Filing and License Fee: \$230.00 minimum

ID Number: 136614



STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS

Office of the Secretary of State Matthew A. Brown
Corporations Division
100 North Main Street
Providence, Rhode Island 02903-1335

BUSINESS CORPORATION

ARTICLES OF INCORPORATION

(To Be Filed In Duplicate Original)

The undersigned acting as incorporator(s) of a corporation under Chapter 71.1 of the General Laws, 1956, as amended, adopt(s) the following Articles of Incorporation for such corporation:

1.	The name of the corporation is John C. Carter & Company					
	(This is a close corporation pursuant to § 7-1.1-51 of the General Laws, 1956, as amended.) (Strike if inapplicable.)					
2.	The period of its duration is (if perpetual, so state) perpetual					
3.	The specific purpose or purposes for which the corporation is organized are:					
	the providing of landscape architect services and for any other lawful purpose.					
4.	The aggregate number of shares which the corporation shall have authority to issue is:					
	(a) If only one class: Total number of shares 1000 (If the authorized shares are to consist of one class only the par value of such shares or a statement that all of such shares are to be without par value.):					
	no par					
	<u>or</u>					
	(b) If more than one class: Total number of shares (State (A) the number of shares of each class thereof that are to have a par value and the par value of each share of each such class, and/or (B) the number of such shares that					
	are to be without par value, and (C) a statement of all or any of the designations and the powers, preferences and rights, including voting rights, and the qualifications, limitations or restrictions thereof, which are permitted by the provisions of Chapter 7-1.1 of the					
	General Laws, 1956, as amended, in respect of any class or classes of stock of the corporation and the fixing of which by the articles of association is desired, and an express grant of such authority as it may then be desired to grant to the board of					
	directors to fix by vote or votes any thereof that may be desired but which shall not be fixed by the articles.):					
5	Provisions, if any, dealing with the preemptive right of shareholders pursuant to § 7-1.1-24 of the General Laws, 1956, as amended:					
	co. M. LE 91 039 FILED					
	DEC 1.6.2003					

Form No. 100 Revised: 07/03 100 \$ 000 \$ 880000 1 D

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6. Provisions, if any, for the regulation of the internal affairs of the corporation:									
	See Exhibit A				 				
									
7.	The address of th	ne initial registered office of the cor	porati	on is	21 Garde	n City Drive			
	Cranston		, RI	0292	0		Street Address, <u>no</u> ne of its initial ro	o <u>t</u> P.O. Box) egistered agent	
	at such address	(City/Town) Sarah Taft-Carter			(Zlp Code)	_			
		(Name of Agen	it)			· ·			
8.	names and addre their successors as amended, and the	ectors constituting the initial board esses of the persons who are to s are elected and shall qualify are: ere shall be no board of directors, state serve as officers until the first annual me	serve (If this i the title	as dir is a do es of th	ectors until to se corporation e initial officers	he first annual pursuant to Section of the corporation	on 7-1.1-51 of the names	General Laws, 1956, and addresses of the	
	<u>Title</u>	<u>Name</u>				_	<u>ddress</u>		
	President						., Narraganset		
	Secretary Treasurer	John C. Carter					., Narraganset	<u> </u>	
	Treasurer	John C. Carter			900 80	ston neck Ka	., Narraganset	t, RI 02882	
	Date when corporate: November \(\big(\)			r to, no		days after, the fil	_	es of Incorporation)	
			_	•	· ·				
STATE OF Rhode Island				Signature of each Incorporator					
CC	OUNTY OF <u>Prov</u>	Idence		. I A					
	In Cranston	, on this_	18		day of Nove	mber	2003	, personally	
арр	peared before me	Sarah Taft-Carter							
ead	ch and all known	to me and known by me to be	the	partie	s executing	the foregoing	instrument, ar	d they severally	
ack	knowledged said ii	nstrument by them subscribed to b	heir free act and deed.						
				Notary Public My Commission Expires: 10 28 05					

JOHN C. CARTER & COMPANY ARTICLES OF INCORPORATION

Exhibit A

"Article SIXTH:

A. Elimination of Stockholders' Liability

1. A stockholder of the Corporation shall not be personally liable to the Corporation or its stockholders for monetary damages for breach of the stockholder's duty insofar as the stockholder exercises the powers normally vested in the board of directors as permitted by Section 51 of the Rhode Island Business Corporation Act, except for (i) liability for any breach of the stockholder's duty of loyalty to the Corporation or its stockholders, (ii) liability for acts or omissions not in good faith or which involve intentional misconduct or a knowing violation of law, (iii) liability imposed pursuant to the provisions of Section 43 of the Rhode Island Business Corporation Act, as amended, or (iv) liability of any transaction from which the stockholder derived an improper personal benefit (unless said transaction is permitted by Section 37.1 of the Rhode Island Business Corporation Act, as amended). If the Rhode Island Business Corporation Act is amended to authorize corporate action further eliminating or limiting the personal liability of directors, then the liability of a stockholder of the Corporation shall be eliminated or limited to the fullest extent permitted by the Rhode Island Business Corporation Act. Any repeal or modification of this ARTICLE SIXTH (B) by the Corporation shall not adversely affect any right or protection of a stockholder of the Corporation existing at the time of such repeal or modification.

