



STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS  
Office of the Secretary of State  
Matthew A. Brown, Secretary of State

Corporations Division  
100 North Main Street  
Providence, RI 02903-1335  
401.222.3040

**PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2005**

Filing Period: January 1 - March 1 • Filing Fee: \$50.00

(FORM MUST BE TYPED OR PRINTED IN BLACK)

|                                                                                                                                               |                    |                                                                |                                                                     |                    |                            |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------|----------------------------------------------------------------|---------------------------------------------------------------------|--------------------|----------------------------|
| 1. Corporate ID No<br><b>58518</b>                                                                                                            |                    | 2. Name of Corporation<br><b>Dynamics Research Corporation</b> |                                                                     |                    |                            |
| 3. Street Address Principal Business Office<br><b>60 Frontage Road</b>                                                                        |                    | City<br><b>Andover</b>                                         |                                                                     | State<br><b>MA</b> | Zip<br><b>01810</b>        |
| 4. Business Phone No.<br><b>978-475-9090</b>                                                                                                  |                    | 5. State of Incorporation<br><b>MASSACHUSETTS</b>              |                                                                     |                    | 6. SIC Code<br><b>7245</b> |
| 7. Brief Description of the Character of Business Conducted in Rhode Island<br><b>PROVIDE TECHNICAL MANAGEMENT SERVICE</b>                    |                    |                                                                |                                                                     |                    |                            |
| 8. NAMES AND ADDRESSES OF THE OFFICERS: ("X" BOX FOR ATTACHMENT) <input checked="" type="checkbox"/> FILL IN SPACES BEFORE USING ATTACHMENTS  |                    |                                                                |                                                                     |                    |                            |
| President Name<br><b>William C. Hoover</b>                                                                                                    |                    |                                                                | Vice President Name<br><b>David Keleher</b>                         |                    |                            |
| Street Address<br><b>60 Frontage Road</b>                                                                                                     |                    |                                                                | Street Address<br><b>60 Frontage Road</b>                           |                    |                            |
| City<br><b>Andover</b>                                                                                                                        | State<br><b>MA</b> | Zip<br><b>01810</b>                                            | City<br><b>Andover</b>                                              | State<br><b>MA</b> | Zip<br><b>01810</b>        |
| Secretary Name<br><b>Richard A. Couel</b>                                                                                                     |                    |                                                                | Treasurer Name<br><b>Elise P. Caffrey</b>                           |                    |                            |
| Street Address<br><b>60 Frontage Road</b>                                                                                                     |                    |                                                                | Street Address<br><b>60 Frontage Road</b>                           |                    |                            |
| City<br><b>Andover</b>                                                                                                                        | State<br><b>MA</b> | Zip<br><b>01810</b>                                            | City<br><b>Andover</b>                                              | State<br><b>MA</b> | Zip<br><b>01810</b>        |
| 9. NAMES AND ADDRESSES OF THE DIRECTORS: ("X" BOX FOR ATTACHMENT) <input checked="" type="checkbox"/> FILL IN SPACES BEFORE USING ATTACHMENTS |                    |                                                                |                                                                     |                    |                            |
| Director Name<br><b>John S. Anderegg</b>                                                                                                      |                    |                                                                | Director Name<br><b>Francis J. Aguilar</b>                          |                    |                            |
| Street Address<br><b>60 Frontage Road</b>                                                                                                     |                    |                                                                | Street Address<br><b>60 Frontage Road</b>                           |                    |                            |
| City<br><b>Andover</b>                                                                                                                        | State<br><b>MA</b> | Zip<br><b>01810</b>                                            | City<br><b>Andover</b>                                              | State<br><b>MA</b> | Zip<br><b>01810</b>        |
| Director Name<br><b>James P. Regan</b>                                                                                                        |                    |                                                                | Director Name<br><b>George T. Babbitt</b>                           |                    |                            |
| Street Address<br><b>60 Frontage Road</b>                                                                                                     |                    |                                                                | Street Address<br><b>60 Frontage Road</b>                           |                    |                            |
| City<br><b>Andover</b>                                                                                                                        | State<br><b>MA</b> | Zip<br><b>01810</b>                                            | City<br><b>Andover</b>                                              | State<br><b>MA</b> | Zip<br><b>01810</b>        |
| 10. SHARES AUTHORIZED ("X" BOX FOR ATTACHMENT) <input type="checkbox"/>                                                                       |                    |                                                                | 11. SHARES ISSUED ("X" BOX FOR ATTACHMENT) <input type="checkbox"/> |                    |                            |
| AUTHORIZED SHARES                                                                                                                             |                    |                                                                | ISSUED SHARES                                                       |                    |                            |
| Number of Shares                                                                                                                              | Class/Series       | Par Value                                                      | Number of Shares                                                    | Class/Series       | Par Value                  |
| 35,000,000                                                                                                                                    | \$0.10 PAR VALUE   |                                                                | 10,116,988                                                          | Common             | \$0.10                     |
|                                                                                                                                               |                    |                                                                | 0                                                                   | Preferred          | \$0.10                     |

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



\*58518\*

**FILED**

File Date **FEB 28 2005** 0000002331

Check No. \_\_\_\_\_  
By **RB**

FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

Signature of Officer **Richard A. Couel** Date **2/16/05**

Print or Type Name of Officer **Richard A. Couel**

Title of Officer **Vice President - General Counsel**

# Dynamics Research Corporation and Subsidiaries

## Officers and Directors

### As of 2/15/2005

| CONFIDENTIAL             |                                                                                                 |              |                                     |  |
|--------------------------|-------------------------------------------------------------------------------------------------|--------------|-------------------------------------|--|
| NAME                     | TITLE                                                                                           | TERM EXPIRES | BUSINESS ADDRESS                    |  |
| James P. Regan           | Chairman, CEO and Director                                                                      | 2005         | 60 Frontage Road, Andover, MA 01810 |  |
| William C. Hoover        | President and Chief Operating Officer                                                           |              | 60 Frontage Road, Andover, MA 01810 |  |
| Laurence Rose            | Vice President and General Manager, Contracts                                                   |              |                                     |  |
| Elise P. Caffrey         | Vice President and Treasurer                                                                    |              |                                     |  |
| Richard A. Covell        | Vice President and General Counsel                                                              |              |                                     |  |
| Finley Foster            | Vice President and General Manager, Business Development                                        |              |                                     |  |
| Chester Ju               | Vice President and General Manager, Precision Manufacturing Group                               |              |                                     |  |
| David G. Keleher         | Senior Vice President and Chief Financial Officer                                               |              |                                     |  |
| Thomas J. Kelly          | Senior Vice President and General Manager, Systems Engineering and Information Technology Group |              |                                     |  |
| Lawrence J. O'Brien, Jr. | Vice President, Business Solutions                                                              |              |                                     |  |
| Robert L. Smith          | Senior Vice President and General Manager, Acquisition Management and Services Group            |              |                                     |  |
| Robert D. Sykes          | Vice President and Chief Information Officer                                                    |              |                                     |  |
| Steven P. Wentzell       | Senior Vice President and General Manager, Human Resources Group                                |              |                                     |  |

| NAME                         | TITLE    | TERM EXPIRES | BUSINESS ADDRESS                                                                      |  |
|------------------------------|----------|--------------|---------------------------------------------------------------------------------------|--|
| John S. Anderegg, Jr.        | Director | 2007         | 60 Frontage Road, Andover, MA 01810                                                   |  |
| Dr. Francis J. Aguilar       | Director | 2007         | Harvard Business School, Senior Faculty Center, Soldiers Field Road, Boston, MA 02163 |  |
| GEN George T. Rabbitt        | Director | 2006         |                                                                                       |  |
| Kenneth F. Kames             | Director | 2005         |                                                                                       |  |
| LT GEN Charles P. McCausland | Director | 2006         |                                                                                       |  |



**PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR** 2004

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(FORM MUST BE TYPED OR PRINTED IN BLACK)

|                                                                                                                                               |                    |                                                                     |                        |                            |
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| 1. Corporate ID No<br><b>58518</b>                                                                                                            |                    | 2. Name of Corporation<br><b>Dynamics Research Corporation</b>      |                        |                            |
| 3. Street Address Principal Business Office<br><b>60 Frontage Road</b>                                                                        |                    | City<br><b>Andover</b>                                              | State<br><b>MA</b>     | Zip<br><b>01810</b>        |
| 4. Business Phone No.<br><b>978-475-9090</b>                                                                                                  |                    | 5. State of Incorporation<br><b>MASSACHUSETTS</b>                   |                        | 6. SIC Code<br><b>7245</b> |
| 7. Brief Description of the Character of Business Conducted in Rhode Island<br><b>PROVIDE TECHNICAL MANAGEMENT SERVICE</b>                    |                    |                                                                     |                        |                            |
| 8. NAMES AND ADDRESSES OF THE OFFICERS: ("X" BOX FOR ATTACHMENT) <input checked="" type="checkbox"/> FILL IN SPACES BEFORE USING ATTACHMENTS  |                    |                                                                     |                        |                            |
| President Name<br><b>William C. Hoover</b>                                                                                                    |                    | Vice President Name<br><b>David Keleher</b>                         |                        |                            |
| Street Address<br><b>60 Frontage Road</b>                                                                                                     |                    | Street Address<br><b>60 Frontage Road</b>                           |                        |                            |
| City<br><b>Andover</b>                                                                                                                        | State<br><b>MA</b> | Zip<br><b>01810</b>                                                 | City<br><b>Andover</b> | State<br><b>MA</b>         |
| Secretary Name<br><b>Richard A. Cove</b>                                                                                                      |                    | Treasurer Name<br><b>Elise P. Caffrey</b>                           |                        |                            |
| Street Address<br><b>60 Frontage Road</b>                                                                                                     |                    | Street Address<br><b>60 Frontage Road</b>                           |                        |                            |
| City<br><b>Andover</b>                                                                                                                        | State<br><b>MA</b> | Zip<br><b>01810</b>                                                 | City<br><b>Andover</b> | State<br><b>MA</b>         |
| 9. NAMES AND ADDRESSES OF THE DIRECTORS: ("X" BOX FOR ATTACHMENT) <input checked="" type="checkbox"/> FILL IN SPACES BEFORE USING ATTACHMENTS |                    |                                                                     |                        |                            |
| Director Name<br><b>John S. Anderegg</b>                                                                                                      |                    | Director Name<br><b>Francis J. Aguilar</b>                          |                        |                            |
| Street Address<br><b>60 Frontage Road</b>                                                                                                     |                    | Street Address<br><b>60 Frontage Road</b>                           |                        |                            |
| City<br><b>Andover</b>                                                                                                                        | State<br><b>MA</b> | Zip<br><b>01810</b>                                                 | City<br><b>Andover</b> | State<br><b>MA</b>         |
| Director Name<br><b>James P. Regan</b>                                                                                                        |                    | Director Name<br><b>James P. Mullins</b>                            |                        |                            |
| Street Address<br><b>60 Frontage Road</b>                                                                                                     |                    | Street Address<br><b>60 Frontage Road</b>                           |                        |                            |
| City<br><b>Andover</b>                                                                                                                        | State<br><b>MA</b> | Zip<br><b>01810</b>                                                 | City<br><b>Andover</b> | State<br><b>MA</b>         |
| 10. SHARES AUTHORIZED ("X" BOX FOR ATTACHMENT) <input type="checkbox"/>                                                                       |                    | 11. SHARES ISSUED ("X" BOX FOR ATTACHMENT) <input type="checkbox"/> |                        |                            |
| AUTHORIZED SHARES                                                                                                                             |                    | ISSUED SHARES                                                       |                        |                            |
| Number of Shares                                                                                                                              | Class/Series       | Par Value                                                           | Number of Shares       | Class/Series               |
| <b>35,000,000 \$ .10 PAR VALUE</b>                                                                                                            |                    |                                                                     | <b>9822,508</b>        | <b>Common</b>              |
|                                                                                                                                               |                    |                                                                     | <b>0</b>               | <b>Preferred</b>           |

