

A. Ralph Mollis, Secretary of State Corporations Division 148 W. River Street Providence, RI 02904-2615

401.222.3040

PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2011

401.222.304

Filing Period: January 1 - March 1 • Filing Fee: \$50.00* • THIS REPORT MUST BE TYPED OR PRINTED LEGIBLY IN BLACK INK.

* In accordance with R.I.G.L. 7-1.2-1501(e), each corporation failing or refusing to file its annual report within thirty (30) days after the time prescribed by law (R.I.G.L. 7-1.2-1501(cod)) is subject to a smaller fee of \$25.00 subject to a penalty fee of \$25.00.

62923	1 .	2. Name of Corporation THE TALBOTS, INC.			
3. Street Address Principal Business Office 175 BEAL STREET			City HINGHAM	State MA	Zip 02043
4. Business Phone No. 5. State of Incorporation 781-749-7600 DELAWARE				02043	
6. Brief Description of the Chara RETAIL SALES	cter of Business Conduc	ted in Rhode Island		· · · · · · · · · · · · · · · · · · ·	<u> </u>
7. NAMES AND ADDRESSES OF THE OFFICERS: ("X" BOX FOR ATTA President Name TRUDY F. SULLVIAN			ACHMENT) TILL IN SPACES BEFORE USING ATTACHMENTS Vice President Name GREGORY I. POOLE		
Street Address 175 BEAL STREET			Street Address 175 BEAL STREET		
City HINGHAM	State MA	^{Zip} 02043	City HINGHAM	State MA	7 <i>ip</i> 02043
Secretary Name RICHARD T. O' CONNELL, JR.			Treasurer Name MICHAEL SCARPA		
Street Address 175 BEAL STREET			Street Address 175 BEAL STREET		
City HINGHAM	State MA	^{Zip} 02043	City HINGHAM	State MA	2ip 02043
8. NAMES AND ADDRESSES OF THE DIRECTORS: ("X" BOX FOR ATT Director Name TRUDY F. SULLIVAN			TACHMENT) TILL IN SPACES BEFORE USING ATTACHMENTS Director Name GARY M. PFEIFFER		
Street Address 175 BEAL STREET			Street Address 609 EDGEHILL ROAD WESTOVER HILLS		
^{лу} HINGHAM	State MA	Zip 02043	City GREENVILLE	State DE	2ip 19807
Director Name JOHN W. GLEESON			Director Name SUSAN SWAIN		
Street Address 673 W. WRIGHWOOD AVENUE			Street Address C-SPAN, 400 N. CAPITOL STREET NW #650		
CHICAGO	State IL	<i>zφ</i> 60614	City WASHINGTON	State DC	Zip 20001
9. SHARES AUTHORIZED 200,000,000			10. SHARES ISSUED ("X" BOX FOR ATTACHMENT) ISSUED SHARES THIS SECTION MUST BE COMPLETED		
This information is currently of record in the Office of the Secretary of State. Changes require an additional filing. See Section 9 of instruction sheet.			Number of Shares	Class/Series	Par Value
			97,247,847	COMMON	.01
his report must be execu	ted on behalf of the	e corporation by an authorize corporation by the receiver of	d representative. If the c	Ornoration is in the hands	of a receiver or tructor

-	FILED
File Date	FEB 28 2011
Check No.	BY 30918-24
By:	
	FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and including any accompanying schedule contained here <u>i</u> n are true and correct.	d affirm that I have examined this report is and statements, and that all statements
anin dem	2/23/11
Signature	Date

YIMIN ZHANG

Print or Type Name

VICE PRESIDENT, TAX

Title

THE TALBOTS, INC.

DIRECTORS

Trudy F. Sullivan John W. Gleeson Gary M. Pfeiffer Susan Swain Marjorie L. Bowen Andrew H. Madsen

Business Address

175 Beal Street, Hingham, MA 02043 673 W. Wrighwood Ave., Chicago, IL 60614 609 Edgehill Rd., Westover Hills, Greenville, DE 19807 C-SPAN, 400 N. Capitol St., NW #650, Washington, D.C. 20001 225 6th Street, Manhattan Beach, CA 90266 Darden, 1000 Darden Center Drive, Orlando, FL 32837

OFFICERS

Trudy F. Sullivan Michael Scarpa Michael Smaldone Gregory I. Poole Benedetta Casamento Richard T. O'Connell, Jr. President and Chief Executive Officer Chief Operating Officer, Chief Financial Officer and Treasurer

Chief Creative Officer Executive Vice President & Chief Supply Chain Officer

Executive Vice President, Finance

Executive Vice President, Real Estate, Legal, Store Planning &

Design and Construction, and Secretary Lori D. Wagner Executive Vice President, Chief Marketing Officer Christopher W.G. Jackson Senior Vice President, Apparel Design & Development John Kovac Senior Vice President, Chief Information Officer Julie F. Lorigan Senior Vice President, Investor & Media Relations

Katherine Lynch-Nutting Senior Vice President, Global Logistics

Bruce L. Prescott Senior Vice President, Direct Marketing and Customer Service

Ruthanne Russell Senior Vice President, Human Resources Sharon Sweeney Senior Vice President, Product Shared Services

Yimin Zhang Vice President, Tax

Ann E. Maguire Vice President, Corporate Accounting

Vice President and Senior Corporate Counsel, and Assistant

Mara D. Calame Secretary

Vice President and Senior Corporate Counsel, and Assistant John L. Floria Secretary

Gary Yunker Vice President, Financial Planning and Analysis

175 Beal Street, Hingham, MA 02043 175 Beal Street, Hingham, MA 02043

175 Beal Street, Hingham, MA 02043 175 Beal Street, Hingham, MA 02043 175 Beal Street, Hingham, MA 02043 175 Beal Street, Hingham, MA 02043 175 Beal Street, Hingham, MA 02043 175 Beal Street, Hingham, MA 02043 175 Beal Street, Hingham, MA 02043 175 Beal Street, Hingham, MA 02043 175 Beal Street, Hingham, MA 02043 175 Beal Street, Hingham, MA 02043 175 Beal Street, Hingham, MA 02043

175 Beal Street, Hingham, MA 02043

175 Beal Street, Hingham, MA 02043 175 Beal Street, Hingham, MA 02043