2. Indemnification

- a. <u>By-law and Stockholder and Officer Indemnity Agreements: Statutory Provisions</u>. The stockholders of the Corporation may include provisions in the Corporation's bylaws, or may authorize agreements to be entered into with each stockholder and officer for the purpose of indemnifying him or her in the manner and to the extent permitted by Section 4.1 of the Rhode Island Business Corporation Act, as amended.
- b. <u>By-law and Stockholder and Officer Indemnity Agreements: Other Provisions.</u> In addition to the authority conferred upon the stockholders of the Corporation by Paragraph 2.a. hereof, the stockholders of the Corporation may include provisions in the Corporation's bylaws, or may authorize agreements to be entered into with each stockholder and officer, for the purpose of indemnifying such stockholder or officer in the manner and to the extent provided herein:
 - (i) The bylaw provisions or agreements authorized hereby may provide that the Corporation shall, subject to the provisions of this ARTICLE SIXTH (B), pay, on behalf of a stockholder or officer any Loss or Expenses arising from any claim or claims which are made against the stockholder or officer (whether individually or jointly with other stockholders or officers) by reason of any Covered Act of the stockholder or officer.
 - (ii) For the purposes of this ARTICLE SIXTH (B), when used herein
 - (1) "Loss" means any amount which a stockholder or officer is legally obligated to pay for any claim for Covered Acts and shall include,

without being limited to, damages, settlements, fines, penalties or, with respect to employee benefit plans, excise taxes;

- (2) "Expenses" means any expenses incurred in connection with the defense against any claim for Covered Acts, including, without being limited to, legal, accounting or investigative fees and expenses; and
- (3) "Covered Act" means any act or omission of a stockholder or officer in the stockholder's or officer's capacity as a stockholder or officer of the Corporation.
- (iii) The bylaw provisions or agreements authorized hereby may cover Loss or Expenses arising from any claims made against a retired stockholder or officer, the estate, heirs or legal representative of a deceased stockholder or officer or the legal representative of an incompetent, insolvent or bankrupt stockholder or officer, where the stockholder or officer was a stockholder or officer at the time the Covered Act upon which such claims are based occurred.
- (iv) Any bylaw provisions or agreements authorized hereby may provide for the advancement of Expenses to a stockholder or officer prior to the final disposition of any action, suit or proceeding, or any appeal therefrom, involving such stockholder or officer and based on the alleged commission by such stockholder or officer of a Covered Act, subject to an undertaking by or on behalf of such stockholder or officer to repay the same to the Corporation if the Covered Act involves a claim for which indemnification is not permitted under clause (v), below, and the final disposition of such action, suit, proceeding or appeal results in an adjudication adverse to such stockholder or officer.
- (v) The bylaw provisions or agreements authorized hereby may not indemnify a stockholder or officer from and against any Loss, and the Corporation shall not reimburse for any Expenses, in connection with any claim or claims made against a stockholder or officer: (1) for any breach of the stockholder's or officer's duty of loyalty to the Corporation or its stockholders; (2) for acts or omissions not in good faith or which involve intentional misconduct or knowing violation of law; (3) for improper personal benefit (unless the transaction is permitted by Section 37.1 of the Rhode Island Business Corporation Act, as amended).
- (vi) The bylaw provisions or agreements authorized hereby may contain such other terms and conditions as the stockholders, in their sole discretion, determine to be consistent with the provisions of the Article.