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



\* 5 8 5 1 8 \*

|                                 |                |
|---------------------------------|----------------|
| File Date                       | <b>2-25-07</b> |
| Check No.                       | <b>780</b>     |
| By:                             | <b>UP</b>      |
| FOR SECRETARY OF STATE USE ONLY |                |

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

**Richard A. Cove** **2/23/07**  
Signature of Officer Date  
**Richard A. Cove**  
Print or Type Name of Officer  
**Vice President - Secretary**  
Title of Officer

**DYNAMICS RESEARCH CORPORATION**  
**OFFICERS AND DIRECTORS**

11/05/2003

| <u>NAME</u>              | <u>TITLE</u>                                                             | <u>Term Expires</u> | <u>BUSINESS ADDRESS</u>             |
|--------------------------|--------------------------------------------------------------------------|---------------------|-------------------------------------|
| James P. Regan           | EVP Chairman, Chief Executive Officer & Director                         | 2005                | 60 Frontage Road, Andover, MA 01810 |
| William C. Hoover        | EVP President & Chief Operating Officer                                  |                     | 60 Frontage Road, Andover, MA 01810 |
| Barry L. Aldrich         | Vice President and General Manager, Contracts                            |                     | 60 Frontage Road, Andover, MA 01810 |
| Richard Basque           | Vice President and Director of Federal Information Systems and Services  |                     | 60 Frontage Road, Andover, MA 01810 |
| Richard A. Covell        | EVP Vice President and General Counsel                                   |                     | 60 Frontage Road, Andover, MA 01810 |
| Robert Cutter            | Vice President and General Manager, Technical Services Group             |                     | 60 Frontage Road, Andover, MA 01810 |
| Chester Ju               | EVP Vice President and General Manager, Precision Manufacturing Group    |                     | 60 Frontage Road, Andover, MA 01810 |
| David Keleher            | EVP Vice President and Chief Financial Officer                           |                     | 60 Frontage Road, Andover, MA 01810 |
| Michael S. Kelley        | Vice President and General Manager, Sales and Marketing Group            |                     | 60 Frontage Road, Andover, MA 01810 |
| Thomas J. Kelly          | Vice President and General Manager, Information Systems & Services Group |                     | 60 Frontage Road, Andover, MA 01810 |
| Lawrence H. O'Brien, Jr. | Vice President and General Manager, Systems Engineering Group            |                     | 60 Frontage Road, Andover, MA 01810 |
| Robert L. Smith          | Vice President and General Manager, Integrated Field Services Group      |                     | 60 Frontage Road, Andover, MA 01810 |
| Robert D. Sykes          | Vice President and Chief Information Officer                             |                     | 60 Frontage Road, Andover, MA 01810 |
| Andrew Weber             | Vice President and General Manager, Test Equipment Group                 |                     | 60 Frontage Road, Andover, MA 01810 |
| John L. Wilkinson        | EVP Vice President and General Manager, Human Resources                  |                     | 60 Frontage Road, Andover, MA 01810 |
| Elise P. Caffrey         | Treasurer                                                                |                     | 60 Frontage Road, Andover, MA 01810 |

**THE BUSINESS ADDRESS FOR THE ABOVE NAMED OFFICERS IS:**  
**DYNAMICS RESEARCH CORPORATION**  
**60 FRONTAGE ROAD**  
**ANDOVER, MA 01810**

|                              |          |      |                                     |
|------------------------------|----------|------|-------------------------------------|
| John S. Anderegg             | Director | 2003 | 60 Frontage Road, Andover, MA 01810 |
| Professor Francis J. Aguilar | Director | 2003 | 60 Frontage Road, Andover, MA 01810 |
| Gen. James P. Mullins        | Director | 2003 | 60 Frontage Road, Andover, MA 01810 |
| Kenneth F. Kames             | Director | 2005 | 60 Frontage Road, Andover, MA 01810 |
| Charles P. McCausland        | Director | 2003 | 60 Frontage Road, Andover, MA 01810 |

▶EVP = Executive Vice President



STATE OF RHODE ISLAND  
AND PROVIDENCE PLANTATIONS  
Office of the Secretary of State

Edward S. Inman, III, Secretary of State  
Corporations Division  
100 North Main Street, Providence, RI 02903-1335  
401-222-3040



# PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2003

Filing Period: January 1-March 1 • Filing Fee: \$50.00

(FORM MUST BE TYPED OR PRINTED IN BLACK)

1. Corporate ID No.

58518

2. Name of Corporation

Dynamics Research Corporation

3. Street Address Principal Business Office

60 FRONTAGE RD

City

ANDOVER

State

MA

Zip

01810

4. Business Phone No.

978/475-9090

5. State of Incorporation

MASSACHUSETTS

6. SIC Code

7245

7. Brief Description of the Character of Business Conducted in Rhode Island

Technical Engineering Services.

8. NAMES AND ADDRESSES OF THE OFFICERS ("X" BOX FOR ATTACHMENT) ☒ FILL IN SPACES BEFORE USING ATTACHMENTS

President Name

William C. Hoover

Vice President Name

DAVID Keleher

Street Address

60 Frontage Rd

Street Address

60 Frontage Rd

City

ANDOVER

State

MA

Zip

01810

City

ANDOVER

State

MA

Zip

01810

Secretary Name

Richard A. Cover

Treasurer Name

ELISE B. Caffrey

Street Address

60 Frontage Rd

Street Address

60 Frontage Rd

City

ANDOVER

State

MA

Zip

01810

City

ANDOVER

State

MA

Zip

01810

9. NAMES AND ADDRESSES OF THE DIRECTORS ("X" BOX FOR ATTACHMENT) ☒ FILL IN SPACES BEFORE USING ATTACHMENTS

Director Name

John S. Anderegg

Director Name

FRANCIS J. Aguilar

Street Address

60 Frontage Rd

Street Address

60 Frontage Rd

City

ANDOVER

State

MA

Zip

01810

City

ANDOVER

State

MA

Zip

01810

Director Name

JAMES P. REGAN

Director Name

JAMES P. MULLIN

Street Address

60 Frontage Rd

Street Address

60 Frontage Rd

City

ANDOVER

State

MA

Zip

01810

City

ANDOVER

State

MA

Zip

01810

10. SHARES AUTHORIZED ("X" BOX FOR ATTACHMENT)

AUTHORIZED SHARES

Number of Shares

Class/Series

Par Value

35,000,000 \$ .10 PAR VALUE

11. SHARES ISSUED ("X" BOX FOR ATTACHMENT)

ISSUED SHARES

Number of Shares

Class/Series

Par Value

9,543,606

Common

\$.10

0

Preferred

\$.10

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



\* 5 8 5 1 8 \*

File Date: **FILED**

Check No.: **JUL 07 2003**

By: **By [Signature]**

FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

[Signature]

Signature of Officer

Richard A. Cover

Print or Type Name of Officer

Clerk

Title of Officer

5

6/16/03

Date

DYNAMICS RESEARCH CORPORATION ID # 58518  
OFFICERS AND DIRECTORS FID # 04-221809

05/15/2003

| NAME                                                                                                                                                                                   | TITLE                                                                      | Term Expires | HOME ADDRESS                                                                                                                           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|--------------|----------------------------------------------------------------------------------------------------------------------------------------|
| John S. Anderregg                                                                                                                                                                      | Director                                                                   | 2003         | 871 Bedford Street, Carlisle, MA 01741                                                                                                 |
| James P. Regan                                                                                                                                                                         | Chairman, Chief Executive Officer, Director                                | 2005         | 25 Bobby Jones Dr., Andover, MA 01810                                                                                                  |
| William C. Hoover                                                                                                                                                                      | President & Chief Operating Officer                                        |              | 8903 Georgetown Pike, McClean, VA 22102                                                                                                |
| Barry L. Aldrich                                                                                                                                                                       | Vice President and General Manager, Contracts                              |              | 28 Old Essex Road, Manchester-By-the-Sea, MA 01944                                                                                     |
| Richard Basque                                                                                                                                                                         | Vice President and Director of Federal Information Systems and Services    |              | 330 Border Road, Concord, MA 01742                                                                                                     |
| Richard A. Covel                                                                                                                                                                       | Vice President and General Counsel                                         |              | 115 Gleasondale Road, Stow, MA 01775                                                                                                   |
| Robert Cutter                                                                                                                                                                          | Vice President and General Manager, Technical Services Group               |              | 23 Worcester Road, Hollis, NH 03049                                                                                                    |
| Chester Ju                                                                                                                                                                             | Vice President and General Manager, Precision Manufacturing Group          |              | 57 Washington Street, Natick, MA 01760                                                                                                 |
| David Keleher                                                                                                                                                                          | Vice President and Chief Financial Officer                                 |              | 58 Alsun Dr. Hollis, NH 03049                                                                                                          |
| Michael S. Kelley                                                                                                                                                                      | Vice President and General Manager, Sales and Marketing Group              |              | 1547 Great Pond Road, No. Andover, MA 01845                                                                                            |
| Thomas J. Kelly                                                                                                                                                                        | Vice President and General Manager, Information Systems and Services Group |              | 7 Southern Horizon Circle, Nashua, NH 03064                                                                                            |
| Lawrence H. O'Brien, Jr.                                                                                                                                                               | Vice President and General Manager, Systems Engineering Group              |              | 46 Howard Street, Braintree, MA 02184                                                                                                  |
| Robert L. Smith                                                                                                                                                                        | Vice President and General Manager, Integrated Field Services Group        |              | 25 Cranberry Lane, No. Andover, MA 01845                                                                                               |
| Robert D. Sykes                                                                                                                                                                        | Vice President and Chief Information Officer                               |              | 371 North Emerson Road, Lexington, MA 02420-1629                                                                                       |
| Andrew Weber                                                                                                                                                                           | Vice President and General Manager, Test Equipment Group                   |              | 202 Ledgewood Drive, Hanover, MA 02339                                                                                                 |
| John L. Wilkinson                                                                                                                                                                      | Vice President and General Manager, Human Resources                        |              | 67 High Road, Newbury, MA 01950                                                                                                        |
| David C. Proctor                                                                                                                                                                       | Assistant Clerk                                                            |              | 2 Strathmore Club, Amesbury, MA 01913                                                                                                  |
| Elise P. Caffrey                                                                                                                                                                       | Treasurer                                                                  |              | 20 Stinson Road, Andover, MA 01810                                                                                                     |
| <p><b>THE BUSINESS ADDRESS FOR THE ABOVE NAMED OFFICERS AND DIRECTORS IS:</b><br/> <b>DYNAMICS RESEARCH CORPORATION</b><br/> <b>60 FRONTAGE ROAD</b><br/> <b>ANDOVER, MA 01810</b></p> |                                                                            |              |                                                                                                                                        |
| Professor Francis J. Aguilar                                                                                                                                                           | Director                                                                   | 2003         | HOME: 5 Somerset St., Belmont, MA 02217<br>BUS.: Harvard Business School, Senior Faculty Center, Soldiers Field Road, Boston, MA 02163 |
| Gen. James P. Mullins                                                                                                                                                                  | Director                                                                   | 2003         | HOME: 13392 Jarman Place, San Diego, CA 92130                                                                                          |
| Kenneth F. Kames                                                                                                                                                                       | Director                                                                   | 2005         | HOME: Cabot Estate (D-304), 241 Perkins Street Boston, MA 02130                                                                        |
| Charles P. McCausland                                                                                                                                                                  | Director                                                                   | 2003         | HOME: 4811 Post Road, PO Box 6, Hall, NY 14463                                                                                         |



