Filing Fee: \$150.00

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# STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS

Office of the Secretary of State Corporations Division 100 North Main Street Providence, Rhode Island 02903-1335

### LIMITED LIABILITY COMPANY

## **ARTICLES OF ORGANIZATION**

(To Be Filed In Duplicate)

Pursuant to the provisions of Chapter 7-16 of the General Laws, 1956, as amended, the following Articles of Organization are adopted for the limited liability company to be organized hereby:

	Arlen Capital, LI	.C		
. The a	ddress of the limited liability company's resident agen	t in Rhode Island is:		
One	Providence Washington Plaza, 7th Floor	Providence	, RI	02903
	(Street Address, not P.O. Box)	(City/Town)		(Zip Code)
and th	e name of the resident agent at such address is	Arlen Corporation		_
		(Name of A	igent)	
Under the lim	the terms of these Articles of Organization and any waited liability company is intended to be treated for pur	ritten operating agreement poses of federal income tax	made or in	tended to be made,
	(Check one L	oox only)		
	a partnership <u>or</u> a corporation <u>or</u>	X disregarded as an en	tity separat	e from its member
The ac	ddress of the principal office of the limited liability com	pany if it is determined at th	e time of o	rganization:
On	ne Providence Washington Plaza, 7th Floo	r,		
Pr	ovidence, RI 02903			
<del></del> -		<u> </u>		
dissolv	nited liability company has the purpose of engaging the provision of professional services as defined in red or terminated in accordance with Chapter 7-16, aph 6 of these Articles of Organization.	Section 7-5.1-2, and shall	have nem	etual existence unti
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<b>\D</b>	e Exhibit A
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The limited liability company is to	be managed by:
	(Check one box only)
	its members or X by one (1) or more managers
If the limited liability company has address of each manager:	managers at the time of filing these Articles of Organization, state the name and
Manager	<u>Address</u>
Peter A. Sullivan	One Providence Washington Plaza, 7th Floor
	Providence, RI 02903
	<del></del>
The date these Articles of Organia	
The date these Articles of Organiz	ration are to become effective, if later than the date of filing, is:
	upon filing
	•
(not prior to, no	upon filing or more than 30 days after, the filing of these Articles of Organization)
(not prior to, no	upon filing or more than 30 days after, the filing of these Articles of Organization)  Under penalty of perjury, I declare and affirm that I have
(not prior to, not prior to, n	upon filing or more than 30 days after, the filing of these Articles of Organization)  Under penalty of perjury, I declare and affirm that I have examined these Articles of Organization, including an accompanying attachments, and that all statements contains
(not prior to, not prior to, n	upon filing  or more than 30 days after, the filing of these Articles of Organization)  Under penalty of perjury, I declare and affirm that I have examined these Articles of Organization, including an accompanying attachments, and that all statements contained herein are true and correct.
(not prior to, not prior to, n	upon filing or more than 30 days after, the filing of these Articles of Organization)  Under penalty of perjury, I declare and affirm that I have examined these Articles of Organization, including an accompanying attachments, and that all statements contained herein are true and correct.  Arlen Corporation
(not prior to, not prior to, n	upon filing or more than 30 days after, the filing of these Articles of Organization)  Under penalty of perjury, I declare and affirm that I have examined these Articles of Organization, including an accompanying attachments, and that all statements contained herein are true and correct.

### EXHIBIT A

All members, managers, employees and agents of the limited liability company shall be indemnified as provided in the Operating Agreement of the limited liability company. No member or manager of the limited liability company shall have any liability to the limited liability company or its members for monetary damages for breach of any duty provided in Section 7-16-17 of the General Laws of Rhode Island, 1956, as amended, except as expressly provided in Section 7-16-18(b) of said General laws.

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ID. IN STATE OF THE SECONDARY

# Arlen Corporation One Providence-Washington Plaza Seventh Floor Providence, RI 02903

February 23, 2001

State of Rhode Island Secretary of State Corporations Division 100 North Main Street Providence, RI 02903

Re; Consent to Use of Name

Dear Sir:

In connection with a Rhode Island limited liability company to be formed, Arlen Corporation hereby consents to the use of the name "Arlen Capital, LLC".

Sincerely

Peter A. Sullivan

President

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