



STATE OF RHODE ISLAND
AND PROVIDENCE PLANTATIONS
Office of the Secretary of State

Matthew A. Brown, Secretary of State
Corporations Division
100 North Main Street, Providence RI 02903-1335
401 222 3040

PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2005

Filing Period: January 1 - March 1 • Filing Fee: \$50.00

(FORM MUST BE TYPED IN BLACK)

1. Corporate ID No. 33885		2. Name of Corporation MICHELIN NORTH AMERICA, INC.	
3. Street Address Principal Business Office ONE PARKWAY SOUTH		City GREENVILLE	State SC
4. Business Phone No. 8644585205		5. State of Incorporation NEW YORK	6. SIC Code 3533
7. Brief Description of the Character of Business Conducted in Rhode Island TIRE DISTRIBUTOR			

8. NAMES AND ADDRESSES OF THE OFFICERS ("X" BOX FOR ATTACHMENT) FILE IN SPACES BEFORE USING ATTACHMENTS

President Name James M. Micali		Vice President Name ERWIN WALL	
Street Address One Parkway South		Street Address One Parkway South	
City Greenville	State SC	City Greenville	State SC
Zip 29602		Zip 29602	
Secretary Name Mark I. Williams		Treasurer Name Peei Martin	
Street Address One Parkway South		Street Address One Parkway South	
City Greenville	State SC	City Greenville	State SC
Zip 29602		Zip 29602	

9. NAMES AND ADDRESSES OF THE DIRECTORS ("X" BOX FOR ATTACHMENT) FILE IN SPACES BEFORE USING ATTACHMENTS

Director Name James M. Micali		Director Name Peei Martin	
Street Address One Parkway South		Street Address One Parkway South	
City Greenville	State SC	City Greenville	State SC
Zip 29602		Zip 29602	
Director Name Jean Michel Guillon		Director Name	
Street Address One Parkway South		Street Address	
City Greenville	State SC	City	State
Zip 29602		Zip	

10. SHARES AUTHORIZED ("X" BOX FOR ATTACHMENT)

Number of Shares	Class/Series	Par Value
1,801,000	\$100.00 PAR VALUE	

11. SHARES ISSUED ("X" BOX FOR ATTACHMENT)

Number of Shares	Class/Series	Par Value
1,610,286	Common Cap	\$100.00
1,434	Class A	100.00
48,850	Class B	100.00

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



3 3 8 8 5

33885 FBC 01/26/05 12:11:16 PM
File Date 6-10-05
Check No. 994976
By: DL
FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

Randy Price 1/26/05
Signature of Officer Date
Randy L. Price
Print or Type Name of Officer
Assistant Secretary
Title of Officer

MICHELIN NORTH AMERICA, INC.

a New York corporation

DATE OF INCORPORATION: December 28, 1950 as Michelin Tire Corporation.
February 15, 1995 name changed to Michelin North America, Inc.

REGISTERED OFFICE: 111 Eighth Avenue
New York, New York 10011
(CT Corporation System statutory address)

PRINCIPAL PLACE OF BUSINESS: One Parkway South
Greenville, South Carolina 29615

BOARD OF DIRECTORS:

<u>Name:</u>	<u>Date Appointed:</u>
James M. Micali	09/30/1996
Peri Martin	09/01/1998
Jean Michel Guillon	11/01/2004

OFFICERS:

OF THE CORPORATION:

Chairman and President	James M. Micali
Executive Vice President	Erwin Wall
Executive Vice President	Jean Michel Guillon
Executive Vice President	Luc Minguet
Executive Vice President	John Rice
Executive Vice President	Richard Wilkerson
Vice President, Finance, Controller and Treasurer	Peri Martin
Vice President, Secretary and General Counsel	Mark I. Williams
Vice President, Public Relations and Governmental Relations	Michael I. Fanning
Vice President, Personnel	Richard Komacki
Vice President, Labor and Employee Relations	David D. Lowe
Vice President, Purchasing	Martin Wardle
Vice President, Information Technology and Telecommunications	Richard Alexander
Vice President, Tax	Robert E. Steelman
Vice President, Quality	Yves Billioux
Vice President, Customer Service	Gayle Sparks Miller

OFFICERS:

OF THE CORPORATION (continued):

Vice President, Logistics	Robert Brescia
Assistant Treasurer	Sandra J. Boyd
Assistant Treasurer	Allyson G. Raackelboom
Assistant Secretary	Karen E. Law
Assistant Secretary	Randy Price
Assistant Secretary	E. Martin Remick

May 13, 2005

MICHELIN AUTOMOTIVE INDUSTRY DIVISION:

Chief Operating Officer	Erwin Wall
International Vice President, Passenger and Light Truck Original Equipment Sales Vice President,	William J. Guzick
Original Equipment Marketing	Tom Chubb

MICHELIN AMERICAS SMALL TIRES DIVISION:

Chief Operating Officer	Jean Michel Guillon
Vice President, Marketing	Pascal Couasnon
Vice President, Manufacturing	Leon Jaklic
Vice President, National Sales Manager, Mass Merchandisers	Barry Downs
Vice President, National Sales Manager, Independent Dealers	Ricardo Harris
Vice President, National Sales Manager, Wholesale Dealers	Joseph Wallington
Vice President, Sales Merchandising and Strategic Planning	Roger Ferguson (until May 31, 2005)

MICHELIN AMERICAS TRUCK TIRES DIVISION:

Chief Operating Officer	Luc Minguet
Vice President, Marketing	Marc Laferriere
Vice President, Sales	Tomas Diez-Andres

MICHELIN AMERICAS SPECIALTY TIRES DIVISION:

Chief Operating Officer	Richard Wilkerson
Vice President, Marketing and Sales, Earthmover Tires	Dave Cioneck
Vice President, Marketing and Sales, Agricultural Tires	William Schafer
Vice President, Marketing and Sales, Two-Wheel	Vickie Johnson

OFFICERS:

MICHELIN RETREAD TECHNOLOGIES DIVISION

Chief Operating Officer	Thomas M. Brennan
Controller	David Keller

TREAD TECHNOLOGIES COMPANY DIVISION

Chief Operating Officer	Thomas M. Brennan
Controller	David Keller



STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS
Office of the Secretary of State
Matthew A. Brown, Secretary of State

Corporations Division
100 North Main Street
Providence, RI 02903-1335
401.222.3040

PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2005

Filing Period: January 1 - March 1 • Filing Fee: \$50.00
(FORM MUST BE TYPED OR PRINTED IN BLACK)

1. Corporate ID No 33885		2. Name of Corporation MICHELIN NORTH AMERICA, INC.			
3. Street Address Principal Business Office			City	State	Zip
4. Business Phone No		5. State of Incorporation NEW YORK		6. SIC Code 3533	
7. Brief Description of the Character of Business Conducted in Rhode Island TIRE DISTRIBUTOR					
8. NAMES AND ADDRESSES OF THE OFFICERS: ("X" BOX FOR ATTACHMENT) <input checked="" type="checkbox"/> FILL IN SPACES BEFORE USING ATTACHMENTS					
President Name James M. Micali			Vice President Name Erwin Wall		
Street Address One Parkway South			Street Address One Parkway South		
City Greenville	State SC	Zip 29602	City Greenville	State SC	Zip 29602
Secretary Name Mark J. Williams			Treasurer Name Peri Martin		
Street Address One Parkway South			Street Address One Parkway South		
City Greenville	State SC	Zip 29602	City Greenville	State SC	Zip 29602
9. NAMES AND ADDRESSES OF THE DIRECTORS: ("X" BOX FOR ATTACHMENT) <input checked="" type="checkbox"/> FILL IN SPACES BEFORE USING ATTACHMENTS					
Director Name James M. Micali			Director Name Peri Martin		
Street Address One Parkway			Street Address One Parkway South		
City Greenville	State SC	Zip 29602	City Greenville	State SC	Zip 29602
Director Name Jean Michel Guillon			Director Name		
Street Address One Parkway South			Street Address		
City Greenville	State SC	Zip 29602	City	State	Zip
10. SHARES AUTHORIZED ("X" BOX FOR ATTACHMENT) <input checked="" type="checkbox"/>			11. SHARES ISSUED ("X" BOX FOR ATTACHMENT) <input checked="" type="checkbox"/>		
AUTHORIZED SHARES			ISSUED SHARES		
Number of Shares	Class/Series	Par Value	Number of Shares	Class/Series	Par Value
1,801,000 \$100.00 PAR VALUE					

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



33885

File Date 2-14-05
Check No. 10002215
By: fb
FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

Randy L. Price 1/5/2005
Signature of Officer Date

Randy L. Price
Print or Type Name of Officer

Assistant Secretary
Title of Officer

December 1, 2004

MICHELIN NORTH AMERICA, INC.

a New York corporation

DATE OF INCORPORATION: December 28, 1950 as Michelin Tire Corporation.
February 15, 1995 name changed to Michelin North America, Inc.