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Zip

01810

4. Business Phone No.

978-475-9090

5. State of Incorporation

MASSACHUSETTS

6. SIC Code

7245

7. Brief Description of the Character of Business Conducted in Rhode Island

Provide technical management service for the DOD

8. NAMES AND ADDRESSES OF THE OFFICERS (\*X\* BOX FOR ATTACHMENT) ☒ FILL IN SPACES BEFORE USING ATTACHMENTS

President Name

James P. Regan

Vice President Name

David Keleher

Street Address

25 Bobby Jones Drive

Street Address

58 Alsun Drive

City

Andover

State

MA

Zip

City

Hollis

State

NH

Zip

03049

Secretary Name

None

Treasurer Name

David C. Proctor

Street Address

Street Address

2 Strathmere Club

City

State

Zip

City

Amesbury

State

MA

Zip

01913

9. NAMES AND ADDRESSES OF THE DIRECTORS (\*X\* BOX FOR ATTACHMENT) ☒ FILL IN SPACES BEFORE USING ATTACHMENTS

Director Name

Francis J. Aguilar

Director Name

Martin V. Joyce

Street Address

5 Somerset Street

Street Address

900 North Street

City

Belmont

State

MA

Zip

02217

City

Walpole

State

MA

Zip

02081

Director Name

James P. Mullins

Director Name

Kenneth F. Kames

Street Address

13392 Jarman Place

Street Address

241 Perkins Street

City

San Diego

State

CA

Zip

92130

City

Boston

State

MA

Zip

02130

10. SHARES AUTHORIZED (\*X\* BOX FOR ATTACHMENT)

AUTHORIZED SHARES

Number of Shares

Class/Series

Par Value

35,000,000 \$.10 PAR VALUE

11. SHARES ISSUED (\*X\* BOX FOR ATTACHMENT)

ISSUED SHARES

Number of Shares

Class/Series

Par Value

7,940,610

Common

\$.10

0

Preferred

\$.10

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



\* 5 8 5 1 8 \*

4-24-02

File Date: \_\_\_\_\_

328931

Check No.: \_\_\_\_\_

2

By: \_\_\_\_\_

FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

David C. Proctor 4/17/02  
Signature of Officer Date

David C. Proctor

Print or Type Name of Officer

Treasurer

Title of Officer

3

Form 630 12/01

DYNAMICS RESEARCH CORPORATION  
OFFICERS AND DIRECTORS

| NAME                     | TITLE                                                                      | Term Expires | HOME ADDRESS                                         |
|--------------------------|----------------------------------------------------------------------------|--------------|------------------------------------------------------|
| John S. Anderegg         | Director                                                                   | 2003         | 871 Bedford Street, Carlisle, MA 01741               |
| James P. Regan           | Chairman, President, Chief Executive Officer, Director                     | 2002         | 25 Bobby Jones Dr., Andover, MA 01810                |
| Barry L. Aldrich         | Vice President and General Manager, Contracts                              |              | 28 Old Essex Road, Manchester-By-the-Sea, MA 01944   |
| Richard A. Covel         | Vice President and General Counsel, <del>CLERK</del>                       |              | 115 Gleasondale Road, Stow, MA 01775                 |
| Robert Cutter            | Vice President and General Manager, Technical Services Group               |              | 210 Worcester Road, Hollis, NH 03049                 |
| Chester Ju               | Vice President and General Manager, Precision Manufacturing Group          |              | 57 Washington Street, Natick, MA 01760               |
| David Kelcher            | Vice President and Chief Financial Officer                                 |              | 58 Alsun Dr. Hollis, NH 03049                        |
| Michael S. Kelley        | Vice President and General Manager, Sales and Marketing Group              |              | 794 East 7th St., Suite D, South Boston, MA 02127    |
| Thomas J. Kelly          | Vice President and General Manager, Information Systems and Services Group |              | 76 Running Fox Rd. Columbia, SC 29223                |
| Lawrence H. O'Brien, Jr. | Vice President and General Manager, Systems Engineering Group              |              | 31 Florence Ave. Arlington, MA 02174                 |
| Richard P. Rappaport     | Vice President and General Manager, Test Equipment Group                   |              | 27 Spruce Street, Holliston, MA 01746                |
| Robert L. Smith          | Vice President and General Manager, Integrated Field Services Group        |              | 23 Royal Crest Drive, Apt.#1 North Andover, MA 01845 |
| Robert D. Sykes          | Vice President and Chief Information Officer                               |              | 371 North Emerson Road, Lexington, MA 02420-1629     |
| John L. Wilkinson        | Vice President and General Manager, Human Resources                        |              | 67 High Road, Newbury, MA 01950                      |
| David C. Proctor         | Treasurer, Assistant Clerk                                                 |              | 2 Strathmere Club, Amesbury, MA 01913                |

**THE BUSINESS ADDRESS FOR THE ABOVE NAMED OFFICERS AND DIRECTORS IS:**

**DYNAMICS RESEARCH CORPORATION**  
**60 FRONTAGE ROAD**  
**ANDOVER, MA 01810**

|                              |          |      |                                                                                                                                                         |
|------------------------------|----------|------|---------------------------------------------------------------------------------------------------------------------------------------------------------|
| Professor Francis J. Aguilar | Director | 2003 | <b>HOME:</b> 5 Somerset St., Belmont, MA 02217<br><b>BUS.:</b> Harvard Business School, Senior Faculty Center,<br>Soldiers Field Road, Boston, MA 02163 |
| Gen. James P. Mullins        | Director | 2003 | <b>HOME:</b> 13392 Jarman Place, San Diego, CA 92130                                                                                                    |
| Martin V. Joyce              | Director | 2003 | <b>HOME:</b> 900 North Street, Walpole, MA 02081<br><b>BUS:</b> A. T. Kearney, Inc., One Memorial Drive,<br>Cambridge, MA 02142                         |
| Kenneth F. Kames             | Director | 2002 | <b>HOME:</b> Cabot Estate (D-304), 241 Perkins Street<br>Boston, MA 02130                                                                               |



# PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2001

Filing Period: January 1-March 1 • Filing Fee: \$50.00

(FORM MUST BE TYPED IN BLACK)

1. Corporate ID No. **58518** 2. Name of Corporation **Dynamics Research Corporation**  
3. Street Address Principal Business Office **60 FRONTAGE ROAD** City **ANDOVER** State **MA** Zip **01810**  
4. Business Phone No. **978-475-9090** 5. State of Incorporation **MASSACHUSETTS** 6. SIC Code **7245**

7. Brief Description of the Character of Business Conducted in Rhode Island

**PROVIDE TECHNICAL MANAGEMENT SERVICE FOR THE DOD**

8. NAMES AND ADDRESSES OF THE OFFICERS (\*X\* BOX FOR ATTACHMENT) ☒ FILL IN SPACES BEFORE USING ATTACHMENTS

|                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| President Name<br><b>JAMES P. REGAN</b><br>Street Address<br><b>25 BOBBY JONES DR.</b><br>City <b>ANDOVER</b> State <b>MA</b> Zip <b>01810</b><br>Secretary Name<br><b>NONE</b><br>Street Address<br>City State Zip | Vice President Name<br><b>DAVID KELEHER</b><br>Street Address<br><b>58 ALSUN DR.</b><br>City <b>HOLLIS</b> State <b>NH</b> Zip <b>03049</b><br>Treasurer Name<br><b>DAVID C. PROCTOR</b><br>Street Address<br><b>2 STRATHMERE CLUB</b><br>City <b>AMESBURY</b> State <b>MA</b> Zip <b>01913</b> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

9. NAMES AND ADDRESSES OF THE DIRECTORS (\*X\* BOX FOR ATTACHMENT) ☒ FILL IN SPACES BEFORE USING ATTACHMENTS

|                                                                                                                                                                                                                                                                                                    |                                                                                                                                                                                                                                                                                          |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Director Name<br><b>FRANCIS J. AGUILAR</b><br>Street Address<br><b>5 SOMERSET ST.</b><br>City <b>BELMONT</b> State <b>MA</b> Zip <b>02217</b><br>Director Name<br><b>JAMES P. MULLINS</b><br>Street Address<br><b>13392 JARMAN PLACE</b><br>City <b>SAN DIEGO</b> State <b>CA</b> Zip <b>92130</b> | Director Name<br><b>MARTIN V. JOYCE</b><br>Street Address<br><b>900 NORTH ST.</b><br>City <b>WALPOLE</b> State <b>MA</b> Zip <b>02081</b><br>Director Name<br><b>KENNETH F. KAMES</b><br>Street Address<br><b>241 PERKINS ST.</b><br>City <b>BOSTON</b> State <b>MA</b> Zip <b>02130</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

10. SHARES AUTHORIZED (\*X\* BOX FOR ATTACHMENT)

AUTHORIZED SHARES

| Number of Shares | Class/Series | Par Value |
|------------------|--------------|-----------|
|------------------|--------------|-----------|

**35,000,000 \$.10 PAR VALUE**

NOTE! 

|            |           |       |
|------------|-----------|-------|
| 30,000,000 | COMMON    | \$.10 |
| 5,000,000  | PREFERRED | \$.10 |

11. SHARES ISSUED (\*X\* BOX FOR ATTACHMENT)

ISSUED SHARES

| Number of Shares | Class/Series | Par Value |
|------------------|--------------|-----------|
|------------------|--------------|-----------|

|           |           |       |
|-----------|-----------|-------|
| 7,601,519 | COMMON    | \$.10 |
| 2         | PREFERRED | \$.10 |

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



\* 5 8 5 1 8 \*

4-16-01

File Date: 316349

Check No.: 2

By: \_\_\_\_\_

FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

David C. Proctor 4/4/01  
Signature of Officer Date

DAVID C. PROCTOR  
Print or Type Name of Officer

TREASURER  
Title of Officer

DYNAMICS RESEARCH CORPORATION  
OFFICERS AND DIRECTORS

| <u>NAME</u>                                           | <u>TITLE</u>                                                | <u>Term Expires</u> | <u>HOME ADDRESS</u>                                                                              |
|-------------------------------------------------------|-------------------------------------------------------------|---------------------|--------------------------------------------------------------------------------------------------|
| John S. Anderegg                                      | Chairman, Director                                          | 2001                | 871 Bedford Street, Carlisle, MA 01741                                                           |
| James P. Regan LISTED                                 | President, Chief Executive Officer, Director                | 2002                | 25 Bobby Jones Dr., Andover, MA 01810                                                            |
| Richard Basque                                        | Vice President of Logistics Operations                      |                     | 330 Border Road, Concord, MA 01742                                                               |
| William G. Clautice                                   | Vice President, Strategic Programs, Test Equipment Division |                     | 8914 Mangum Pl., Alexandria, VA 22308                                                            |
| Chester Ju                                            | Vice President, Encoder and Metrigraphics Divisions         |                     | 57 Washington Street, Natick, MA 01760                                                           |
| David Kelcher LISTED                                  | Vice President of Finance, Chief Financial Officer          |                     | 58 Alsun Dr. Hollis, NH 03049                                                                    |
| Thomas J. Kelly                                       | Vice President of Information Technology                    |                     | 76 Running Fox Rd. Columbia, SC 29223                                                            |
| Lawrence O'Brien                                      | Vice President, SEG Operations                              |                     | 31 Florence Ave. Arlington, MA 02174                                                             |
| Richard P. Rappaport                                  | Vice President, Test Equipment Division                     |                     | 27 Spruce Street, Holliston, MA 01746                                                            |
| Robert Smith                                          | Vice President, Director of Huntsville Operations           |                     | 23 Royal Crest Drive, Apt.#1 North Andover, MA 01845                                             |
| John L. Wilkinson                                     | Vice President of Human Resources                           |                     | 67 High Road, Newbury, MA 01950                                                                  |
| David C. Proctor LISTED                               | Treasurer, Assistant Clerk                                  |                     | 2 Strathmere Club, Amesbury, MA 01913                                                            |
| THE BUSINESS ADDRESS FOR THE ABOVE NAMED OFFICERS IS: |                                                             |                     |                                                                                                  |
| DYNAMICS RESEARCH CORPORATION                         |                                                             |                     |                                                                                                  |
| 60 FRONTAGE ROAD                                      |                                                             |                     |                                                                                                  |
| ANDOVER, MA 01810                                     |                                                             |                     |                                                                                                  |
| Professor Francis J. Aguilar LISTED                   | Director                                                    | 2001                | HOME: 5 Somerset St., Belmont, MA 02217<br>BUS.: Harvard Business School, Senior Faculty Center, |
| Gen. James P. Mullins LISTED                          | Director                                                    | 2003                | HOME: 13392 Jarman Place, San Diego, CA 92130                                                    |
| Martin V. Joyce LISTED                                | Director                                                    | 2003                | HOME: 900 North Street, Walpole, MA 02081                                                        |
| Kenneth F. Kames LISTED                               | Director                                                    | 2002                | HOME: Cabot Estate (D-304), 241 Perkins Street<br>Boston, MA 02130                               |



**PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2000**

Filing Period: January 1-March 1 • Filing Fee: \$50.00

(FORM MUST BE TYPED IN BLACK)

1. Corporate ID No. 2. Name of Corporation

58518

Dynamics Research Corporation

3. Street Address Principal Business Office

60 Frontage Rd.

City

Andover

State

MA

Zip

01810

4. Business Phone No.

978-475-9090

5. State of Incorporation

MASSACHUSETTS

6. SIC Code

7245

7. Brief Description of the Character of Business Conducted in Rhode Island

Provide technical management service for the DOJ

8. NAMES AND ADDRESSES OF THE OFFICERS (\*X\* BOX FOR ATTACHMENT)

FILL IN SPACES BEFORE USING ATTACHMENTS

President Name

Vice President Name

Street Address

Street Address

City

State

Zip

City

State

Zip

Secretary Name

Treasurer Name

Street Address

Street Address

City

State

Zip

City

State

Zip

9. NAMES AND ADDRESSES OF THE DIRECTORS (\*X\* BOX FOR ATTACHMENT)

FILL IN SPACES BEFORE USING ATTACHMENTS

Director Name

Director Name

Street Address

Street Address

City

State

Zip

City

State

Zip

Director Name

Director Name

Street Address

Street Address

City

State

Zip

City

State

Zip

10. SHARES AUTHORIZED (\*X\* BOX FOR ATTACHMENT)

AUTHORIZED SHARES

Number of Shares

Class/Series

Par Value

30,000,000 Common \$.10  
5,000,000 Preferred \$.10

11. SHARES ISSUED (\*X\* BOX FOR ATTACHMENT)

ISSUED SHARES

Number of Shares

Class/Series

Par Value

7,343,324 Common \$.10  
0 Preferred \$.10

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



\* 5 8 5 1 8 \*

File Date:

2/10/00

Check No.:

301695

By:

Ce

FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

Signature of Officer

Date

Print or Type Name of Officer

Title of Officer

# DYNAMICS RESEARCH CORPORATION

## OFFICERS AND DIRECTORS

| <u>NAME</u>                  | <u>TITLE</u>                                                 | <u>SOC. SEC. NBR.</u> | <u>ADDRESS</u>                                                                   |
|------------------------------|--------------------------------------------------------------|-----------------------|----------------------------------------------------------------------------------|
| John S. Anderegg             | Chairman, Director                                           | 152-14-2308           | 871 Bedford Street, Carlisle, MA 01741                                           |
| James Regan                  | President, Chief Executive Officer, Director                 | 008-28-5051           | 930 Towlston Road, McLean, VA 22102                                              |
| Paul Arguin                  | Vice President, Technical Services Division                  | 019-36-5646           | 25 Greenleaf Street, Amesbury, MA 001913                                         |
| Richard Basque               | Vice President of Logistics Operations                       | 012-44-3088           | 330 Border Road, Concord, MA 01742                                               |
| Arthur Brown                 | Vice President, Contracts, Systems Division                  | 033-22-5767           | 97 York Road, Lynn, MA 01904                                                     |
| William G. Clautice          | Vice President, Strategic Programs, Test Equipment Division  | 212-32-5338           | 8914 Mangum Pl., Alexandria, VA 22308                                            |
| Victor Garber                | Vice President, General Manager, Technical Services Division | 026-34-9215           | 36 Foss Road, No. Andover, MA 01845                                              |
| Dr. Joseph W. Griffin, Jr.   | Vice President, Systems Development, Systems Division        | 304-46-9792           | 7 Par Lane, Hudson, NH 03051                                                     |
| Edward Johnson               | Vice President, Marketing, Systems Division                  | 498-40-8915           | 32 Roosevelt Ave., Marblehead, MA 01945                                          |
| Chester Ju                   | Vice President, Encoder and Metrigraphics Divisions          | 030-38-4160           | 57 Washington Street, Natick, MA 01760                                           |
| Sharin Luti                  | Vice President, Information Technology Group                 | 156-36-9688           | 3 Pembroke Circle, Andover, MA 01810                                             |
| John Nauseef                 | Vice President, Dayton Operations, Systems Division          | 099-32-2363           | 2781 Woodmont Dr., Beavercreek, OH 45434                                         |
| Michael Perro                | Vice President, General Mgr. of Washington Operations        | 147-66-2862           | 9742 Vale Road NW, Vienna, VA 22181                                              |
| Richard P. Rappaport         | Vice President, Test Equipment Division                      | 093-18-4328           | 27 Spruce Street, Holliston, MA 01746                                            |
| Russell Taylor               | Vice President, Technical Services Division                  | 507-54-7984           | 574 Burroughs Road, Boxboro, MA 01719                                            |
| John L. Wilkinson            | Vice President of Human Resources, Clerk                     | 470-42-5588           | 67 High Road, Newbury, MA 01950                                                  |
| David C. Proctor             | Treasurer, Assistant Clerk                                   | 032-34-5113           | 2 Strathmere Club, Amesbury, MA 01913                                            |
| Robert Smith                 | Vice President, Director of Huntsville Operations            | 467-17-0762           | 124 Bluff Spring Dr., Madison, AL 35758                                          |
| Professor Francis J. Aguilar | Director                                                     | 055-26-3691           | Harvard Business School, Senior Faculty Center,<br>Cumnock 300, Boston, MA 02163 |
| Gen. James P. Mullins        | Director                                                     | 012-24-1664           | 13392 Jarman Place, San Diego, CA 92130                                          |
| Martin V. Joyce              | Director                                                     | 034-32-0624           | 900 North Street, Walpole, MA 02081                                              |
| Kenneth F. Kames             | Director                                                     | 022-26-6406           | Cabot Estate (D-304), 241 Perkins Street<br>Boston, MA 02130                     |



STATE OF RHODE ISLAND  
AND PROVIDENCE PLANTATIONS  
Office of the Secretary of State

James R. Langevin, Secretary of State  
Corporations Division  
100 North Main Street, Providence, RI 02903-1335  
401-222-3040

PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR **1999**  
Filing Period: January 1-March 1 • Filing Fee: \$50.00



(FORM MUST BE TYPED IN BLACK)

|                                                                                                                                              |                    |                                                                                |                            |              |           |
|----------------------------------------------------------------------------------------------------------------------------------------------|--------------------|--------------------------------------------------------------------------------|----------------------------|--------------|-----------|
| 1. Corporate ID No.<br><b>58518</b>                                                                                                          |                    | 2. Name of Corporation<br><b>Dynamics Research Corporation</b>                 |                            |              |           |
| 3. Street Address Principal Business Office<br><b>60 Frutage Road</b>                                                                        |                    | City<br><b>Andover</b>                                                         | State<br><b>MA</b>         |              |           |
| 4. Business Phone No.<br><b>978-475-9090</b>                                                                                                 |                    | 5. State of Incorporation<br><b>MASSACHUSETTS</b>                              | 6. SIC Code<br><b>7245</b> |              |           |
| 7. Brief Description of the Character of Business Conducted in Rhode Island<br><b>Provide technical management services for the DOD.</b>     |                    |                                                                                |                            |              |           |
| 8. NAMES AND ADDRESSES OF THE OFFICERS (*X* BOX FOR ATTACHMENT) <input checked="" type="checkbox"/> FILL IN SPACES BEFORE USING ATTACHMENTS  |                    |                                                                                |                            |              |           |
| President Name<br><b>Albert Rand</b>                                                                                                         |                    | Vice President Name<br><b>John L. Wilkinson</b>                                |                            |              |           |
| Street Address<br><b>55 Allen Farm Lane</b>                                                                                                  |                    | Street Address<br><b>67 High Road</b>                                          |                            |              |           |
| City<br><b>Concord</b>                                                                                                                       | State<br><b>MA</b> | City<br><b>Newbury</b>                                                         | State<br><b>MA</b>         |              |           |
| Zip<br><b>01742</b>                                                                                                                          |                    | Zip<br><b>01950</b>                                                            |                            |              |           |
| Secretary Name<br><b>John L. Wilkinson</b>                                                                                                   |                    | Treasurer Name<br><b>David C. Proctor</b>                                      |                            |              |           |
| Street Address<br><b>67 High Road</b>                                                                                                        |                    | Street Address<br><b>2 Strathmore Club</b>                                     |                            |              |           |
| City<br><b>Newbury</b>                                                                                                                       | State<br><b>MA</b> | City<br><b>Amesbury</b>                                                        | State<br><b>MA</b>         |              |           |
| Zip<br><b>01950</b>                                                                                                                          |                    | Zip<br><b>01913</b>                                                            |                            |              |           |
| 9. NAMES AND ADDRESSES OF THE DIRECTORS (*X* BOX FOR ATTACHMENT) <input checked="" type="checkbox"/> FILL IN SPACES BEFORE USING ATTACHMENTS |                    |                                                                                |                            |              |           |
| Director Name<br><b>John S. Anderegg</b>                                                                                                     |                    | Director Name<br><b>Gen James P. Mullins</b>                                   |                            |              |           |
| Street Address<br><b>671 Bedford Street</b>                                                                                                  |                    | Street Address<br><b>13912 Tarnum Place</b>                                    |                            |              |           |
| City<br><b>Carlisle</b>                                                                                                                      | State<br><b>MA</b> | City<br><b>San Diego</b>                                                       | State<br><b>CA</b>         |              |           |
| Zip<br><b>01741</b>                                                                                                                          |                    | Zip<br><b>92130</b>                                                            |                            |              |           |
| Director Name<br><b>Albert Rand</b>                                                                                                          |                    | Director Name<br><b>Martin V. Joyce</b>                                        |                            |              |           |
| Street Address<br><b>55 Allen Farm Lane</b>                                                                                                  |                    | Street Address<br><b>900 North Street</b>                                      |                            |              |           |
| City<br><b>Concord</b>                                                                                                                       | State<br><b>MA</b> | City<br><b>Walpole</b>                                                         | State<br><b>MA</b>         |              |           |
| Zip<br><b>01742</b>                                                                                                                          |                    | Zip<br><b>02081</b>                                                            |                            |              |           |
| 10. SHARES AUTHORIZED (*X* BOX FOR ATTACHMENT) <input checked="" type="checkbox"/>                                                           |                    | 11. SHARES ISSUED (*X* BOX FOR ATTACHMENT) <input checked="" type="checkbox"/> |                            |              |           |
| AUTHORIZED SHARES                                                                                                                            |                    | ISSUED SHARES                                                                  |                            |              |           |
| Number of Shares                                                                                                                             | Class/Series       | Par Value                                                                      | Number of Shares           | Class/Series | Par Value |
| 30,000,000                                                                                                                                   | Common             | \$ .10                                                                         | 7,369,190                  | Common       | \$ .10    |
| 5,000,000                                                                                                                                    | Preferred          | \$ .10                                                                         | 0                          | Preferred    | \$ .10    |