	CORD CERTIF	ICATE OF LIABII	LITY INS	URANC	E	DATE (MWDD/YY) 12/05/03			
PRO	DUCER		THIS CERT	IFICATE IS ISS	UED AS A MATTER O	FINFORMATION			
	Leatzow & Associates, Inc.				O RIGHTS UPON THE				
	415 Taft Avenue.			HOLDER. THIS CERTIFICATE DOES NOT AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW.					
1				COMPANIES AFFORDING COVERAGE					
	Glen Ellyn, IL 60137		COMPANY A Lexino	COMPANY A Lexington Insurance Company					
INSU	RED.								
ı	John C. Carter & Company		B	COMPANY B					
,	P.O. Box 121		COMPANY	COMBANY CONTRACTOR					
	Saunderstown, RI 02874	·	C	(\bigcirc))) P)				
			COMPANY						
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CO	TYPE OF INSURANCE	POLICY NUMBER	POLICY EFFECTIVE DATE (MM/DD/YY)	POLICY EXPIRATION DATE (MW/DD/YY)	LIMITS				
	GENERAL LIABILITY				BODILY INJURY OCC .	s			
	COMPREHENSIVE FORM				BODILY INJURY AGG	s			
	PREMISES/OPERATIONS				PROPERTY DAMAGE OCC	\$			
İ	UNDERGROUND EXPLOSION & COLLAPSE HAZARD				PROPERTY DAMAGE AGG	S			
	PRODUCTS/COMPLETED OPER	DOES NOT APPLY			BI & PD COMBINED OCC	s			
	CONTRACTUAL				BI & PD COMBINED AGG	s			
	INDEPENDENT CONTRACTORS				PERSONAL INJURY AGG	s			
	BROAD FORM PROPERTY DAMAGE								
	PERSONAL INJURY								
	ANY AUTO				BODILY INJURY (Per Person)	s			
	ALL OWNED AUTOS (Private Pass)	·							
	ALL OWNED AUTOS	·	•	i	(Per Accident)	\$			
	(Other than Private Passenger) HIRED AUTOS	DOES NOT APPLY							
	NON-OWNED AUTOS				PROPERTY DAMAGE	S			
	GARAGE LIABILITY	į		ĺ	BODILY INJURY &				
	·				PROPERTY DAMAGE COMBINED	S .			
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	OFFICERS ARE: EXCL				EL DISEASE - EA EMPLOYEE	<u> \$</u>			
A	Professional	0657140	1/18/2003	1/18/2004	250,000 each claim				
'`	Liability				250,000 aggr	egate			
				<u> </u>	<u> </u>				
4	RIPTION OF OPERATIONS/LOCATIONS/VE	HICLES/SPECIAL ITEMS							
	Re:								
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CER	TIFICATE HOLDER			ANCELLATION					
1	ode Island Secretary of Stat O N. Main Street	E	F	SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE					
ı	ovidence, RI 02903		1 40	EXPIRATION DATE THEREOF, THE ISSUING COMPANY WILL ENDEAVOR TO MAIL					
` ``	27.501100, 131 VEGVO			10 DAYS WRITTEN NOTICE TO THE CERTIFICATE HOLDER NAMED TO THE LEFT.					
		•		BUT FAILURE TO MAIL SUCH NOTICE SHALL IMPOSE NO OBLIGATION OR LIABILITY OF					
				ANY KIND UPON THE COMPANY, ITS AGENTS OR REPRESENTATIVES.					
			THE THE PARTY OF T	LEATZOW & ASSOCIATES, INC					

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STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS



BOARDS FOR DESIGN PROFESSIONALS

BOARD OF EXAMINATION AND REGISTRATION OF ARCHITECTS BOARD OF EXAMINERS OF LANDSCAPE ARCHITECTS BOARD OF REGISTRATION FOR PROFESSIONAL ENGINEERS BOARD OF REGISTRATION FOR PROFESSIONAL LAND SURVEYORS

L CAPITOL HILL, 3rd FLOOR, PROVIDENCE, R.I. 02908-5860 (401) 222-2565 Fax: (401) 222-5744

26 November 2003

JOHN C. CARTER & CO. PO BOX 121

SAUNDERSTOWN, RI 02874

Dear Sir/Madam:

Your Certificate of Authorization has been reviewed and approved by the Rhode Island Board of Examiners of Landscape Architects **pending receipt** of a **Certificate of Good Standing** from the RI Secretary of State's Office. To complete the process, the following information is requested.

A CERTIFICATE OF GOOD STANDING, not Certificate of Authority, issued by the Rhode Island Secretary of State's Office, indicating that at the present time your corporate entity is in good standing. The Board is requesting that a certificate of good standing be provided within 60 days. THIS LETTER MUST ACCOMPANY YOUR CERTIFICATE OF AUTHORITY APPLICATION TO THE SECRETARY OF STATE'S OFFICE, ALONG WITH THE REQUIRED FEE FOR A CERTIFICATE OF GOOD STANDING.

You can contact the Secretary of State's Office by calling (401) 222-3040. Ask for corporations and explain you need the necessary papers to become registered in the State of Rhode Island.

Upon receipt of this CERTIFICATE OF GOOD STANDING, the Board will issue your Certificate of Authorization. If you have any questions, please feel free to contact this Board.

Please be advised that until receipt of this CERTIFICATE OF GOOD STANDING your application is considered incomplete and you are not authorized to practice landscape architecture in the state of Rhode Island.

Very truly yours,

Board of Examiners of Landscape Architects

Chair

Karen A. Beck

KAB/im