REGISTERED OFFICE: 111 Eighth Avenue
New York, New York 10011
(CT Corporation System statutory address)

PRINCIPAL PLACE OF BUSINESS: One Parkway South
Greenville, South Carolina 29615

<u>NUMBER OF SHARES:</u>	<u>AUTHORIZED:</u>	<u>ISSUED:</u>
	<u>Common Capital shares (\$100 par value, voting)</u>	
	Common 1,750,000	1,610,286
	<u>Redeemable Class A Preferred Shares (\$100 par value, non-voting)</u>	
	Class A Preferred 2,150	1,434
	<u>Redeemable Class B Preferred Shares (\$100 par value, non-voting)</u>	
	Class B Preferred 48,850	15,000

SHAREHOLDER(S): Michelin Corporation

<u>BOARD OF DIRECTORS:</u>	<u>Name:</u>	<u>Date Appointed:</u>
	James M. Micali	09/30/1996
	Peri Martin	09/01/1998
	Jean Michel Guillon	11/01/2004

<u>OFFICERS:</u>	<u>OF THE CORPORATION:</u>
	Chairman and President James M. Micali
	Executive Vice President Erwin Wall
	Executive Vice President Jean Michel Guillon
	Executive Vice President Luc Minguet
	Executive Vice President John Rice
	Executive Vice President Richard Wilkerson
	Vice President, Finance, Controller and Treasurer Peri Martin
	Vice President, Secretary and General Counsel Mark J. Williams
	Vice President, Public Relations and Governmental Relations Michael I. Fanning
	Vice President, Personnel Richard Kornacki
	Vice President, Labor and Employee Relations David D. Lowe
	Vice President, Purchasing Martin Wardle
	Vice President, Information Technology and Telecommunications Richard Alexander
	Vice President, Tax Robert E. Steelman
	Vice President, Quality Yves Billieux
	Vice President, Customer Service Gayle Sparks Miller

December 1, 2004

OFFICERS:

OF THE CORPORATION (continued):

Vice President, Logistics	Robert Brescia
Assistant Treasurer	Sandra J. Boyd
Assistant Treasurer	Allyson G. Raeckelboom
Assistant Secretary	Randy Price
Assistant Secretary	Alan Csontos
Assistant Secretary	Karen E. Law

MICHELIN AUTOMOTIVE INDUSTRY DIVISION:

Chief Operating Officer	Erwin Wall
International Vice President, Passenger and Light Truck Original Equipment Marketing	Robert L. Carroll
International Vice President, Passenger and Light Truck Original Equipment Sales	William J. Guzick
Vice President, Original Equipment Marketing	Tom Chubb

MICHELIN AMERICAS SMALL TIRES DIVISION:

Chief Operating Officer	Jean Michel Guillon
Vice President, Marketing	Pascal Couasnon
Vice President, Manufacturing	Leon Jaklic
Vice President, National Sales Manager, Mass Merchandisers	Barry Downs
Vice President, National Sales Manager, Independent Dealers	Ricardo Harris
Vice President, National Sales Manager, Wholesale Dealers	Joseph Wallington
Vice President, Sales Merchandising and Strategic Planning	Roger Ferguson

MICHELIN AMERICAS TRUCK TIRES DIVISION:

Chief Operating Officer	Luc Minguet
Vice President, Marketing	Marc Laferriere
Vice President, Sales	Tomas Diez-Andres

MICHELIN AMERICAS SPECIALTY TIRES DIVISION:

Chief Operating Officer	Richard Wilkerson
Vice President, Marketing and Sales, Earthmover Tires	Dave Cionek
Vice President, Marketing and Sales, Agricultural Tires	Chad Hake (until 01/01/2005)
Vice President, Marketing and Sales, Agricultural Tires	William Schafer (as of 01/01/2005)
Vice President, Marketing and Sales, Two-Wheel	Vickie Johnson

December 1, 2004

OFFICERS:

MICHELIN RETREAD TECHNOLOGIES DIVISION

Chief Operating Officer Thomas M. Brennan
Controller David Keller

TREAD TECHNOLOGIES COMPANY DIVISION

Chief Operating Officer Thomas M. Brennan
Controller David Keller

MICHELIN TRAVEL PUBLICATIONS DIVISION

Vice President Robin Bird

BFGOODRICH TIRE MANUFACTURING DIVISION

Chief Operating Officer Jean Michel Guillon

MEMBERS OF THE PENSION AND BENEFITS BOARD:

Richard Kumacki
Peri Martin
James Micali, Chairman
David D. Lowe
Robert Steelman
Martin Storey
Gerald Beard, Secretary (non-voting)

AUDITORS:

PricewaterhouseCoopers LLP

MINUTE BOOK, STOCK
CERTIFICATES AND SEALS:

Legal, Greenville

FEDERAL TAXPAYER ID NO:

11-1724631

STATES QUALIFIED IN:

Alabama, Arkansas, California, Colorado, Connecticut, Delaware,
District of Columbia, Florida, Georgia, Illinois, Indiana, Iowa, Kansas,
Kentucky, Louisiana, Maine, Maryland, Massachusetts, Michigan,
Minnesota, Mississippi, Missouri, Montana, Nevada, New Hampshire,
New Jersey, New Mexico, New York, North Carolina, North Dakota,
Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina,
Tennessee, Texas, Vermont, Virginia, Washington, West Virginia,
Wyoming.