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



\* 5 8 5 1 8 \*

File Date: **Feb 26, 1999**

Check No.: **2758223**

By: **[Signature]**

FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

**David C. Proctor** 3/4/99  
Signature of Officer Date

**DAVID C. PROCTOR**  
Print or Type Name of Officer

**TREASURER**  
Title of Officer

DYNAMICS RESEARCH CORPORATION

OFFICERS AND DIRECTORS

| <u>NAME</u>                  | <u>TITLE</u>                                                | <u>SOC.SEC.NBR</u> | <u>ADDRESS</u>                                                                   |
|------------------------------|-------------------------------------------------------------|--------------------|----------------------------------------------------------------------------------|
| Richard Basque               | Vice President of Logistics Operations                      | 012-44-3088        | 330 Border Road, Concord, MA 01742                                               |
| Arthur Brown                 | Vice President, Contracts, Systems Division                 | 033-22-5767        | 97 York Road, Lynn, MA 01904                                                     |
| William G. Clautice          | Vice President, Strategic Programs, Test Equipment Division | 212-32-5338        | 8914 Mangum Pl., Alexandria, VA 22308                                            |
| Victor Garber                | Vice President, Acquisition Engineering, Systems Division   | 026-34-9215        | 36 Foss Road, No. Andover, MA 01845                                              |
| Dr. Joseph W. Griffin, Jr.   | Vice President, Systems Development, Systems Division       | 304-46-9792        | 7 Par Lane, Hudson, NH 03051                                                     |
| Edward Johnson               | Vice President, Marketing, Systems Division                 | 498-40-8915        | 32 Roosevelt Ave., Marblehead, MA 01945                                          |
| Chester Ju                   | Vice President, Encoder and Metrigraphics Divisions         | 030-38-4160        | 57 Washington Street, Natick, MA 01760                                           |
| Sharin Luti                  | Vice President, of Information Technology Group             | 156-36-9688        | 3 Pembroke Circle, Andover, MA 01810                                             |
| John Nauseef                 | Vice President, Dayton Operations, Systems Division         | 099-32-2363        | 2781 Woodmont Dr., Beavercreek, OH 45434                                         |
| Michael Perro                | Vice President, General Mgr. of Washington Operations       | 147-66-2862        | 9742 Vale Road NW, Vienna, VA 22181                                              |
| Douglas R. Potter            | Vice President of Finance, Chief Financial Officer          | 109-38-8627        | 193 Mystic Street, Arlington, MA 02174                                           |
| Richard P. Rappaport         | Vice President, Test Equipment Division                     | 093-18-4328        | 27 Spruce Street, Holliston, MA 01746                                            |
| Robert Smith                 | Vice President, Director of Huntsville Operations           | 467-17-0762        | 124 Bluff Spring Dr., Madison, AL 35758                                          |
| Professor Francis J. Aguilar | Director                                                    | 055-26-3691        | Harvard Business School, Senior Faculty Center,<br>Cumnock 300, Boston, MA 02163 |
| Kenneth F. Kames             | Director                                                    |                    | Cabot Estate (D-304), 241 Perkins Street<br>Boston, MA 02130                     |



STATE OF RHODE ISLAND  
AND PROVIDENCE PLANTATIONS  
Office of the Secretary of State

James R. Langevin, Secretary of State  
Corporations Division  
100 North Main Street, Providence, RI 02903-1335  
401-277-3040



**PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 1998**  
Filing Period: January 1-March 1 • Filing Fee: \$50.00

(FORM MUST BE TYPED IN BLACK)

1. Corporate ID No. **58518** 2. Name of Corporation **Dynamics Research Corporation**  
3. Street Address Principal Business Office **60 Frontage Road** City **Andover** State **MA** Zip **01810**  
4. Business Phone No. **(978) 475-9090** 5. State of Incorporation **MASSACHUSETTS** 6. SIC Code **7245**  
7. Brief Description of the Character of Business Conducted in Rhode Island  
**Provide technical management services for the DOD.**

8. NAMES AND ADDRESSES OF THE OFFICERS (\*X\* BOX FOR ATTACHMENT)

President Name **Albert Rand** Vice President Name **Douglas Potter**  
Street Address **55 Allen Farm Lane** Street Address **193 Mystic Street**  
City **Concord** State **MA** Zip **01742** City **Arlington** State **MA** Zip **02174**  
Secretary Name **John R. D. McClintock** Treasurer Name **David C. Proctor**  
Street Address **120 Vooderest Drive** Street Address **2 Strathmere Club**  
City **No. Andover** State **Ma** Zip **01845** City **Amesbury** State **MA** Zip **01913**

9. NAMES AND ADDRESSES OF THE DIRECTORS (\*X\* BOX FOR ATTACHMENT)

Director Name **Professor Francis J. Aguilar** Director Name **Martin V. Joyce**  
Street Address **HBS, Senior Faculty Center, Cummack 300** Street Address **900 North Street**  
City **Boston** State **MA** Zip **02163** City **Walpole** State **MA** Zip **02081**  
Director Name **Gen. James P. Mullins** Director Name **Kenneth F. Kames**  
Street Address **13392 Jarman Place** Street Address **Cabot Estate (D-304), 241 Perkins Street**  
City **San Diego** State **CA** Zip **92130** City **Boston** State **MA** Zip **02130**

10. SHARES AUTHORIZED (\*X\* BOX FOR ATTACHMENT)

AUTHORIZED SHARES

| Number of Shares | Class/Series | Par Value |
|------------------|--------------|-----------|
| 15,000,000       | Common       | \$ .10    |
| 5,000,000        | Preferred    | \$ .10    |

11. SHARES ISSUED (\*X\* BOX FOR ATTACHMENT)

ISSUED SHARES

| Number of Shares | Class/Series | Par Value |
|------------------|--------------|-----------|
| 6,288,872        | Common       | \$ .10    |
| 0                | Preferred    | \$ .10    |

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



\* 5 8 5 1 8 \*

File Date: **2/25/98**

Check No.: **269157**

By: **[Signature]**

FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

Signature of Officer **David C. Proctor** Date **2-18-98**

Print or Type Name of Officer **David C. Proctor**

Title of Officer **Treasurer**



STATE OF RHODE ISLAND  
AND PROVIDENCE PLANTATIONS  
Office of the Secretary of State

James R. Langevin, Secretary of State  
Corporations Division  
100 North Main Street, Providence, RI 02903-1335  
401-277-3040



PROFIT CORPORATION ANNUAL REPORT 1997

Filing Period: January 1-March 1 • Filing Fee: \$50.00

(FORM MUST BE TYPED IN BLACK)

1. Corporate ID No. **58518** 2. Name of Corporation **Dynamics Research Corporation**  
3. Street Address Principal Business Office **60 Frontage Road** City **Andover** State **MA** Zip **01810**  
4. Business Phone No. **(508)475-9090** 5. State of Incorporation **MASSACHUSETTS** 6. SIC Code **7245**

7. Brief Description of the Character of Business Conducted in Rhode Island  
**Provide technical management services for the DOD.**

8. NAMES AND ADDRESSES OF THE OFFICERS (\*X\* BOX FOR ATTACHMENT)

President Name **Albert Rand** Vice President Name **Douglas Potter**  
Street Address **55 Allen Farm Lane** Street Address **193 Mystic Street**  
City **Concord** State **MA** Zip **01742** City **Arlington** State **MA** Zip **02174**  
Secretary Name **John R. D. McClintock** Treasurer Name **David C. Proctor**  
Street Address **120 Woodcrest Dr.** Street Address **2 Strathmere Club**  
City **No. Andover** State **MA** Zip **01845** City **Amesbury** State **MA** Zip **01913**

9. NAMES AND ADDRESSES OF THE DIRECTORS (\*X\* BOX FOR ATTACHMENT)

Director Name **Professor Francis J. Aguilar** Director Name **Gen. James Mullins**  
Street Address **HBS, Senior Faculty Center, Cumnock 300** Street Address **13392 Jarman Place**  
City **Boston** State **MA** Zip **02163** City **San Diego** State **CA** Zip **92130**  
Director Name **Thomas J. Troup** Director Name  
Street Address **C/O Burr Brown** Street Address  
City **Tucson** State **AZ** Zip **85706** City State Zip

10. SHARES AUTHORIZED AND ISSUED (\*X\* BOX FOR ATTACHMENT)

AUTHORIZED SHARES

| Number of Shares | Class/Series | Par Value |
|------------------|--------------|-----------|
| 15,000,000       | Common       | \$.10     |
| 5,000,000        | Preferred    | \$.10     |

ISSUED SHARES

| Number of Shares | Class/Series | Par Value |
|------------------|--------------|-----------|
| 5,693,659        | Common       | \$.10     |
| -0-              | Preferred    | \$.10     |

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



\* 5 8 5 1 8 \*

File Date: **3.10.97**  
Check No.: **251767**  
By: **iup**

FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

**David C. Proctor** 2/28/97  
Signature of Officer Date

**David C. Proctor, Treasurer**

Print or Type Name of Officer

Title of Officer

DYNAMICS RESEARCH CORPORATION

OFFICERS AND DIRECTORS

| <u>NAME</u>                  | <u>TITLE</u>                                        | <u>SOC.SEC.NBR</u> | <u>ADDRESS</u>                                                                   |
|------------------------------|-----------------------------------------------------|--------------------|----------------------------------------------------------------------------------|
| John S. Anderegg             | Chairman/Director                                   | 152-14-2308        | 871 Bedford Street, Carlisle, MA 01741                                           |
| Albert Rand                  | President/Cheif Executive Officer                   | 119-16-8413        | 55 Allen Farm Lane, Concord, MA 01742                                            |
| Arthur Brown                 | Vice President                                      | 033-22-5767        | 21 Martin Road, Lynn, MA 01904                                                   |
| William G. Clautice          | Vice President                                      | 212-32-5338        | 8914 Mangum Pl., Alexandria, VA 22308                                            |
| Martin M. Dresser            | Vice President/General Manager,<br>Systems Division | 368-48-5543        | 64 Bartlett's Reach, Amcsbury, MA 01913                                          |
| Victor Garber                | Vice President                                      | 026-34-9215        | 36 Foss Road, No. Andover, MA 01845                                              |
| Dr. Joseph W. Griffin, Jr.   | Vice President                                      | 304-46-9792        | 7 Par Lane, Hudson, NH 03051                                                     |
| Edward Johnson               | Vice President                                      | 498-40-8915        | 32 Roosevelt Ave., Marblehead, MA 01945                                          |
| Chester Ju                   | Vice President                                      | 030-38-4160        | 57 Washington Street, Natick, MA 01760                                           |
| John Nauseef                 | Vice President                                      | 099-32-2363        | 2781 Woodmont Dr., Beavercreek, OH 45434                                         |
| Douglas Potter               | Vice President/Chief Financial Officer              | 109-38-8627        | 193 Mystic Street, Arlington, MA 02174                                           |
| Richard P. Rappaport         | Vice President                                      | 093-18-4328        | 27 Spruce Street, Holliston, MA 01746                                            |
| John L. Wilkinson            | Vice President                                      | 470-42-5588        | 67 High Road, Newbury, MA 01950                                                  |
| David C. Proctor             | Treasurer/Assistant Clerk                           | 032-34-5113        | 2 Strathmere Club, Amesbury, MA 01913                                            |
| John R.D. McClintock         | Clerk                                               | 324-22-5808        | 120 Woodcrest Dr., No. Andover, MA 01845                                         |
| Professor Francis J. Aguilar | Director                                            | 055-26-3691        | Harvard Business School, Senior Faculty Center,<br>Cumnock 300, Boston, MA 02163 |
| Gen. James P. Mullins        | Director                                            | 012-24-1664        | 13392 Jarman Place, San Diego, CA 92130                                          |
| Thomas J. Troup              | Director                                            | 395-16-2702        | C/O Burr Brown Corp., 6730 So. Tucson Blvd.<br>Tucson, AZ 85706                  |

