

**State of Rhode Island and Providence Plantations**

OFFICE OF THE SECRETARY OF STATE  
CORPORATIONS DIVISION  
100 NORTH MAIN STREET  
PROVIDENCE, RI 02903

**APPLICATION FOR  
CERTIFICATE OF AUTHORITY  
OF**

Corp. I.D. #

90552

McNamara/Salvia, Inc.

To the Secretary of State  
of the State of Rhode Island

Pursuant to the provisions of Section 7-1.1-103 of the General Laws, 1956, as amended, the undersigned corporation hereby applies for a Certificate of Authority to transact business in the State of Rhode Island, and for that purpose submits the following statement:

FIRST: The name of the corporation is McNamara/Salvia, Inc.

SECOND: The name which it elects to use in Rhode Island is \_\_\_\_\_

(If the name of the corporation does not contain the word "corporation," "company," "incorporated," or "limited," or an abbreviation of one of such words, insert the name of the corporation with the word or abbreviation which it elects to add thereto for use in Rhode Island.)

THIRD: It is incorporated under the laws of Massachusetts

FOURTH: The date of its incorporation is October 25, 1987 and the period of its duration is perpetual

FIFTH: The address of its principal office in the state or country under the laws of which it is incorporated is 160 Federal Street, 16th Floor, Boston, Massachusetts

SIXTH: The address of its proposed registered office in Rhode Island is 123 Dyer Street, Providence, Rhode Island 02903 and the name of its proposed registered agent in Rhode Island at that address is C. T. Corporation System

C T CORPORATION SYSTEM

Patricia A. Canario  
Signature

PATRICIA A. CANARIO,  
SPECIAL ASSISTANT SECRETARY

SEVENTH: The purpose or purposes which it proposes to pursue in the transaction of business in Rhode Island are

Structural engineering. Notwithstanding the foregoing, structural engineering.

**FILED**

JUL 19 1986

By [Signature]

163999

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PROVIDENCE  
RECEIVED  
JUL 20 1986

EIGHTH: The names and respective addresses of its directors and officers are:

Name	Office	Address
Robert J. McNamara, _____	Director	160 Federal Street, 16th Floor, Boston, Massachusetts 02110
MaryEllen DeSaro, _____	Director	160 Federal Street, 16th Floor, Boston, Massachusetts 02110
Joseph A. Salvia, _____	Director	160 Federal Street, 16th Floor, Boston, Massachusetts 02110
Thomas J. Satkevich, _____	Director	160 Federal Street, 16th Floor, Boston, Massachusetts 02110
Robert J. McNamara, _____	President	160 Federal Street, 16th Floor, Boston, Massachusetts 02110
_____	Vice President	
MaryEllen DeSaro, _____	Secretary	160 Federal Street, 16th Floor, Boston, Massachusetts 02110
Maria Salvia, _____	Treasurer	160 Federal Street, 16th Floor, Boston, Massachusetts 02110

NINTH: The aggregate number of shares which it has authority to issue, itemized by classes, par value of shares, shares without par value, and series, if any, within a class, is:

Number of Shares	Class	Series	Par Value per Share or Statement that Shares are without Par Value
20,000	Common	(No series)	\$0.10

TENTH: The aggregate number of its issued shares, itemized by classes, par value of shares, shares without par value, and series, if any, within a class, is:

Number of Shares	Class	Series	Par Value per Share or Statement that Shares are without Par Value
10,000	Common	(No series)	\$0.10

ELEVENTH: An estimate of the value of all property to be owned by it for the following year, wherever located, is \$ 0.00

TWELFTH: An estimate of the value of its property to be located within Rhode Island during such year is \$ 0.00

THIRTEENTH: An estimate of the gross amount of business to be transacted by it during such year is \$ 2,500,000

FOURTEENTH: An estimate of the gross amount of business to be transacted by it at or from places of business in Rhode Island during such year is \$ 300,000

FIFTEENTH: This Application is accompanied by a copy of its articles of incorporation and all amendments thereto, duly authenticated by the proper officer of the state or country under the laws of which it is incorporated.

Dated July 11, 1996

McNamara/Salvia, Inc.  
[Exact Corporate Name of Corporation Making Application]

By [Signature]  
Robert J. McNamara

Its President

and Mary Ellen DeSaro  
Mary Ellen DeSaro

Its Secretary

STATE OF Massachusetts } SC.  
COUNTY OF Norfolk

At Boston in said County on the 11 day  
of July 1996, before me personally appeared Robert J. McNamara, who being by me first duly sworn, declared that he is the President of McNamara/Salvia, Inc. that he signed the foregoing document as such President of the corporation, and that the statements therein contained are true.

[Signature]  
Notary Public  
Amy E. Roberts  
April 2001

(NOTARIAL SEAL)



STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS

STATE BOARD OF REGISTRATION FOR PROFESSIONAL ENGINEERS  
CHARLES ORMS BUILDING  
10 Orms Street  
Suite 324  
Providence, R.I. 02904-2228  
(401) 277-2565

19 October 1995

MCNAMARA / SALVIA, INC.  
ONE INTERNATIONAL PLACE  
BOSTON, MA 02110

Dear Sir/Madam:

Your application for issuance of a Certificate of Authorization has been reviewed and approved by the Rhode Island Board of Registration for Professional Engineers at their meeting of 18 October 1995. In accordance with the procedures adopted by this Board, you are requested to provide the following information upon receipt of which the Board will issue your Certificate of Authorization.