PURPOSE:

Manufacture, sale, distribution, import and export of pneumatic tires,
tubes and related items in the U.S.



STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS
Office of the Secretary of State
Matthew A. Brown, Secretary of State

Corporations Division
100 North Main Street
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PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2004

Filing Period: January 1 - March 1 • Filing Fee: \$50.00
(FORM MUST BE TYPED OR PRINTED IN BLACK)

1 Corporate ID No 33885		2 Name of Corporation MICHELIN NORTH AMERICA, INC.			
3 Street Address Principal Business Office One Parkway South			City Greenville	State SC	Zip 29602
4 Business Phone No 864-456-5205		5 State of Incorporation NEW YORK		6 SIC Code 3533	
7 Brief Description of the Character of Business Conducted in Rhode Island TIRE DISTRIBUTOR					
8. NAMES AND ADDRESSES OF THE OFFICERS: ("X" BOX FOR ATTACHMENT) <input type="checkbox"/> FILL IN SPACES BEFORE USING ATTACHMENTS					
President Name James M. Micali			Vice President Name Peri Martin		
Street Address One Parkway South			Street Address One Parkway South		
City Greenville	State SC	Zip 29602	City Greenville	State SC	Zip 29602
Secretary Name (ASST. SECRETARY) Randy L. Price			Treasurer Name Frank J. Skorzewski		
Street Address One Parkway South			Street Address One Parkway South		
City Greenville	State SC	Zip 29602	City Greenville	State SC	Zip 29602
9. NAMES AND ADDRESSES OF THE DIRECTORS: ("X" BOX FOR ATTACHMENT) <input type="checkbox"/> FILL IN SPACES BEFORE USING ATTACHMENTS					
Director Name James M. Micali			Director Name Peri Martin		
Street Address One Parkway South			Street Address One Parkway South		
City Greenville	State SC	Zip 29602	City Greenville	State SC	Zip 29602
Director Name Claire M. Dickerson			Director Name		
Street Address New York			Street Address		
City NY	State NY	Zip	City	State	Zip
10. SHARES AUTHORIZED ("X" BOX FOR ATTACHMENT) <input type="checkbox"/>			11. SHARES ISSUED ("X" BOX FOR ATTACHMENT) <input type="checkbox"/>		
AUTHORIZED SHARES			ISSUED SHARES		
Number of Shares	Class/Series	Par Value	Number of Shares	Class/Series	Par Value
1,801,000	\$100.00 PAR VALUE	***PLEASE SEE THE	ATTACHED INFORMATION***		

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



• 3 3 8 8 5 •

File Date RECEIVED
Check No. APR 07 2004
By: [Signature]
FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

[Signature]
Signature of Officer _____ Date January 19, 2004
Randy L. Price
Print or Type Name of Officer _____
Assistant Secretary
Title of Officer _____

July 1, 2003

MICHELIN NORTH AMERICA, INC.
a New York corporation

DATE OF INCORPORATION: December 28, 1950 as Michelin Tire Corporation.
February 15, 1995 name changed to Michelin North America, Inc.

REGISTERED OFFICE: 111 Eighth Avenue
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Greenville, South Carolina 29615

<u>NUMBER OF SHARES:</u>	<u>AUTHORIZED:</u>	<u>ISSUED:</u>
	<u>Common Capital shares (\$100 par value, voting)</u>	
	Common 1,750,000	1,610,286
	<u>Redeemable Class A Preferred Shares (\$100 par value, non-voting)</u>	
	Class A Preferred 2,150	1,434
	<u>Redeemable Class B Preferred Shares (\$100 par value, non-voting)</u>	
	Class B Preferred 48,850	15,000

SHAREHOLDER(S): Michelin Corporation

<u>BOARD OF DIRECTORS:</u>	<u>Name:</u>	<u>Date Appointed:</u>
	James M. Micali	09/30/1996
	Peri Martin	09/01/1998
	Claire Moore Dickerson	01/01/1993