# PROFIT CORPORATION ANNUAL REPORT

## 1996



State of Rhode Island and Providence Plantations  
James R. Langevin, Secretary of State  
Corporations Division  
100 North Main Street  
Providence, Rhode Island 02903-1335 • (401) 277-3040

Filing Period: January 1-March 1  
Filing Fee: \$50.00

PLEASE TYPE OR PRINT IN BLACK INK.

|                                                                  |  |                                                         |                     |
|------------------------------------------------------------------|--|---------------------------------------------------------|---------------------|
| 1. CORPORATE ID NO.<br>58518                                     |  | 2. NAME OF CORPORATION<br>Dynamics Research Corporation |                     |
| 3. STREET ADDRESS PRINCIPAL BUSINESS OFFICE<br>100 Frontage Road |  | CITY<br>Andover                                         | STATE<br>MA         |
| 4. BUSINESS PHONE NO.<br>(508) 475-9090                          |  | 5. STATE OF INCORPORATION<br>MASSACHUSETTS              | 6. SIC CODE<br>7370 |

7. BRIEF DESCRIPTION OF THE CHARACTER OF BUSINESS CONDUCTED IN RHODE ISLAND  
Provides technical Mangement Services for the DOD.

|                                        |             |                                                    |             |
|----------------------------------------|-------------|----------------------------------------------------|-------------|
| 8. NAMES AND ADDRESSES OF THE OFFICERS |             |                                                    |             |
| PRESIDENT NAME<br>Albert Rand          |             | VICE PRESIDENT NAME<br>See Attached Douglas Potter |             |
| STREET ADDRESS<br>55 Allen Farm Lane   |             | STREET ADDRESS<br>193 MYSTIC Street                |             |
| CITY<br>Concord                        | STATE<br>MA | CITY<br>Arlington                                  | STATE<br>MA |
| ZIP CODE<br>01742                      |             | ZIP CODE<br>02174                                  |             |
| SECRETARY NAME<br>John R.D. McClintock |             | TREASURER NAME<br>David C. Proctor                 |             |
| STREET ADDRESS<br>120 Woodcrest Dr.    |             | STREET ADDRESS<br>2 Strathmere Club                |             |
| CITY<br>No. Andover                    | STATE<br>MA | CITY<br>Amesbury                                   | STATE<br>MA |
| ZIP CODE<br>01845                      |             | ZIP CODE<br>01913                                  |             |

|                                                                      |             |                                            |             |
|----------------------------------------------------------------------|-------------|--------------------------------------------|-------------|
| 9. NAMES AND ADDRESSES OF THE DIRECTORS                              |             |                                            |             |
| DIRECTOR NAME<br>Prof. Francis Aguilar                               |             | DIRECTOR NAME<br>See Attached Thomas Troup |             |
| STREET ADDRESS<br>HBS, Senior Faculty Center Compact Cld Burr Brown, |             | STREET ADDRESS<br>6730 S Tucson Blvd.      |             |
| CITY<br>Boston                                                       | STATE<br>MA | CITY<br>Tucson                             | STATE<br>AZ |
| ZIP CODE<br>02163                                                    |             | ZIP CODE<br>85706                          |             |
| DIRECTOR NAME<br>Gen. James Mullins                                  |             | DIRECTOR NAME                              |             |
| STREET ADDRESS<br>13392 Jorman Place                                 |             | STREET ADDRESS                             |             |
| CITY<br>San Diego                                                    | STATE<br>CA | CITY                                       | STATE       |
| ZIP CODE<br>92130                                                    |             | ZIP CODE                                   |             |

| 10. SHARES AUTHORIZED AND ISSUED |                |           | 10. SHARES AUTHORIZED AND ISSUED |                |           |
|----------------------------------|----------------|-----------|----------------------------------|----------------|-----------|
| AUTHORIZED SHARES                |                |           | ISSUED SHARES                    |                |           |
| NUMBER OF SHARES                 | CLASS / SERIES | PAR VALUE | NUMBER OF SHARES                 | CLASS / SERIES | PAR VALUE |
| 15,000,000                       | Common         | .10       | 5,622,772                        | Common         | .10       |
| 5,000,000                        | Preferred      | .10       | -0-                              | Preferred      | .10       |

This report must be **SIGNED IN INK** by either the  
President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

*David C. Proctor*  
Signature of Officer

DAVID C. PROCTOR  
Print or Type Name of Officer

TREASURER  
Title of Officer

2/16/96  
Date

File Date: 3-14-96

Check No: 231359

By: 140

For Secretary of State Use Only

DYNAMICS RESEARCH CORPORATION

OFFICERS AND DIRECTORS

| <u>NAME</u>                | <u>TITLE</u>                 | <u>SOC.SEC.NBR</u> | <u>ADDRESS</u>                                                  |
|----------------------------|------------------------------|--------------------|-----------------------------------------------------------------|
| John S. Anderegg           | Chairman & Director          | 152-14-2308        | 871 Bedford Street, Carlisle, MA 01741                          |
| Albert Rand                | President & CEO              | 119-16-8413        | 55 Allen Farm Lane, Concord, MA 01742                           |
| Arthur Brown               | Vice President               | 033-22-5767        | 21 Martin Road, Lynn, MA 01904                                  |
| William G. Clautice        | Vice President               | 212-32-5338        | 8914 Mangum Pl., Alexandria, VA 22308                           |
| Dr. Joseph W. Griffin, Jr. | Vice President               | 304-46-9792        | 7 Par Lane, Hudson, NH 03051                                    |
| Edward Johnson             | Vice President               | 498-40-8915        | 32 Roosevelt Ave., Marblehead, MA 01945                         |
| Chester Ju                 | Vice President               | 030-38-4160        | 57 Washington Street, Natick, MA 01760                          |
| John Nauseef               | Vice President               | 099-32-2363        | 2781 Woodmont Dr., Beavercreek, OH 45434                        |
| Douglas Potter             | Vice President & CFO         | 109-38-8627        | 193 Mystic Street, Arlington, MA 02174                          |
| Richard P. Rappaport       | Vice President               | 093-18-4328        | 27 Spruce Street, Holliston, MA 01746                           |
| Vernon F. Vutech           | Vice President               | 362-34-9136        | 5 Choate Lane, Ipswich, MA 01938                                |
| John L. Wilkinson          | Vice President               | 470-42-5588        | 67 High Road, Newbury, MA 01950                                 |
| David C. Proctor           | Treasurer & Asst. Clerk      | 032-34-5113        | 2 Strathmere Club, Amesbury, MA 01913                           |
| Frederick Eromin           | Controller, Systems Division | 019-22-1659        | 16 Cheswick Rd., Arlington, MA 02174                            |
| John R.D. McClintock       | Clerk                        | 324-22-5808        | 120 Woodcrest Dr., No. Andover, MA 01845                        |
| Francis J. Aguilar         | Director                     | 055-26-3691        | Harvard Business School, Morgan Hall 481<br>Boston, MA 02163    |
| Gen. James P. Mullins      | Director                     | 012-24-1664        | 13392 Jarman Place, San Diego, CA 92130                         |
| Thomas J. Troup            | Director                     | 395-16-2702        | C/O Burr Brown Corp., 6730 So. Tucson Blvd.<br>Tucson, AZ 85706 |



**ANNUAL REPORT**

Please Type or Print  
File Annually - Jan. 1 - March 1  
Filing Fee \$50.00  
Make Checks Payable to: Secretary of State

**ALL ENTRIES MUST BE COMPLETED IN FULL OR THE FORM WILL BE RETURNED.**

0058518

1995

Corporate ID: \_\_\_\_\_ Annual Report for the year: \_\_\_\_\_

Dynamics Research Corporation

Name of Corporation: \_\_\_\_\_

Business entity organized under the laws of the State of: Massachusetts

Business Entity is (check one):

For foreign entity, address and telephone number of principal office:

☐ Business Corporation (See RIGL Chapter 7-1.1)

60 Frontage Rd.  
Andover, MA 01810

☒ Professional Service Corporation (See RIGL Chapter 7-5.1)

Phone: (608) 475-9090

Brief statement of the character of business conducted in Rhode Island:

Address and telephone of the principal office of business entity in Rhode Island (Provide street address - Not P.O. Box):

Provides technical mgmt. services  
for the DOD.

2 Corporate Park  
Middletown, RI 02840

Phone: (401) 849-9220

**THE NAMES OF THE OFFICERS ARE:**

| PRESIDENT      | STREET ADDRESS | CITY/STATE | ZIP CODE |
|----------------|----------------|------------|----------|
| SEE ATTACHED   |                |            |          |
| VICE PRESIDENT | STREET ADDRESS | CITY/STATE | ZIP CODE |
| SECRETARY      | STREET ADDRESS | CITY/STATE | ZIP CODE |
| TREASURER      | STREET ADDRESS | CITY/STATE | ZIP CODE |

**THE NAMES OF THE DIRECTORS ARE:**

| NAME         | STREET ADDRESS | CITY/STATE | ZIP CODE |
|--------------|----------------|------------|----------|
| SEE ATTACHED |                |            |          |
| NAME         | STREET ADDRESS | CITY/STATE | ZIP CODE |
| NAME         | STREET ADDRESS | CITY/STATE | ZIP CODE |

NUMBER OF SHARES AUTHORIZED (Rider may be attached)

NUMBER OF SHARES ISSUED AND OUTSTANDING (Rider may be attached)

| Number of Shares | Class / Series |
|------------------|----------------|
| 15,000,000       | COMMON         |
| 5,000,000        | Preferred      |

| Number of Shares | Class / Series |
|------------------|----------------|
| 5,631,448        | COMMON         |
| - 0 -            | Preferred      |

Date February 17 19 95

By: David C. Proctor

DAVID C. PROCTOR

PRINT OR TYPE NAME OF OFFICER SIGNING

Treasurer

TITLE OF OFFICER SIGNING

Form 31 1/95

**DESIGNATED REGISTERED AGENT FOR SERVICE OF PROCESS:**

PLEASE NOTE: If the registered office and/or registered agent indicated below is incorrect, Form 9 must be filed.

