



State of Rhode Island and Providence Plantations

A. Ralph Mollis

Secretary of State



September 13, 2011

CUBIST PHARMACEUTICALS, INC.
c/o CT CORPORATION SYSTEM
10 WEYBOSSET STREET
PROVIDENCE, RI 02903

RE: Corporation ID # 132399
CUBIST PHARMACEUTICALS, INC.

Dear Sir or Madam:

The Division of Business Services of the Office of the Secretary of State has yet to receive your Annual Report for the year 2011.

Pursuant to the provisions set forth in Sections 7-1.2-1310 and 7-1.2-1414 of the General Laws of the State of Rhode Island, the Certificate of Incorporation/Authority of the above named entity will be revoked after 60 days from the date of this notice for failure to file the report.

To file an Annual Report online using Visa, MasterCard or American Express, visit www.sos.ri.gov and simply click on the "File Annual Reports" link. If you do not have a CID and PIN or have forgotten your CID and/or PIN, please contact us at corp_pin@sos.ri.gov.

If you prefer to use cash or check, visit www.sos.ri.gov and click on the "File Annual Reports" link to download a form. You can mail the form to us with your payment or visit our office to file in person. Of course, we will provide a hardcopy of the Annual Report form upon request.

R.I.G.L. 7-1.2-1501(e), states that any corporation failing or refusing to file its annual report for any year within thirty (30) days after the time prescribed by law is subject to a penalty fee of \$25.00. ***Please file your Annual Report for the year 2011 along with payment in the amount of \$75.00 that includes both the annual report filing fee and required penalty fee.*** The filing must be made with the Office of the Secretary of State, Division of Business Services, within the next sixty (60) days to ensure your authority to conduct business will remain intact. If you have any questions, or if we can be of any assistance, please do not hesitate to call the Division of Business Services at (401) 222-3040.

Sincerely,

A. Ralph Mollis
Secretary of State