The document requested by the Board is a Certificate of Good Standing, issued by the Rhode Island Secretary of State's Office, indicating that at the present time your corporate entity is in good standing insofar as registration procedures required by the Secretary of State's Office. The Board is requesting that the original certificate of such notice be provided to wit prior to the issuance of a Certificate of Authorization by this Board.

As has been indicated, upon receipt of this document, the Board will issue your Certificate of Authorization. If you have any questions, please feel free to contact this Board through its secretary or legal counsel.

You can contact the Secretary of State's Office by calling (401) 277-3040. Ask for corporations and explain you need the necessary papers to become registered in the State of Rhode Island.

Very truly yours,

Raymond J. Marshall  
Secretary

RJM/fm

cc Sandra Williams  
Secretary of State's Office - Corporations

277-2357

11-17-95 with good  
copy to me.

CERTIFICATE OF INSURANCE

ISSUE DATE (05/20/96)

This Certificate is issued as a matter of information only and confers no rights upon the certificate holder. This certificate does not amend, extend or alter the coverage afforded by the policies below.

Name and Address of Agency  
Roehrs & Company, Inc.  
P.O. Box 100  
Exton, PA 19341

Companies Affording Coverage

Letter A National Fire Insurance Company of Hartford (CNA)

Letter B Transportation Insurance Company (CNA)

Name and Address of Insured  
McNamara/Salvia, Inc.  
160 Federal Street  
Boston, MA 02110  
Attn: Mary Ellen DeSaro

Letter C Continental Casualty Company (CNA)

Letter D American Manufacturers Mutual Insurance Co. (Kenper)

Letter E Associated International Insurance Company (RA&MCO)

This is to certify that policies of insurance listed below have been issued to the insured named above for the policy period indicated, notwithstanding any requirement, term or condition of any contract of other document with respect to which this certificate may be issued or may pertain, the insurance afforded by the policies described herein is subject to all the terms, exclusions, and conditions of such policies. The limits shown may have been reduced by paid claims.

Co.	Type of Insurance	Policy #	Policy Effective	Policy Expiration	Limits of Liability (\$000's) As of Policy Inception
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-----GENERAL LIABILITY-----

A X)Commercial General Liability		606116316	12/04/95	12/04/98	General Aggregate \$2,000
Claims Made X)Occurrence					Products-Comp/Ops Aggregate \$2,000
Owner's & Contractors Protective					Personal & Advertising Injury \$1,000
					Each Occurrence \$1,000
					Fire Damage (Any One Fire) \$ 500
					Medical Expense (Any One Person)\$ 10

-----AUTOMOBILE LIABILITY-----

B X)Any Auto		SAP 40 611 63 17	12/04/95	12/04/96	CSL \$1,000
All Owned Autos					B.I. Per Person \$
Scheduled Autos					B.I. Per Accident \$
X)Hired Autos					Property Damage \$
X)Non-Owned Autos					
Garage Liability					

-----EXCESS LIABILITY-----

C X)Umbrella Form		80 06116319	12/04/95	12/04/96	Each Occurrence \$1,000
Other than Umbrella Form					Aggregate \$1,000

-----WORKERS COMPENSATION-----

D X)Workers Compensation and Employers Liability		7CQ 262 171-06	05/01/96	05/01/97	STATUTORY
					Each Accident \$ 100
					Disease Policy Limit \$ 500
					Disease Each Employee \$ 100

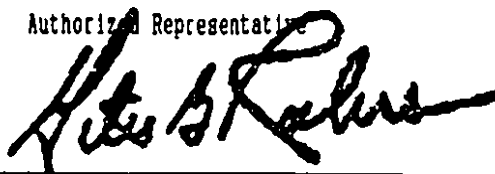
-----OTHER-----

E X)Professional Liability		ARP-450-027C	12/04/95	12/04/96	\$1,000,000 any one claim
(Architects & Engineers Errors & Omissions)					

CANCELLATION: Should any of the above described policies be cancelled before the expiration date thereof, the issuing company will endeavor to mail 30 days written notice to the certificate holder named below, but failure to mail such notice shall impose no obligation or liability of any kind upon the company, its agents or representatives.

Certificate Holder

Authorized Representative



Giles B. Roehrs

262A12

SECRETARY OF THE  
COMMONWEALTH

1997 SEP 24 PM 4: 14  
CORPORATION DIVISION

THE COMMONWEALTH OF MASSACHUSETTS

ARTICLES OF ORGANIZATION  
GENERAL LAWS, CHAPTER 156B, SECTION 12

I hereby certify that, upon an examination of these articles of organization, duly submitted to me, it appears that the provisions of the General Laws relative to the organization of corporations have been complied with, and I hereby approve said articles: and the filing fee in the amount of \$150.<sup>00</sup> having been paid, said articles are deemed to have been filed with me this 25th day of September 1987

Effective date

*Michael J. Connolly*

MICHAEL J. CONNOLLY  
Secretary of State

A TRUE COPY ATTEST

*William Francis Galvin*

WILLIAM FRANCIS GALVIN  
SECRETARY OF THE COMMONWEALTH

6-28-96

DATE \_\_\_\_\_ CLERK *Kara*

FILING FEE: 1/20 of 1% of the total amount of the authorized capital stock with par value, and one cent a share for all authorized shares without par value, but not less than \$150 General Laws, Chapter 156B. Shares of stock with a par value less than one dollar shall be deemed to have par value of one dollar per share.

PHOTOCOPY OF ARTICLES OF ORGANIZATION TO BE SENT

Charles Campo Associates  
suite 44  
1 Court Street  
Boston, MA 02108  
(617) 742-6600

Telephone: \_\_\_\_\_