GT CORPORATION SYSTEM  
123 DYER STREET  
PROVIDENCE RI 02903

**FILED**

**FEB 27 1995**

By CC 213418

DYNAMICS RESEARCH CORPORATION

OFFICERS AND DIRECTORS

| <u>NAME</u>                | <u>TITLE</u>                 | <u>SOC.SEC.NBR</u> | <u>ADDRESS</u>                                                     |
|----------------------------|------------------------------|--------------------|--------------------------------------------------------------------|
| John S. Anderegg           | Chairman & Director          | 152-14-2308        | 871 Bedford Street<br>Carlisle, MA 01741                           |
| Albert Rand                | President & CEO              | 119-16-8413        | 55 Allen Farm Lane<br>Concord, MA 01742                            |
| Arthur Brown               | Vice President               | 033-22-5767        | 21 Martin Road<br>Lynn, MA 01904                                   |
| Dr. Joseph W. Griffin, Jr. | Vice President               | 304-46-9792        | 7 Par Lane<br>Hudson, NH 03051                                     |
| Chester Ju                 | Vice President               | 030-38-4160        | 57 Washington Street<br>Natick, MA 01760                           |
| Douglas Potter             | Vice President & CFO         | 109-38-8627        | 193 Mystic Street<br>Arlington, MA 02174                           |
| Richard P. Rappaport       | Vice President               | 093-18-4328        | 27 Spruce Street<br>Holliston, MA 01746                            |
| Vernon F. Vutech           | Vice President               | 362-34-9136        | 5 Choate Lane<br>Ipswich, MA 01938                                 |
| John L. Wilkinson          | Vice President               | 470-42-5588        | 67 High Road<br>Newbury, MA 01950                                  |
| David C. Proctor           | Treasurer & Asst. Clerk      | 032-34-5113        | 2 Strathmere Club<br>Amesbury, MA 01913                            |
| Frederick Eromin           | Controller, Systems Division | 019-22-1659        | 16 Cheswick Rd.<br>Arlington, MA 02174                             |
| John R.D. McClintock       | Clerk                        | 324-22-5808        | P.O. Box 639<br>No. Andover, MA 01845                              |
| Francis J. Aguilar         | Director                     | 055-26-3691        | Harvard Business School,<br>Morgan Hall 481<br>Boston, MA 02163    |
| Gen. James P. Mullins      | Director                     | 012-24-1664        | 13392 Jarman Place<br>San Diego, CA 92130                          |
| Thomas J. Troup            | Director                     | 395-16-2702        | C/O Burr Brown Corp.,<br>6730 So. Tucson Blvd.<br>Tucson, AZ 85706 |

Filing Fee \$50.00  
Payable to:  
Secretary of State

PLEASE TYPE or PRINT  
State of Rhode Island and Providence Plantations  
Office of The Secretary of State  
100 North Main Street  
Providence, Rhode Island 02903-1335  
401-277-3040

File Annually  
LLC: Sept. 1 - Nov. 1  
CORP: Jan. 1 - March 1

Corporate ID: 0058518 Annual Report for the year: 1994

Name of Business Entity: Dynamics Research Corporation

Business entity organized under the laws of the State of: Massachusetts  
Federal Taxpayer Identification Number: [REDACTED]  
For foreign entity, address and telephone number of principal office:  
60 Frontage Rd.  
Andover, MA 01810  
Phone: (508) 475-9090  
Address and telephone of the principal office of business entity in Rhode Island (Provide street address - Not P.O. Box):  
2 Corporate Park  
Middletown, RI 02840  
Phone: (401) 849-9220

Business Entity is (check one):  
☐ Business Corporation (See RIGL Chapter 7-1.1)  
☒ Professional Service Corporation (See RIGL Chapter 7-5.1)  
☐ Limited Liability Company (See RIGL 7-16)  
Name, title and mailing address of contact person to whom communications may be directed:  
Toni Wellspring  
60 Frontage Rd.  
Andover, MA 01810  
Brief statement of the character of business conducted in Rhode Island:  
Provides technical services and  
mgmt. for the DOD.  
Date of Organization: 5/27/55  
Date of Qualification to do business in Rhode Island (if foreign entity):  
12/12/89

| THE NAMES OF THE OFFICERS ARE:                                                                          |                |            |          |
|---------------------------------------------------------------------------------------------------------|----------------|------------|----------|
| <input type="checkbox"/> CHIEF EXECUTIVE OFFICER OR <input type="checkbox"/> PRESIDENT (Check One)      | STREET ADDRESS | CITY/STATE | ZIP CODE |
| SEE ATTACHED                                                                                            |                |            |          |
| <input type="checkbox"/> CHIEF OPERATING OFFICER OR <input type="checkbox"/> VICE PRESIDENT (Check One) | STREET ADDRESS | CITY/STATE | ZIP CODE |
| <input type="checkbox"/> CUSTODIAN OF RECORDS OR <input type="checkbox"/> SECRETARY (Check One)         | STREET ADDRESS | CITY/STATE | ZIP CODE |
| <input type="checkbox"/> CHIEF FINANCIAL OFFICER OR <input type="checkbox"/> TREASURER (Check One)      | STREET ADDRESS | CITY/STATE | ZIP CODE |

| THE NAMES OF THE DIRECTORS ARE: |                |            |          |
|---------------------------------|----------------|------------|----------|
| NAME                            | STREET ADDRESS | CITY/STATE | ZIP CODE |
| SEE ATTACHED                    |                |            |          |
| NAME                            | STREET ADDRESS | CITY/STATE | ZIP CODE |
| NAME                            | STREET ADDRESS | CITY/STATE | ZIP CODE |

| NUMBER OF SHARES AUTHORIZED (If Applicable) |                       | NUMBER OF SHARES ISSUED AND OUTSTANDING (If Applicable) |                  |
|---------------------------------------------|-----------------------|---------------------------------------------------------|------------------|
| NUMBER                                      | 15,000,000. 5,000,000 | NUMBER                                                  | 5,100,798 - 0 -  |
| CLASS                                       | COMMON Preferred      | CLASS                                                   | COMMON Preferred |
| SERIES                                      |                       | SERIES                                                  |                  |
| PAR VALUE OR WITHOUT PAR                    | \$ .10 \$ .10         | PAR VALUE OR WITHOUT PAR                                | \$ .10 \$ .10    |

Date February 11, 19 94 By: Rand P. Proctor

DYNAMICS RESEARCH CORPORATION

OFFICERS AND DIRECTORS

| <u>NAME</u>                | <u>TITLE</u>            | <u>SOC. SEC. NBR</u> | <u>ADDRESS</u>                                                   |
|----------------------------|-------------------------|----------------------|------------------------------------------------------------------|
| John S. Anderegg           | Chairman & Director     | 152-14-2308          | 871 Bedford Street, Carlisle, MA 01741                           |
| Albert Rand                | President & CEO         | 119-16-8413          | 55 Allen Farm Lane, Concord, MA 01742                            |
| John J. Benincasa          | Vice President          | 098-26-2869          | 463 Winter Street, Holliston, MA 01746                           |
| Arthur Brown               | Vice President          | 033-22-5767          | 21 Martin Road, Lynn, MA 01904                                   |
| Dr. Joseph W. Griffin, Jr. | Vice President          | 304-46-9792          | 7 Par Lane, Hudson, NH 03051                                     |
| Chester Ju                 | Vice President          | 030-38-4160          | 57 Washington Street, Natick, MA 01760                           |
| Douglas Potter             | Vice President & CFO    | 109-38-8627          | 193 Mystic Street, Arlington, MA 02174                           |
| Richard P. Rappaport       | Vice President          | 093-18-4328          | 27 Spruce Street, Holliston, MA 01746                            |
| Robert Tripp               | Vice President          | 369-46-2395          | 1572 Eagle Ridge Court, N.E.,<br>Albuquerque, NM 87122           |
| Vernon F. Vutech           | Vice President          | 362-34-9136          | P.O. Box 801, Manchester, MA 01944                               |
| John L. Wilkinson          | Vice President          | 470-42-5588          | 67 High Road, Newbury, MA 01950                                  |
| David C. Proctor           | Treasurer & Asst. Clerk | 032-34-5113          | 2 Strathmere Club, Amesbury, MA 01913                            |
| John R. D. McClintock      | Clerk                   | 324-22-5808          | 155 Federal Street, Suite 1000, Boston, MA 02110                 |
| Francis J. Aguilar         | Director                | 055-26-3691          | Harvard Business School, Morgan Hall 228<br>Boston, MA 02163     |
| Gen. James P. Mullins      | Director                | 012-24-1664          | 13392 Jarman Place, San Diego, CA 92130                          |
| Thomas J. Troup            | Director                | 395-16-2702          | C/O Burr Brown Corp., 6730 So. Tucson Blvd.,<br>Tucson, AZ 85706 |

11/9/93/TAW

Filing Fee \$50.00

To be filed annually between  
January 1st and March 1st

# State of Rhode Island and Providence Plantations

CORPORATIONS DIVISION  
100 NORTH MAIN STREET  
PROVIDENCE, RHODE ISLAND 02903

Corporate ID 0058515

Annual Report for the year 1993

FIRST: The name of the corporation is Dynamics Research Corporation

SECOND: It is incorporated under the laws of Massachusetts

THIRD: Character of business, briefly stated, is Computer based technical Mgmt. and analysis Services for the DOD.

FOURTH: If foreign corporation, address of its principal office 60 Concord St.  
Wilmington, MA 01887

FIFTH: Business address in Rhode Island 2 Corporate Place  
Middletown, RI 02840 017179851

SIXTH: Names and addresses of its directors and officers:

(Attach rider if necessary)

Name

Office

Address (including number, street, zip code)

SEE ATTACHED

Director

Director

Director

President

Vice President

Secretary

Treasurer

SEVENTH: Number of Shares authorized:

| No. of Shares | Class     |
|---------------|-----------|
| 15,000,000    | Common    |
| 5,000,000     | Preferred |

**PAID**  
**FEB 19 1993**  
**SECY OF STATE**

Par Value  
or statement that  
shares are without  
par value  
\$ .10  
.10

EIGHTH: Number of Shares issued:

| No. of Shares | Class  | Series |
|---------------|--------|--------|
| 5,132,332     | Common |        |

Par Value  
or statement that  
shares are without  
par value  
\$ .10

Dated 2/8 19 93

DYNAMICS Research Corporation  
(Name of Corporation)

By David A. Proctor

Title Asst. Treasurer

(Report must be signed by an officer)

DYNAMICS RESEARCH CORPORATION  
OFFICERS AND DIRECTORS

| <u>NAME</u>                | <u>TITLE</u>                    | <u>SOC.SEC.NBR</u> | <u>ADDRESS</u>                                                   |
|----------------------------|---------------------------------|--------------------|------------------------------------------------------------------|
| John S. Anderegg           | Chairman & Director             | 152-14-2308        | 871 Bedford Street, Carlisle, MA 01741                           |
| Albert Rand                | President & CEO                 | 119-16-8413        | 55 Allen Farm Lane, Concord, MA 0172                             |
| John J. Benincasa          | Vice President                  | 098-26-2869        | 463 Winter Street, Holliston, MA 01746                           |
| Arthur Brown               | Vice President                  | 033-22-5767        | 21 Martin Road, Lynn, MA 01904                                   |
| Dr. Joseph W. Griffin, Jr. | Vice President                  | 304-46-9792        | 7 Par Lane, Hudson, NH 03051                                     |
| Chester Ju                 | Vice President                  | 030-38-4160        | 57 Washington Street, Natick, MA 01760                           |
| Thomas P. Graham           | Vice President, CFO & Treasurer | 020-38-5222        | P.O. Box 966, Andover, MA 01810                                  |
| Richard P. Rappaport       | Vice President                  | 093-18-4328        | 27 Spruce Street, Hulliston, MA 01746                            |
| Robert Tripp               | Vice President                  | 369-46-2395        | 1572 Eagle Ridge Court, N.E.,<br>Albuquerque, NM 87122           |
| Vernon F. Vutech           | Vice President                  | 362-34-9136        | P.O. Box 801, Manchester, MA 01944                               |
| John L. Wilkinson          | Vice President                  | 470-42-5588        | 67 High Road, Newbury, MA 01950                                  |
| David C. Proctor           | Assistant Treasurer             | 032-34-5113        | 2 Strathmere Club, Amesbury, MA 01913                            |
| John R.D. McClintock       | Clerk                           | 324-22-5808        | 155 Federal Street, Suite 1000, Boston, MA 02110                 |
| Francis J. Aguilar         | Director                        | 055-26-3691        | Harvard Business School, Morgan Hall 228<br>Boston, MA 02163     |
| Gen. James P. Mullins      | Director                        | 012-24-1664        | 13392 Jarman Place, San Diego, CA 92130                          |
| Thomas J. Troup            | Director                        | 395-16-2702        | C/O Burr Brown Corp., 6730 So. Tucson Blvd.,<br>Tucson, AZ 85706 |

02/8/93/TAW

ing Fee \$50.00

To be filed annually between  
January 1st and March 1st

# State of Rhode Island and Providence Plantations

CORPORATIONS DIVISION  
100 NORTH MAIN STREET  
PROVIDENCE, RHODE ISLAND 02903

Corporate ID 0058518 Annual Report for the year 1992

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and analysis services for the department of defense.

