



**State of Rhode Island and Providence Plantations  
Office of the Secretary of State**

Fee: \$50.00

Division Of Business Services  
148 W. River Street  
Providence RI 02904-2615  
(401) 222-3040

**Foreign Business Corporation  
Annual Report**

Filing Period: January 1 - March 1

*In accordance with R.I.G.L. 7-1.2-1501(e), each corporation failing or refusing to file its annual report within thirty (30) days after the time prescribed by law (R.I.G.L. 7-1.2-1501 (c&d)) is subject to a penalty fee of \$25.00.*

**ANNUAL REPORT YEAR:** 2017

**1. Corporate ID No.** 000796835

**2. Name of Corporation** Normandeau Associates, Inc.

**3. Street Address Principal Business Office:**

No. and Street: 25 NASHUA ROAD  
City or Town: BEDFORD

State: NH Zip: 03110 Country: USA

**4. Business Phone No.**

6036371102

**5. State of Incorporation**

State: NH

**ARTICLE III**

Using the following NAICS codes, please select the code that best describes your business.

NAICS Code  81

**6. Brief Description of the Character of Business Conducted in Rhode Island**

ENVIRONMENTAL CONSULTING AND SCIENTIFIC STUDY.

**7. Names and Addresses of the Officers and Directors:**

**All officers and directors must be listed.**

Title	Individual Name First, Middle, Last, Suffix	Address Address, City or Town, State, Zip Code, Country
PRESIDENT	PAMELA S. HALL	25 NASHUA ROAD BEDFORD, NH 03110 USA
DIRECTOR	KEVIN STICKNEY	7 LAMINGTON HILL ROAD STRATHAM , NH 03885 USA

DIRECTOR	ROBERT BLYE	400 OLD READING PIKE STOWE, PA 19464 USA
DIRECTOR	PETER C. KINNER	25 NASHUA ROAD BEDFORD, NH 03110 USA
SECRETARY & TREASURER	SUSAN M. SANBORN	25 NASHUA ROAD BEDFORD, PA 03110 USA
DIRECTOR	PAMELA S. HALL	25 NASHUA ROAD BEDFORD, NH 03110 USA
DIRECTOR	ROBERT W. VARNEY	25 NASHUA ROAD BEDFORD, NH 03110 USA
DIRECTOR	ELIZABETH K. LEVIN	342 BUNKER HILL STREET, 5A CHARLESTOWN, MA 02129 USA

#### 8. Shares Authorized and Issued

Class of Stock	Series of Stock	Par Value Per Share	Total Authorized Shares <i>Number of Shares</i>	Total Issued and Outstanding <i>Num of Shares</i>
CWP		\$0.0100	507,180.00	336820

**9. This report must be executed on behalf of the corporation by an authorized representative. If the corporation is in the hands of a receiver or trustee, this report must be executed on behalf of the corporation by the receiver or trustee.**

**Signed this 20 Day of February, 2017 at 9:22:39 AM.** *This electronic signature of the individual or individuals signing this instrument constitutes the affirmation or acknowledgement of the signatory, under penalties of perjury, that this instrument is that individual's act and deed or the act and deed of the corporation, and that the facts stated herein are true, as of the date of the electronic filing, in compliance with R.I. Gen. Laws § 7-1.2.*

By SUSAN M. SANBORN  
Signature of Authorized Representative of the Corporation

Form No. 630  
Revised 09/07

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