

**MAIL**

State of Rhode Island and Providence Plantations

Department of State - Business Services Division

**Annual Report for the year: 2018**

SOS

**Corporation**

→ Filing period: January 1 - March 1

→ Filing Fee: \$50.00

→ Penalty: Additional \$25.00 fee if form is not filed by April 1.

|                                                                                                                                                                                                                                                      |                 |                                                                                                             |                                                                                                                       |                    |                           |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|--------------------|---------------------------|
| 1. Entity ID Number<br><b>109253</b>                                                                                                                                                                                                                 |                 | 2. Exact name of the Corporation<br><b>Leggett &amp; Platt, Incorporated</b>                                |                                                                                                                       |                    |                           |
| 3. Principal Office Address<br><b>No. 1 Leggett Road</b>                                                                                                                                                                                             |                 |                                                                                                             | City<br><b>Carthage</b>                                                                                               | State<br><b>MO</b> | Zip<br><b>64836</b>       |
| 4. NAICS Code<br><b>31-33 - Manufacturing</b>                                                                                                                                                                                                        |                 | 6. Brief description of the character of business conducted in Rhode Island<br><b>Solicitation of sales</b> |                                                                                                                       |                    |                           |
| 5. State of Incorporation<br><b>Missouri</b>                                                                                                                                                                                                         |                 | <b>349999</b>                                                                                               |                                                                                                                       |                    |                           |
| 7. List ALL officers (names and addresses) <span style="float: right;">Check the box to indicate an attachment <input checked="" type="checkbox"/></span>                                                                                            |                 |                                                                                                             |                                                                                                                       |                    |                           |
| President Name <b>Karl G. Glassman</b>                                                                                                                                                                                                               |                 |                                                                                                             | Vice-President Name <b>Kenneth W. Purser</b>                                                                          |                    |                           |
| Street Address <b>No. 1 Leggett Road</b>                                                                                                                                                                                                             |                 |                                                                                                             | Street Address <b>No. 1 Leggett Road</b>                                                                              |                    |                           |
| City <b>Carthage</b>                                                                                                                                                                                                                                 | State <b>MO</b> | Zip <b>64836</b>                                                                                            | City <b>Carthage</b>                                                                                                  | State <b>MO</b>    | Zip <b>64836</b>          |
| Secretary Name <b>Scott S. Douglas</b>                                                                                                                                                                                                               |                 |                                                                                                             | Treasurer Name <b>Benjamin M. Burns</b>                                                                               |                    |                           |
| Street Address <b>No. 1 Leggett Road</b>                                                                                                                                                                                                             |                 |                                                                                                             | Street Address <b>No. 1 Leggett Road</b>                                                                              |                    |                           |
| City <b>Carthage</b>                                                                                                                                                                                                                                 | State <b>MO</b> | Zip <b>64836</b>                                                                                            | City <b>Carthage</b>                                                                                                  | State <b>MO</b>    | Zip <b>64836</b>          |
| 8. List ALL directors (names and addresses) <span style="float: right;">Check the box to indicate an attachment <input checked="" type="checkbox"/></span>                                                                                           |                 |                                                                                                             |                                                                                                                       |                    |                           |
| Director Name <b>Joseph W. McClanathan</b>                                                                                                                                                                                                           |                 |                                                                                                             | Director Name <b>Judy C. Odom</b>                                                                                     |                    |                           |
| Street Address <b>No. 1 Leggett Road</b>                                                                                                                                                                                                             |                 |                                                                                                             | Street Address <b>No. 1 Leggett Road</b>                                                                              |                    |                           |
| City <b>Carthage</b>                                                                                                                                                                                                                                 | State <b>MO</b> | Zip <b>64836</b>                                                                                            | City <b>Carthage</b>                                                                                                  | State <b>MO</b>    | Zip <b>64836</b>          |
| Director Name <b>Karl G. Glassman</b>                                                                                                                                                                                                                |                 |                                                                                                             | Director Name <b>Manual A. Fernandez</b>                                                                              |                    |                           |
| Street Address <b>No. 1 Leggett Road</b>                                                                                                                                                                                                             |                 |                                                                                                             | Street Address <b>No. 1 Leggett Road</b>                                                                              |                    |                           |
| City <b>Carthage</b>                                                                                                                                                                                                                                 | State <b>MO</b> | Zip <b>64836</b>                                                                                            | City <b>Carthage</b>                                                                                                  | State <b>MO</b>    | Zip <b>64836</b>          |
| 9. Shares Authorized<br>This information is currently of record in the Department of State.<br>Changes require an additional filing.                                                                                                                 |                 |                                                                                                             | 10. Shares Issued <span style="float: right;">Check the box to indicate an attachment <input type="checkbox"/></span> |                    |                           |
|                                                                                                                                                                                                                                                      |                 |                                                                                                             | NUMBER OF SHARES                                                                                                      |                    |                           |
|                                                                                                                                                                                                                                                      |                 |                                                                                                             | CLASS/SERIES                                                                                                          |                    |                           |
|                                                                                                                                                                                                                                                      |                 |                                                                                                             | 198799500                                                                                                             |                    | Common                    |
|                                                                                                                                                                                                                                                      |                 |                                                                                                             | None                                                                                                                  |                    | Preferred                 |
|                                                                                                                                                                                                                                                      |                 |                                                                                                             |                                                                                                                       |                    | PAR VALUE                 |
|                                                                                                                                                                                                                                                      |                 |                                                                                                             |                                                                                                                       |                    | \$0.01                    |
|                                                                                                                                                                                                                                                      |                 |                                                                                                             |                                                                                                                       |                    | None                      |
| 11. This report must be executed on behalf of the corporation by an authorized representative. If the corporation is in the hands of a receiver or trustee, this report must be executed on behalf of the corporation by the receiver or trustee.    |                 |                                                                                                             |                                                                                                                       |                    |                           |
| <i>Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct to the best of my knowledge &amp; belief.</i> |                 |                                                                                                             |                                                                                                                       |                    |                           |
| Name of Authorized Representative<br><b>Kenneth W. Purser, Senior Vice President</b>                                                                                                                                                                 |                 |                                                                                                             |                                                                                                                       |                    | Date<br><b>02/22/2018</b> |
| Signature of Authorized Representative<br><i>Kenneth W. Purser</i>                                                                                                                                                                                   |                 |                                                                                                             |                                                                                                                       |                    | SIGN DOCUMENT HERE        |

