.

This letter is issued pursuant to the request of the above named corporation for the purpose of:

REINSTATEMENT OF REVOKED CORPORATE CHARTER

Very truly yours,

David M. Sullivan

Tax Administrator

Peter R. Murray, Acting Chief Compliance and Collections

MAR 0 6 2008