<u>OFFICERS:</u>	<u>OF THE CORPORATION:</u>
	Chairman and President James M. Micali
	Executive Vice President Erwin Wall
	Executive Vice President Jean Michel Guillon
	Executive Vice President John Rice
	Executive Vice President Richard Wilkerson
	Vice President and Controller Peri Martin
	Vice President, Secretary and General Counsel William J. Guzick
	Vice President, Public Relations and Governmental Relations Michael J. Fanning
	Vice President, Personnel Luis Roberto de Souza Anastacio
	Vice President, Labor and Employee Relations David D. Lowe
	Vice President, Purchasing Martin Wardle
	Vice President, Information Technology and Telecommunications Richard Alexander
	Vice President, Tax Robert E. Steelman
	Vice President, Credit and Collection, Finance and Treasurer Frank J. Skorzewski

July 1, 2003

OFFICERS OF THE CORPORATION:

Vice President, Quality	Yves Billioux
Vice President, Customer Service	Gayle Sparks Miller (effective 9/8/2003)
Assistant Treasurer	Sandra J. Boyd
Assistant Treasurer	Leslie A. Hale
Associate General Counsel and Assistant Secretary	Mark I. Williams
Assistant Secretary	Claire Moore Dickerson
Assistant Secretary	Randy Price
Assistant Secretary	Alan Csontos
Assistant Secretary	James D. Fannin
Assistant Secretary	Karen E. Law

MICHELIN AUTOMOTIVE INDUSTRY DIVISION:

Chief Operating Officer	Erwin Wall
International Vice President, Passenger and Light Truck Original Equipment Sales	Robert L. Carroll
Vice President, Original Equipment Marketing	Tom Chubb

MICHELIN AMERICAS SMALL TIRES DIVISION:

Chief Operating Officer	Jean Michel Guillon
Vice President, Marketing	Alison Heiser (until 7/14/2003)
Vice President, Marketing	Pascal Couasnon (effective 7/14/2003)
Vice President, Sales	Erik Olsen
Vice President, Manufacturing	Daniel May
Vice President, Manufacturing	Gord Huntington
Vice President, Logistics	Robert Brescia
Vice President, Agricultural Tires	Richard Wilkerson

MICHELIN AMERICAS TRUCK TIRES DIVISION:

Chief Operating Officer	John Rice
Vice President, Marketing	Randy Clark (until 9/1/2003)
Vice President, Marketing	Marc Laferriere (effective 9/1/2003)
Vice President, Sales	Luc Minguet

MICHELIN AMERICAS EARTHMOVER TIRES DIVISION:

Chief Operating Officer	Richard Wilkerson
Vice President, Sales	Dave Cionek

MICHELIN RETREAD TECHNOLOGIES DIVISION:

Chief Operating Officer	James Hay
Controller	David Keller

TREAD TECHNOLOGIES COMPANY DIVISION:

Chief Operating Officer	James Hay
Controller	David Keller

July 1, 2003

MICHELIN TRAVEL PUBLICATIONS DIVISION

Vice President Gayle Sparks Miller (until 9/8/2003)
Vice President Robin Bird (effective 9/8/2003)

BFGOODRICH TIRE MANUFACTURING DIVISION

Chief Operating Officer Jean Michel Guillon

MEMBERS OF THE PENSION AND BENEFITS BOARD:

Luis Roberto de Souza Anastacio
Peri Martin
James Micali, Chairman
David D. Lowe
Robert Steelman
Martin Storey
Gerald Beard, Secretary (non-voting)

AUDITORS:

PricewaterhouseCoopers LLP

MINUTE BOOK, STOCK
CERTIFICATES AND SEALS:

Legal, Greenville

FEDERAL TAXPAYER ID NO:

11-1724631

STATES QUALIFIED IN:

Alabama, Arkansas, California, Colorado, Connecticut, Delaware,
District of Columbia, Florida, Georgia, Illinois, Indiana, Iowa, Kansas,
Kentucky, Louisiana, Maine, Maryland, Massachusetts, Michigan,
Minnesota, Mississippi, Missouri, Montana, Nevada, New Hampshire,
New Jersey, New Mexico, New York, North Carolina, North Dakota,
Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina,
Tennessee, Texas, Vermont, Virginia, Washington, West Virginia,
Wyoming.

PURPOSE:

Manufacture, sale, distribution, import and export of pneumatic tires,
tubes and related items in the U.S.



