

Filing and License Fee: \$310.00 minimum



STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS

Office of the Secretary of State  
Division of Business Services  
148 W. River Street  
Providence, Rhode Island 02904-2615

BUSINESS CORPORATION

APPLICATION FOR CERTIFICATE OF AUTHORITY

RECEIVED  
SECRETARY OF STATE  
CORPORATIONS DIV  
2016 MAR 29 AM 10:28

Pursuant to the provisions of Section 7-1.2-1405 of the General Laws of Rhode Island, 1956, as amended, the undersigned foreign corporation hereby applies for a Certificate of Authority to transact business in the State of Rhode Island, and for that purpose submits the following statement:

1. The name of the corporation is Cost Reduction Analysts, Inc.
2. It is incorporated under the laws of Maryland
3. The name, if different, which it elects to use in Rhode Island is:
  - (a) If the name of the corporation in its jurisdiction of incorporation does not contain the word "corporation", "company", "incorporated", or "limited" or an abbreviation thereof, then list the name of the corporation with the addition of one of the above corporate endings for use in Rhode Island:
  - (b) If the corporate name is not available in Rhode Island, then set forth below the fictitious name under which the corporation will qualify and transact business in Rhode Island as stated in the "Fictitious Business Name Statement" to be filed with this application:
4. The date of its incorporation is March 3, 1995 and the period of its duration is indefinite
5. The address of its principal office is 14001 Marian Drive, Rockville, Maryland 20850
6. The address of its proposed registered office in Rhode Island is One Richmond Square Ste. 125B  
(Street Address, not P.O. Box)  
Providence, RI 02906 and the name of its proposed registered agent in Rhode Island at  
(City/Town) (Zip Code)  
that address is Registered Agents, Inc.  
(Name of Agent)
7. The purpose or purposes which it proposes to pursue in the transaction of business in Rhode Island are:  
To provide State of Rhode Island Mini Bid-Contract Compliance and Cost Allocation Services and any other  
lawful purpose
8. (a) The names and respective addresses of its directors (optional unless directors are required under the laws of the state or country of which it is incorporated).

|          | <u>Name</u>         | <u>Address</u> |
|----------|---------------------|----------------|
| Director | <u>FILED</u>        |                |
| Director | <u>MAR 29 2016</u>  |                |
| Director | <u>BY CA 271153</u> |                |
| Director | <u>10:28</u>        |                |

(b) The names and respective addresses of its principal officers (mandatory if directors are not required under the laws of the state or country of which it is incorporated).

|                | <u>Name</u>             | <u>Address</u>                                       |
|----------------|-------------------------|--|
| President      | <u>Andrew M. Ledner</u> | <u>14001 Marian Drive, Rockville, Maryland 20850</u> |
| Vice President | <u>Sherri L. Ledner</u> | <u>14001 Marian Drive, Rockville, Maryland 20850</u> |
| Treasurer      | <u></u>                 | <u></u>  |
| Secretary      | <u></u>                 | <u></u>  |

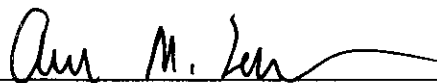
9. The aggregate number of shares which it has authority to issue; itemized by classes, par value of shares, shares without par value, and series, if any, within a class, is:

| <u>Number of Shares</u> | <u>Class</u>  | <u>Series</u> | <u>Par Value or Statement that Shares are without Par Value</u> |
|-------------------------|---------------|---------------|---|
| <u>10</u>               | <u>common</u> | <u>N/A</u>    | <u>\$1.00</u>   |
| <u></u>                 | <u></u>       | <u></u>       | <u></u>   |
| <u></u>                 | <u></u>       | <u></u>       | <u></u>   |