**FILED****MAIL TO:**

Division of Business Services

148 W. River Street, Providence, Rhode Island 02904-2615

Phone: (401) 222-3040

Website: www.sos.ri.gov

**FEB 26 2018**BY 94554 DS FORM 630 - Revised: 10/2017

**EIN: 44-0324630**

**Current Executive Officers:**  
(elected by the Board)

Karl G. Glassman, President - Chief Executive Officer  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires May 9, 2018

Matthew C. Flanigan, Executive Vice President - Chief Financial Officer  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires May 9, 2018

Perry E. Davis, Executive Vice President, President - Residential Products & Industrial Products  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires May 9, 2018

J. Mitchell Dolloff, Executive Vice President, President - Specialized Products & Furniture Products  
President - Automotive Group  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires May 9, 2018

David M. DeSonier, Senior Vice President - Strategy & Investor Relations  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires May 9, 2018

Scott S. Douglas, Senior Vice President and General Counsel and Corporate Secretary  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires May 9, 2018

Russell J. Iorio, Senior Vice President - Corporate Development  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires May 9, 2018

Tammy M. Trent - Vice President - Chief Accounting Officer  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires May 9, 2018

**FILED**

**FEB 26 2018**  
BY 9455408  
# 109283

### ***Corporate Officers - Administration***

|                     |                                                            |
|---------------------|------------------------------------------------------------|
| Paul Archer         | - Vice President – Business Intelligence                   |
| Dan C. Baldwin      | - Vice President - Operations Services                     |
| Lance G. Beshore    | - Vice President - Public Affairs and Government Relations |
| Michael W. Blinzler | - Vice President – and Chief Information Officer           |
| Benjamin M. Burns   | - Vice President and Treasurer                             |
| Jason L. Gorham     | - Vice President – Human Resources                         |
| Susan R. McCoy      | - Vice President – Investor Relations                      |
| Lindsey N. Odaffer  | - Vice President – Internal Audit/Due Diligence            |
| Marcus T. Olsen     | - Vice President - Procurement                             |
| Kenneth W. Purser   | - Senior Vice President & Chief Tax Officer                |

### ***Corporate Officers – Operations***

|                      |                                                                  |
|----------------------|------------------------------------------------------------------|
| John J. Case         | - Vice President, President – Specialized and Furniture Products |
| Larry J. Dunn        | - Vice President, President – Carpet Cushion Division            |
| Randall M. Ford      | - Vice President, President – Home Furniture Components Unit     |
| Jerry W. Greene, Jr. | - Vice President, President – Hanes Companies                    |
| Steve Henderson      | - Vice President, President – Automotive Group                   |
| W. Robert McKinzie   | - Vice President, President – Rod & Wire Products                |
| Simon R. Prior       | - Vice President, President – Aerospace Group                    |
| J. Eric Rhea         | - Vice President, President – Bedding Group                      |
| Jay M. Thompson      | - Vice President, President – Consumer Products                  |
| Kyle S. Williams     | - Vice President, President – Work Furniture Group               |

### ***Deputy Secretary:***

Travis J. Almandinger

### ***Assistant Secretaries:***

|                     |                     |                   |
|---------------------|---------------------|-------------------|
| Kristen S. Beerly   | Gene B. Kartchner   | Susan R. McCoy    |
| Benjamin M. Burns   | Shonna L. Koch      | Paul D. O'Brien   |
| Jennifer J. Coleman | K. Colleen Lafferty | Kenneth W. Purser |
| Matthew C. Flanigan | J. Scott Lowery     |                   |
| Jason J. Higdon     | S. Scott Luton      |                   |

### ***Assistant Treasurers:***

Andrew C. Bender  
David M. Desonier  
Suzanne M. Hall  
Susan R. McCoy

FILED

FEB 26 2018

BY

9455425

# 109283

**EIN: 44-0324630**

## ***Board of Directors***

Robert E. Brunner  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires: May 9, 2018

R. Ted Enloe, III  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires: May 9, 2018

Manuel A. Fernandez  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires: May 9, 2018

Matthew C. Flanigan, Executive Vice President - Chief Financial Officer  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires: May 9, 2018

Karl G. Glassman, President - Chief Operating Officer  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires: May 9, 2018

Robert G. Culp, III  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires: May 9, 2018

Joseph W. McClanathan  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires: May 9, 2018

Judy C. Odom  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires: May 9, 2018

Phoebe A. Wood  
No. 1 Leggett Road, Carthage, MO 64836  
Term Expires: May 9, 2018

**FILED**

**FEB 26 2018**

**BY**

*94554 DS*

*# 109253*