Edward S. Inman, III, Secretary of State
Corporations Division
100 North Main Street, Providence, RI 02903-1335
401.272.3040

PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2003

Filing Period: January 1 - March 1 • Filing Fee: \$50.00

(FORM MUST BE TYPED IN BLACK)

1. Corporate ID No. *33885*		2. Name of Corporation MICHELIN NORTH AMERICA, INC.			
3. Street Address Principal Business Office ONE PARKWAY SOUTH			City GREENVILLE	State SC	Zip 29615
4. Business Phone No. 8644585000		5. State of Incorporation NEW YORK		6. SIC Code 3533	
7. Brief Description of the Character of Business Conducted in Rhode Island TIRE DISTRIBUTOR					
8. NAMES AND ADDRESSES OF THE OFFICERS (X BOX FOR ATTACHMENT) <input checked="" type="checkbox"/> FILE IN SPACES BEFORE USING ATTACHMENTS					
President Name James M. Micali			Vice President Name Jean Michel Guillon		
Street Address One Parkway South			Street Address One Parkway South		
City Greenville	State SC	Zip 29602	City Greenville	State SC	Zip 29602
Secretary Name William J. Guzick			Treasurer Name Frank Skorzewski		
Street Address One Parkway South			Street Address One Parkway South		
City Greenville	State SC	Zip 29602	City Greenville	State SC	Zip 29602
9. NAMES AND ADDRESSES OF THE DIRECTORS (X BOX FOR ATTACHMENT) <input checked="" type="checkbox"/> FILE IN SPACES BEFORE USING ATTACHMENTS					
Director Name James M. Micali			Director Name		
Street Address One Parkway South			Street Address One Parkway South		
City Greenville	State SC	Zip 29602	City Greenville	State SC	Zip 29602
Director Name			Director Name		
Street Address			Street Address		
City New York City	State NY	Zip	City	State	Zip
10. SHARES AUTHORIZED (X BOX FOR ATTACHMENT) <input checked="" type="checkbox"/> AUTHORIZED SHARES					
Number of Shares			Class/Series		
1,801,000			\$100.00 PAR VALUE		
11. SHARES ISSUED (X BOX FOR ATTACHMENT) <input checked="" type="checkbox"/> ISSUED SHARES					
Number of Shares		Class/Series		Par Value	
1,626,720				\$100	

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



**33885* 1/22/03 9:29:31 AM*

File Date: 3-17-03

Check No.: 810347

By: ILP

FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

Signature of Officer: Randy L. Price Date: 22 Jan 03

Randy L. Price
Print or Type Name of Officer
Assistant Secretary
Title of Officer



STATE OF RHODE ISLAND
AND PROVIDENCE PLANTATIONS
Office of the Secretary of State

Edward S. Inman, III, Secretary of State
Corporations Division
100 North Main Street, Providence, RI 02903-1335
401-222-3040



PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2002

Filing Period: January 1-March 1 • Filing Fee: \$50.00

(FORM MUST BE TYPED IN BLACK)

1 Corporate ID No

33885

2 Name of Corporation

MICHELIN NORTH AMERICA, INC.

3 Street Address Principal Business Office

One Parkway South

City

Greenville

State

SC

Zip

29615

4 Business Phone No

864-458-5205

5 State of Incorporation

NEW YORK

6 SIC Code

3533

7 Brief Description of the Character of Business Conducted in Rhode Island

Mfg, sale, distribution, import/export pneumatic tires, tubes, related items

8. NAMES AND ADDRESSES OF THE OFFICERS (*X* BOX FOR ATTACHMENT) FILL IN SPACES BEFORE USING ATTACHMENTS

President Name

James M. Micali

Vice President Name

Jean Michel Guillon

Street Address

One Parkway South

Street Address

One Parkway South

City

Greenville

State

SC

Zip

29615

City

Greenville

State

SC

Zip

29615

Secretary Name (Assistant)

Randy L. Price

Treasurer Name

Frank Skorzewski

Street Address

One Parkway South

Street Address

One Parkway South

City

Greenville

State

SC

Zip

29615

City

Greenville

State

SC

Zip

29615

9. NAMES AND ADDRESSES OF THE DIRECTORS (*X* BOX FOR ATTACHMENT) FILL IN SPACES BEFORE USING ATTACHMENTS

Director Name

James M. Micali

Director Name

Peri Martin

Street Address

One Parkway South

Street Address

One Parkway South

City

Greenville

State

SC

Zip

29615

City

Greenville

State

SC

Zip

29615

Director Name

Claire Booth Dickerson

Director Name

Street Address

Street Address

City

New York

State

NY

Zip

City

State

Zip

10. SHARES AUTHORIZED (*X* BOX FOR ATTACHMENT)

AUTHORIZED SHARES

Number of Shares

Class/Series

Par Value

1,801,000 \$100.00 PAR VALUE

11. SHARES ISSUED (*X* BOX FOR ATTACHMENT)

ISSUED SHARES

Number of Shares

Class/Series

Par Value

1,626,720 \$100 PAR VALUE

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



* 3 3 8 8 5 *

File Date:

1-25-02

Check No.:

686281

By

Randy L. Price

FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct

Randy L. Price
Signature of Officer

01/22/02

Date

Randy L. Price
Print or Type Name of Officer

Assistant Secretary

Title of Officer

PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2001

Filing Period: January 1-March 1 • Filing Fee: \$50.00

(FORM MUST BE TYPED IN BLACK)



1. Corporate ID No. **33885** 2. Name of Corporation **MICHELIN NORTH AMERICA, INC.**

3. Street Address Principal Business Office
One Parkway South City Greenville State SC Zip 29615
4. Business Phone No. (864) 458-5000 5. State of Incorporation NEW YORK 6. SC Corp 3533

7. Brief Description of the Character of Business Conducted in Rhode Island

Tire Distributor

8. NAMES AND ADDRESSES OF THE OFFICERS (*X* BOX FOR ATTACHMENT) FILL IN SPACES BEFORE USING ATTACHMENTS

President Name James M. Micali Street Address One Parkway South City Greenville State SC Zip 29615	Vice President Name John Gimaldi Street Address One Parkway South City Greenville State SC Zip 29615
--	--

Secretary Name William J. Guzack Street Address One Parkway South City Greenville State SC Zip 29615	Treasurer Name Frank Skorzewski Street Address One Parkway South City Greenville State SC Zip 29615
--	---

9. NAMES AND ADDRESSES OF THE DIRECTORS (*X* BOX FOR ATTACHMENT) FILL IN SPACES BEFORE USING ATTACHMENTS

Director Name James M. Micali Street Address One Parkway South City Greenville State SC Zip 29615	Director Name Peri Martin Street Address One Parkway South City Greenville State SC Zip 29615
Director Name Claire M. Dickerson Street Address New York NY City New York State NY Zip	Director Name City State Zip

10. SHARES AUTHORIZED (*X* BOX FOR ATTACHMENT)

AUTHORIZED SHARES		
Number of Shares	Class/Series	Par Value
1,801,000	Common & Preferred A&B	\$100

11. SHARES ISSUED (*X* BOX FOR ATTACHMENT)

ISSUED SHARES		
Number of Shares	Class/Series	Par Value
1,626,720	Common & A&B Preferred	\$100

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



* 3 3 8 8 5 *

File Date: 2/8
557159
Check No.: _____
By: [Signature]

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.
[Signature] 1/9/01
Signature of Officer Date
Randy L. Price
Print or Type Name of Officer
Assistant Secretary
Title of Officer

MICHELIN NORTH AMERICA, INC.
A New York Corporation
FEI 11-1724631

<u>TITLE</u>	<u>NAME</u>	<u>BUSINESS ADDRESS</u>
Chairman and President	James M. Micali	One Parkway South Greenville, SC 29615
Executive Vice President	John Grimaldi	One Parkway South Greenville, SC 29615
Executive Vice President	Clyde "Pete" Selleck	One Parkway South Greenville, SC 29615
Executive Vice President	John Rice	One Parkway South Greenville, SC 29615
Vice President and Controller	Peri Martin	One Parkway South Greenville, SC 29615
Vice President, Secretary and General Counsel	William J. Guzick	One Parkway South Greenville, SC 29615
Vice President, Public Relations And Governmental Relations	Michael I. Fanning	One Parkway South Greenville, SC 29615
Vice President, Personnel	Luis Anastacio	One Parkway South Greenville, SC 29615
Vice President, General And Industrial Purchasing	Martin Wardle	One Parkway South Greenville, SC 29615
Vice President, Credit and Collection	Robert C. Collins, Jr.	One Parkway South Greenville, SC 29615
Vice President, Product Law	Mark I. Williams	One Parkway South Greenville, SC 29615
Treasurer	Frank Skorzewski	One Parkway South Greenville, SC 29615

Assistant Secretary	Claire Moore Dickerson	One Parkway South Greenville, SC 29615
Assistant Secretary	Randy Price	One Parkway South Greenville, SC 29615
Assistant Secretary	Alan Csontos	One Parkway South Greenville, SC 29615
Assistant Secretary	James D. Fannin	One Parkway South Greenville, SC 29615
Assistant Secretary	Karen E. Law	One Parkway South Greenville, SC 29615
Assistant Secretary	Keith E. Wixler	One Parkway South Greenville, SC 29615

BOARD OF DIRECTORS

James M. Micali	One Parkway South Greenville, SC 29615
Peri Martin	One Parkway South Greenville, SC 29615
Claire Moore Dickerson	City of New York State of New York



STATE OF RHODE ISLAND
AND PROVIDENCE PLANTATIONS
Office of the Secretary of State

