



State of Rhode Island  
and Providence Plantations  
Office of the Secretary of State

A. Ralph Molits, Secretary of State  
Corporations Division  
118 W. River Street  
Providence, RI 02901-2615  
(401) 222-3100

**PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2007**

Filing Period: January 1 - March 1 • Filing Fee: \$50.00\* THIS REPORT MUST BE TYPED OR PRINTED LEGIBLY IN BLACK INK in accordance with R.I.G.L. § 1-2-1501(e), each corporation failing or refusing to file its annual report within thirty (30) days after the time prescribed by law (R.I.G.L. § 1-2-1501(e&a)) is subject to a penalty fee of \$25.00.

1. Company ID 33385		2. Name of Corporation Michelin North America, Inc.			
3. Street Address (Principal Business Office) One Parkway South			4. City Greenville	5. State SC	6. Zip 29615
7. Business Phone No. 864-458-5000		8. State of Incorporation New York			
9. Brief Description of the Character of Business Conducted in Rhode Island					
10. NAMES AND ADDRESSES OF THE OFFICERS: ("X" BOX FOR ATTACHMENT) <input type="checkbox"/> FILL IN SPACES BEFORE USING ATTACHMENTS					
11. President Name James M Micali			12. Vice President Name Robert E Steelman		
13. Street Address One Parkway South			14. Street Address One Parkway South		
15. City Greenville	16. State SC	17. Zip 29615	18. City Greenville	19. State SC	20. Zip 29615
21. Secretary Name Mark I Williams			22. Treasurer Name Peter Dunphy		
23. Street Address One Parkway South			24. Street Address One Parkway South		
25. City Greenville	26. State SC	27. Zip 29615	28. City Greenville	29. State SC	30. Zip 29615
11. NAMES AND ADDRESSES OF THE DIRECTORS: ("X" BOX FOR ATTACHMENT) <input type="checkbox"/> FILL IN SPACES BEFORE USING ATTACHMENTS					
31. Director Name James M Micali			32. Director Name Jean Michel Guillon		
33. Street Address One Parkway South			34. Street Address One Parkway South		
35. City Greenville	36. State SC	37. Zip 29615	38. City Greenville	39. State SC	40. Zip 29615
39. Director Name Eric Le Corre			40. Director Name NONE		
41. Street Address One Parkway South			42. Street Address		
43. City Greenville	44. State SC	45. Zip 29615	46. City	47. State	48. Zip
12. SHARES AUTHORIZED ("X" BOX FOR ATTACHMENT) <input type="checkbox"/>					
13. AUTHORIZED SHARES			14. SHARES ISSUED ("X" BOX FOR ATTACHMENT) <input type="checkbox"/>		
15. Number of Shares 1,801,000	16. Class Series \$ 100.00 Par Value	17. Par Value	18. Number of Shares NONE	19. Class Series	20. Par Value

RECEIVED  
SECRETARY OF STATE  
CORPORATIONS DIV  
MAR -6 AM 9:23

This report must be executed on behalf of the corporation by an authorized representative. If the corporation is in the hands of a receiver or trustee, this report must be executed on behalf of the corporation by the receiver or trustee.

File Date: **FILED**

Check No.: MAR 06 2008

By: **By 051701 9123**

FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

Signature: Robert E Steelman Date: \_\_\_\_\_

Print or Type Name: **Vice President, Tax**

Title: **Vice President, Tax**