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Wilmington, MA 01887

FIFTH: Business address in Rhode Island 2 Corporate place  
Middletown, RI 02840

SIXTH: Names and addresses of its directors and officers: (Attach rider if necessary)

Name

Office

Address (including number, street, zip code)

Director

SEE ATTACHED RIDER

Director

Director

President

Vice President

Secretary

Treasurer

SEVENTH: Number of Shares authorized:

No. of Shares  
15,000,000  
5,000,000

Class  
Common  
Preferred

Series

Par Value  
or statement that  
shares are without  
par value  
\$ .10  
.10

PLATE 165413

EIGHTH: Number of Shares issued:

No. of Shares

4,806,279

Class

Common

Series

Par Value  
or statement that  
shares are without  
par value  
\$ .10  
.10

Dated

3/4/92

PAID  
MAR 27 1992  
SECY OF STATE

Dynamics Research Corp.  
(Name of Corporation)

By

David C. Piro

Title

Assist. Treasurer

(Report must be signed by an officer)

DIRECTORS AND OFFICERS

| <u>NAME</u>                | <u>TITLE</u>                    | <u>SOC. SEC. NBR</u> | <u>ADDRESS</u>                                                 |
|----------------------------|---------------------------------|----------------------|----------------------------------------------------------------|
| John S. Anderegg, Jr.      | Chairman & Director             | 152-14-2308          | 871 Bedford Street, Carlisle, MA 01741                         |
| Albert Rand                | President & CEO                 | 119-16-8413          | 55 Allen Farm Lane, Concord, MA 01742                          |
| Joseph Bakewell            | Vice President                  | 119-24-8769          | Georgetown Road, Boxford, MA 01921                             |
| Arthur Brown               | Vice President                  | 033-22-5767          | 21 Martin Road, Lynn, MA 01904                                 |
| Charles G. Duffy           | Vice President                  | 578-34-7381          | 72 Intervale Terrace, Reading, MA 01867                        |
| Dr. Joseph W. Griffin, Jr. | Vice President                  | 304-46-9792          | 7 Par Lane, Hudson, NH 03051                                   |
| Chester Ju                 | Vice President                  | 030-38-4160          | 57 Washington Street, Natick, MA 01760                         |
| Thomas P. Graham           | Vice President, CFO & Treasurer | 020-38-5222          | P.O. Box 966, Andover, MA 01810                                |
| Vernon F. Vutech           | Vice President                  | 362-34-9136          | P.O. Box 801, Manchester, MA 01944                             |
| John L. Wilkinson          | Vice President                  | 470-42-5588          | 67 High Road, Newbury, MA 01950                                |
| David C. Proctor           | Assistant Treasurer             | 032-34-5113          | 2 Strathmere Club, Amesbury, MA 01913                          |
| John R.D. McClintock       | Clerk                           | 324-22-5808          | 155 Federal Street, Suite 1000, Boston, MA 02110               |
| Nancy Bodenstein           | Assistant Clerk                 | 027-22-2918          | 372 Woburn Street, Wilmington, MA 01887                        |
| Francis J. Aguilar         | Director                        | 055-26-3691          | Harvard Business School, Morgan Hall 228<br>Boston, MA 02163   |
| Sims McGrath               | Director                        | 010-24-3280          | States Point Road, Tenants Harbor, ME 04860                    |
| Gen. James P. Mullins      | Director                        | 012-24-1664          | 13392 Jarman Place, San Diego, CA 92130                        |
| Thomas J. Troup            | Director                        | 395-16-2702          | C/O Burr Brown Corp. 6730 So. Tucson Blvd.<br>Tucson, AZ 85706 |

f 12/28/91

Filing Fee \$50.00

To be filed annually between  
January 1st and March 1st

# State of Rhode Island and Providence Plantations

CORPORATIONS DIVISION  
100 NORTH MAIN STREET  
PROVIDENCE, RHODE ISLAND 02903

Corporate ID 0058518 Annual Report for the year 1991

FIRST: The name of the corporation is Dynamics Research Corporation

SECOND: It is incorporated under the laws of Massachusetts

THIRD: Character of business, briefly stated, is computer based technical mgmt. and analysis services for Department of Defense

FOURTH: If foreign corporation, address of its principal office 60 Concord St.

Wilmington MA 01887

FIFTH: Business address in Rhode Island 2 Corporate Park, Newport Corporate Park  
Middletown, R.I. 02840

SIXTH: Names and addresses of its directors and officers: (Attach rider if necessary)

Name

Office

Address (including number, street, zip code)

Director

See Attached Rider

Director

Director

President

Vice President

Secretary

Treasurer

SEVENTH: Number of Shares authorized:

No. of Shares

Class

Series

Par Value  
or statement that  
shares are without  
par value

5,000,000

Preferred

-

\$ .10

15,000,000

Common

.10

EIGHTH: Number of Shares issued:

No. of Shares

Class

Series

Par Value  
or statement that  
shares are without  
par value

4,553,773

Common

-

\$ .10

Dated February 8 19 91

Dynamics Research Corporation  
(Name of Corporation)

By David V. Proctor

Title Assist. Treasurer

(Report must be signed by an officer)

# RIDER

## DIRECTORS AND OFFICERS

| <u>NAME</u>                | <u>TITLE</u>         | <u>SOCIAL SECURITY</u> | <u>ADDRESS</u>                                                  |
|----------------------------|----------------------|------------------------|-----------------------------------------------------------------|
| John S. Anderegg, Jr.      | Chairman & Director  | 152-14-2308            | 871 Bedford Street<br>Carlisle, MA 01741                        |
| Joseph J. Bakewell         | Vice President       | 119-24-8769            | Georgetown Road<br>Boxford, MA 01921                            |
| Nancy M. Bodenstein        | Assistant Clerk      | 027-22-2918            | 37 1/2 Woburn Street<br>Wilmington, MA 01887                    |
| Albert Rand                | President & CEO      | 119-16-8413            | 55 Allen Farm Lane<br>Concord, MA 01742                         |
| Chester Ju                 | Vice President       | 030-38-4160            | 57 Washington Street<br>Natick, MA 01760                        |
| John L. Wilkinson          | Vice President       | 470-42-5588            | 67 High Road<br>Newbury, MA 01950                               |
| David C. Proctor           | Assistant Treasurer  | 032-34-5113            | 2 Strathmere Club<br>Amesbury, MA 01913                         |
| James F. Pablo             | Vice President & CFO | 407-24-8912            | 37 Algonquin Avenue<br>Andover, MA 01810                        |
| Thomas P. Graham           | Corporate Controller | 020-38-5222            | P O Box 966<br>Andover, MA 01810                                |
| Francis J. Aguilar         | Director             | 055-26-3691            | Harvard Business Sch<br>Morgan Hall 228<br>Boston, MA 02163     |
| Sims McGrath               | Director             | 010-24-3280            | States Point Road<br>Tenants Harbor ME<br>04860                 |
| Thomas J. Troup            | Director             | 395-16-2702            | C/O Burr Brown Corp.<br>6730 So Tucson Blvd<br>Tucson, AZ 85706 |
| Vernon F. Vutech           | Vice President       | 362-34-9136            | P.O. Box 801<br>Manchester, MA 01944                            |
| Dr. Joseph W. Griffin, Jr. | Vice President       | 304-46-9792            | 7 Par Lane<br>Hudson, NH 03051                                  |
| Charles G. Duffy           | Vice President       | 578-34-7381            | 72 Intervale Terrace<br>Reading, MA 01867                       |
| Arthur Brown               | Vice President       | 033-22-5767            | 21 Martin Road<br>Lynn, MA 01904                                |

2/8/91

Filing Fee \$15.00

To be filed annually between  
January 1st and March 1st

# State of Rhode Island and Providence Plantations

CORPORATIONS DIVISION  
100 NORTH MAIN STREET  
PROVIDENCE, RHODE ISLAND 02903

Corporate ID 58518 ~~742211809~~ Annual Report for the year 1990 ~~1989~~

FIRST: The name of the corporation is Dynamics Research Corporation

SECOND: It is incorporated under the laws of MASSACHUSETTS

THIRD: Character of business, briefly stated, is provides computer-based technical mgmt. + analysis services for Dept. of Defense

FOURTH: If foreign corporation, address of its principal office 60 Concord St.  
Wilmington, MA. 01887

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Name

Office

Address (including number, street, zip code)

Director

Director

Director

President

Vice President

Secretary

Treasurer

See attached  
Rider

SEVENTH: Number of Shares authorized:

No. of Shares

Class

Series

Par Value  
or statement that  
shares are without  
par value

15,000,000

Common

\$ .10

5,000,000

Preferred

\$ .10

EIGHTH: Number of Shares issued:

No. of Shares

Class

Series

Par Value  
or statement that  
shares are without  
par value

5,044,230

Common

\$ .10

0

Preferred

Dated 6/8 19 90

Dynamics Research Corporation  
(Name of Corporation)

By David W. Burton

Title Asst. Treasurer

(Report must be signed by an officer)

DIRECTORS AND OFFICERS

| <u>NAME</u>                | <u>TITLE</u>         | <u>SOCIAL SECURITY</u> | <u>ADDRESS</u>                                                  |
|----------------------------|----------------------|------------------------|-----------------------------------------------------------------|
| John S. Anderegg, Jr.      | Chairman & Director  | 152-14-2308            | 871 Bedford Street<br>Carlisle, MA 01741                        |
| Joseph J. Bakewell         | Vice President       | 119-24-8769            | Georgetown Road<br>Boxford, MA 01921                            |
| Nancy M. Bodenstein        | Assistant Clerk      | 027-22-2918            | 377 Woburn Street<br>Wilmington, MA 01887                       |
| Albert Rand                | President & CEO      | 119-16-8413            | 55 Allen Farm Lane<br>Concord, MA 01742                         |
| Chester Ju                 | Vice President       | 030-38-4160            | 57 Washington Street<br>Natick, MA 01760                        |
| John L. Wilkinson          | Vice President       | 470-42-5588            | 67 High Road<br>Newbury, MA 01950                               |
| David C. Proctor           | Assistant Treasurer  | 032-34-5113            | 2 Strathmere Club<br>Amesbury, MA 01913                         |
| James F. Pablo             | Vice President & CFO | 407-24-8912            | 37 Algonquin Avenue<br>Andover, MA 01810                        |
| Thomas P. Graham           | Corporate Controller | 020-38-5222            | 11 Blueberry Circle<br>Andover, MA 01810                        |
| Francis J. Aguilar         | Director             | 055-26-3691            | Harvard Business Sch<br>Morgan Hall 228<br>Boston, MA 02163     |
| Sims McGrath               | Director             | 010-24-3280            | States Point Road<br>ME<br>Tenants Harbor 04860                 |
| Thomas J. Troup            | Director             | 395-16-2702            | C/O Burr Brown Corp.<br>6730 So Tucson Blvd<br>Tucson, AZ 85706 |
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| Dr. Joseph W. Griffin, Jr. | Vice President       | 304-46-9792            | 7 Par Lane<br>Hudson, NH 03051                                  |
| Charles G. Duffy           | Vice President       | 578-34-7381            | 72 Intervale Terrace<br>Reading, MA 01867                       |

4/24/90