Filing Fee: \$150.00

ID Number: 12300



STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS

Office of the Secretary of State
Corporations Division
100 North Main Street
Providence, Rhode Island 02903-1335

LIMITED LIABILITY COMPANY

ARTICLES OF ORGANIZATION (To Be Filed In Duplicate)

Pursuant to the provisions of Chapter 7-16 of the General Laws, 1956, as amended, the following Articles of Organization are adopted for the limited liability company to be organized hereby:

| 1. | The name of the limited liability company to be organized hereby: Blackwell Realty, LLC | | | | |
|--|--|------------------------------|---|--|--|
| 1. | | | | | |
| 2. | The address of the limited liability company's resident agent in Rhode Island is: | | | | |
| | c/o Manasett Corporation, 22 Parsonage Street | Providence | , RI 02903 | | |
| | (Street Address, not P.O. Box) | (City/Town) | (Zip Code) | | |
| | and the name of the resident agent at such address is | Paul W. Whyte | | | |
| | - | (Name of Agent) | | | |
| Under the terms of these Articles of Organization and any written operating agreement made or intended the limited liability company is intended to be treated for purposes of federal income taxation as: | | | ent made or intended to be made, taxation as: | | |
| | (Check of | ne box only) | | | |
| | X a partnership <u>or</u> a corporation <u>o</u> | disregarded as an | entity separate from its member | | |
| 4. | The address of the principal office of the limited liability company if it is determined at the time of organization: c/o Manasett Corporation, 22 Parsonage Street, Providence, RI 02903 | | | | |
| | Go manasett Corporation, 22 Farsonage Street, Providence, RI 02303 | | | | |
| | | - W-10-1 | | | |
| | | | | | |
| 5. | The limited liability company has the purpose of engage except the provision of professional services as defined dissolved or terminated in accordance with Chapter 7-paragraph 6 of these Articles of Organization. | d in Section 7-5.1-2, and sh | all have perpetual existence until | | |
| | • | | FILED | | |
| | [1] [1] [1] [1] [1] [1] [1] [1] [1] [1] | | NOV 1 3 2001 | | |
| | | | NOV 1 3 2001 By (と 軒で 3 2737579 | | |
| | \$ 45 A. | | Dy <u>273 /39</u> | | |

Form No. 400 Revised: 01/99

| 6. | 6. Additional provisions, if any, not inconsistent with law, which the members elect to have set forth in these Articles of Organization, including, but not limited to, any limitation of the purposes or duration for which the limited liability company is formed, and any other provision which may be included in an operating agreement: | | |
|-----|---|--|--|
| | See Exhibit A attached hereto. | •. | |
| | | | |
| | | | |
| | | | |
| | | | |
| 7. | The limited liability company is to be managed by: | | |
| | (Check one box only) | | |
| | its n | nembers <u>or</u> X by one (1) or more managers | |
| 8. | If the limited liability company has managers at the time of filing these Articles of Organization, state the name and address of each manager: | | |
| | <u>Manager</u> | <u>Address</u> | |
| | Manasett Corporation | 22 Parsonage Street, Providence, Ri 02903 | |
| | | | |
| | | | |
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| | | | |
| | | | |
| | | | |
| 9. | The date these Articles of Organization | are to become effective, if later than the date of filing, is: | |
| | upon the filing of these Articles of Organization | | |
| | (not prior to, nor mo | re than 30 days after, the filing of these Articles of Organization) | |
| | | | |
| | | Under penalty of perjury, I declare and affirm that I have examined these Articles of Organization, including any accompanying attachments, and that all statements contained herein are true and correct. | |
| Dat | e: November 13 , 2001 * | Triand Harled | |
| | | Signature of Authorized Person Kinnaird Howland | |

EXHIBIT A

Article SIXTH: Additional provisions not inconsistent with law set forth in these Articles of Organization:

- I. A Manager (as herein defined) of the limited liability company shall not be personally liable to the limited liability company or to its members for monetary damages for breach of any duty provided for in Section 7-16-17 of the General Laws of Rhode Island, 1956, as amended (the "General Laws"), except for (i) liability for breach of the Manager's duty of loyalty to the limited liability company or its members, (ii) liability for acts or omissions not in good faith or which involve intentional misconduct or a knowing violation of law, (iii) liability imposed pursuant to the provisions of Section 7-16-32 of the General Laws, or (iv) liability for any transaction from which the Manager derived an improper personal benefit, unless said transaction was with the informed consent of the members or a majority of the disinterested Managers. If the General Laws are amended after the adoption of this Article SIXTH to authorize action further eliminating or limiting the personal liability of Managers, then the liability of each Manager of the limited liability company shall be eliminated or limited to the fullest extent permitted by the General Laws, as so amended. Neither the amendment nor repeal of this Article SIXTH nor the adoption of any provision of these Articles of Organization inconsistent with this Article SIXTH shall eliminate or reduce the effect of this Article SIXTH in respect of any matter occurring, or any cause of action, suit or claim relating to any matter occurring, prior to such amendment, repeal or adoption of an inconsistent provision.
- II. (A) The members of the limited liability company may include provisions in the limited liability company's operating agreement which provide that each member, Manager, agent or employee, past or present, of the limited liability company (an "Indemnified Person"), shall be indemnified in the manner and to the extent permitted by the General Laws, or as shall be otherwise provided in said operating agreement.
 - (B) In addition to the authority conferred upon the members and Managers of the limited liability company by the foregoing paragraph (A), the members of the limited liability company may include provisions in the operating agreement, or the Managers may authorize agreements to be entered into with each Indemnified Person, for the purpose of indemnifying such person in the manner and to the extent provided herein:
 - (i) The operating agreement provisions or agreements authorized hereby may provide that the limited liability company shall, subject to the provisions of this Article SIXTH II(B), pay on behalf of an Indemnified Person any Loss or Expenses (each as herein defined) arising from any claim or