10. (a) \$ 0.00 = An estimate of the value of all property to be owned by the corporation for the following year, wherever located.
- (b) \$ 0.00 = An estimate of the value of the corporation's property to be located within Rhode Island during the following year.
- (c) 0 % = An estimate, expressed as a percentage, of the proportion that the estimated value of the property of the corporation to be located within this state during the following year bears to the value of all property of the corporation to be owned during the following year, wherever located. {divide (b) by (a) and multiply by 100 to obtain the percentage}
11. (a) \$ \$200,000 = An estimate of the gross amount of business to be transacted by the corporation during the following year.
- (b) \$ 10,000 = An estimate of the gross amount of business to be transacted by the corporation at or from places of business in Rhode Island during the following year.
- (c) 5 % = An estimate, expressed as a percentage, of the proportion that the gross amount of business to be transacted by the corporation at or from places of business in this state during the following year bears to the gross amount thereof which will be transacted by the corporation during the following year. {divide (b) by (a) and multiply by 100 to obtain the percentage}
12. This application is accompanied by a certificate of Good Standing issued by the proper officer of the state or country under the laws of which it is incorporated.
13. This Application for Certificate of Authority shall be effective upon filing unless a specified date is provided which shall be no later than the 90th day after the date of this filing

Under penalty of perjury, I declare and affirm that I have examined this Application for Certificate of Authority, including any accompanying attachments, and that all statements contained herein are true and correct.

Date: March 28, 2016



*Signature of Authorized Officer of the Corporation*

Andrew M. Ledner

*Type or Print Name of Authorized Officer*

**STATE OF MARYLAND**  
***Department of Assessments and Taxation***

I, HEIDI DUDDERAR OF THE STATE DEPARTMENT OF ASSESSMENTS AND TAXATION OF THE STATE OF MARYLAND, DO HEREBY CERTIFY THAT THE DEPARTMENT, BY LAWS OF THE STATE, IS THE CUSTODIAN OF THE RECORDS OF THIS STATE RELATING TO THE FORFEITURE OR SUSPENSION OF CORPORATIONS, OR THE RIGHTS OF CORPORATIONS TO TRANSACT BUSINESS IN THIS STATE, AND THAT I AM THE PROPER OFFICER TO EXECUTE THIS CERTIFICATE.

I FURTHER CERTIFY THAT COST REDUCTION ANALYSTS, INC., INCORPORATED MARCH 03, 1995, IS A CORPORATION DULY INCORPORATED AND EXISTING UNDER AND BY VIRTUE OF THE LAWS OF MARYLAND AND THE CORPORATION HAS FILED ALL ANNUAL REPORTS REQUIRED, HAS NO OUTSTANDING LATE FILING PENALTIES ON THOSE REPORTS, AND HAS A RESIDENT AGENT. THEREFORE, THE CORPORATION IS AT THE TIME OF THIS CERTIFICATE IN GOOD STANDING WITH THIS DEPARTMENT AND DULY AUTHORIZED TO EXERCISE ALL THE POWERS RECITED IN ITS CHARTER OR CERTIFICATE OF INCORPORATION, AND TO TRANSACT BUSINESS IN MARYLAND.

IN WITNESS WHEREOF, I HAVE HEREUNTO SUBSCRIBED MY SIGNATURE AND AFFIXED THE SEAL OF THE STATE DEPARTMENT OF ASSESSMENTS AND TAXATION OF MARYLAND AT BALTIMORE ON THIS MARCH 25, 2016.



Heidi Dudderar  
Associate Director



301 West Preston Street, Baltimore, Maryland 21201  
Telephone Balto. Metro (410) 767-1340 / Outside Balto. Metro (888) 246-5941  
MRS (Maryland Relay Service) (800) 735-2258 TT/Voice



State of Rhode Island and Providence Plantations  
**Department of State | Office of the Secretary of State**  
**Nellie M. Gorbea**, *Secretary of State*

I, NELLIE M. GORBEA, Secretary of State of the State of Rhode Island  
and Providence Plantations, hereby certify that this document, duly executed in  
accordance with the provisions of Title 7 of the General Laws of Rhode Island, as  
amended, has been filed in this office on this day:

Nellie M. Gorbea  
*Secretary of State*