claims which are made against the Indemnified Person (whether individually or jointly with other Indemnified Persons) by reason of any Covered Act as herein defined) of the Indemnified Person.

- (ii) For the purposes of this Article SIXTH II(B), when used herein
 - (1) "Manager(s)" means any or all of the Managers of the limited liability company or those one or more members or other persons who are exercising any powers normally vested in the Managers;
 - (2) "Loss" means any amount which an Indemnified Person is legally obligated to pay for any claim for Covered Acts and shall include, without being limited to, damages, settlements, fines, penalties or, with respect to employee benefit plans, excise taxes;
 - (3) "Expenses" means any expenses incurred in connection with the defense against any claim for Covered Acts, including, without being limited to, legal, accounting or investigative fees and expenses or bonds necessary to pursue an appeal of an adverse judgment; and
 - (4) "Covered Act" means any act or omission of an Indemnified Person in the Indemnified Person's official capacity with the limited liability company and while serving in such capacity or while serving at the request of the limited liability company as a member of the governing body, Manager, officer, employee or agent of another limited liability company, including, but not limited to, any entities which are subsidiaries or affiliates of the limited liability company, corporation, partnership, joint venture, trust, other enterprise or employee benefit plan.
- (iii) The operating agreement provisions or agreements authorized hereby may cover Loss or Expenses arising from any claims made against a retired Indemnified Person, the estate, heirs or legal representative of a deceased Indemnified Person or the legal representative of an incompetent, insolvent or bankrupt Indemnified Person, where the Indemnified Person was an Indemnified Person at the time the Covered Act upon which such claims are based occurred.
- (iv) Any operating agreement provisions or agreements authorized hereby may provide for the advancement of Expenses to an Indemnified Person prior to the final disposition of any action, suit or proceeding, or any appeal therefrom, involving such Indemnified Person and based on the alleged commission by such Indemnified Person of a Covered Act, subject to an undertaking by or on behalf of such Indemnified Person to repay the same to the limited liability company if the Covered Act involves a claim for which indemnification is not permitted under clause (v) below, and the

- final disposition of such action, suit, proceeding or appeal results in an adjudication adverse to such Indemnified Person.
- (v) The operating agreement provisions or agreements authorized hereby may not indemnify an Indemnified Person from and against any Loss, and the limited liability company shall not reimburse for any Expenses, in connection with any claim or claims made against an Indemnified Person which the limited liability company shall determine to have resulted from: (1) any breach of the Indemnified Person's duty of loyalty to the limited liability company or its members; (2) acts or omissions not in good faith or which involve intentional misconduct or knowing violation of law; (3) action contravening Section 7-16-17 of the General Laws; or (4) a transaction from which the person seeking indemnification derived an improper personal benefit, unless said transaction was with the informed consent of the members or a majority of the disinterested Managers.

EDWARDS & ANGELL, LLP

COUNSELLORS AT LAW

Donna R. Van Reysen, Legal Assistant

Direct Dial: (401) 276-6490 Direct Fax: (401) 276-6512 E-Mail: dvanreysen@ealaw.com 2800 FINANCIAL PLAZA PROVIDENCE, RI 02903-2499 (401) 274-9200 FAX (401) 276-6611

November 13, 2001

VIA COURIER

Rhode Island Secretary of State Corporations Division 100 North Main Street Providence, Rhode Island 02903

Re: Blackwell Realty, LLC

Dear Sir/Madam:

Enclosed herein are the following documents relating to the formation of Blackwell Realty, LLC (the "Company") as a Rhode Island limited liability company:

- 1. Duplicate original Articles of Organization; and
- 2. \$150.00 check for the required filing fee.

As for name availability, we reserved the name with your office on September 6, 2001. Kindly file the enclosed document and return the stamped acknowledgment copy to the courier so that he may return it to my attention.

If you have any questions, please do not hesitate to contact me at 276-6490. Thank you in advance for your assistance with this matter.

Very truly yours,

Soura R. Van Reyper Donna R. Van Reysen

Legal Assistant

Enclosures

cc: Kinnaird Howland, Esq.