James R. Langevin, Secretary of State
Corporations Division
100 North Main Street, Providence, RI 02903-1335
401-222-3040



PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2000

Filing Period: January 1-March 1 • Filing Fee: \$50.00

(FORM MUST BE TYPED IN BLACK)

1. Corporate ID No. **33885** 2. Name of Corporation **NICHELIN NORTH AMERICA, INC.**

3. Street Address Principal Business Office **One Parkway South** City **Greenville** State **SC** Zip **29602-19001**
4. Business Phone No. **864-458-5205** 5. State of Incorporation **NEW YORK** 6. SIC Code **3533**

7. Brief Description of the Character of Business Conducted in Rhode Island

Tire Distributor

8. NAMES AND ADDRESSES OF THE OFFICERS (*X* BOX FOR ATTACHMENT) FILL IN SPACES BEFORE USING ATTACHMENTS

President Name James M. Micali Street Address One Parkway South City Greenville State SC Zip 29602	Vice President Name John Grimaldi Street Address One Parkway South City Greenville State SC Zip 29602
Secretary Name Randy Price Street Address One Parkway South City Greenville State SC Zip 29602	Treasurer Name Peri Martin Street Address One Parkway South City Greenville State SC Zip 29602

9. NAMES AND ADDRESSES OF THE DIRECTORS (*X* BOX FOR ATTACHMENT) FILL IN SPACES BEFORE USING ATTACHMENTS

Director Name James M. Micali Street Address One Parkway South City Greenville State SC Zip 29602	Director Name Claire Moore Dickerson Street Address One Parkway South City Greenville State SC Zip 29602
Director Name Peri Martin Street Address One Parkway South City Greenville State SC Zip 29602	

10. SHARES AUTHORIZED (*X* BOX FOR ATTACHMENT)

Number of Shares	Class/Series	Par Value
1,750,000	Common Capital	\$100.00
2,150	Class A	\$100.00
48,850	Class B	\$100.00

11. SHARES ISSUED (*X* BOX FOR ATTACHMENT)

Number of Shares	Class/Series	Par Value
1,610,286	Common Capital	\$100.00
1,434	Class A	\$100.00
15,000	Class B	\$100.00

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



* 3 3 8 8 5 *

File Date: 2-17-00
Check No.: 417783
By: AMF

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

Randy Price 1/17/00
Signature of Officer Date
Randy Price
Print or Type Name of Officer
Assistant Secretary
Title of Officer



PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 1999

Filing Period: January 1-March 1 • Filing Fee: \$50.00

(FORM MUST BE TYPED IN BLACK)

1. Corporate ID No. 33885		2. Name of Corporation MICHELIN NORTH AMERICA, INC.			
3. Street Address Principal Business Office One Parkway South			City Greenville	State SC	Zip 29615
4. Business Phone No. (864)458-5000		5. State of Incorporation NEW YORK		6. SIC Code 3533	
7. Brief Description of the Character of Business Conducted in Rhode Island Tire Distributor					
B. NAMES AND ADDRESSES OF THE OFFICERS (*X* BOX FOR ATTACHMENT) ✓ FILL IN SPACES BEFORE USING ATTACHMENTS					
President Name James M. Micali			Vice President Name John Grimaldi		
Street Address One Parkway South			Street Address One Parkway South		
City Greenville	State SC	Zip 29615	City Greenville	State SC	Zip 29615
Secretary Name William J Guzick			Treasurer Name Frank Skorzewski		
Street Address One Parkway South			Street Address One Parkway South		
City Greenville	State SC	Zip 29615	City Greenville	State SC	Zip 29615
9. NAMES AND ADDRESSES OF THE DIRECTORS (*X* BOX FOR ATTACHMENT) ✓ FILL IN SPACES BEFORE USING ATTACHMENTS					
Director Name James M Micali			Director Name Peri Martin		
Street Address One Parkway South			Street Address One Parkway South		
City Greenville	State SC	Zip 29615	City Greenville	State SC	Zip 29615
Director Name Claire Moore Dickerson			Director Name		
Street Address			Street Address		
City New York	State NY	Zip	City	State	Zip
10. SHARES AUTHORIZED (*X* BOX FOR ATTACHMENT) ✓			11. SHARES ISSUED (*X* BOX FOR ATTACHMENT) ✓		
AUTHORIZED SHARES			ISSUED SHARES		
Number of Shares	Class/Series	Par Value	Number of Shares	Class/Series	Par Value
1,801,000	Common & Preferred A&B	\$100	1,626,720	Common & A&B: Preferred	\$100

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



• 3 3 8 8 5 •

File Date:

1/16/99
129798

Check No.:

By:

[Signature]

FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct

[Signature] **2/10/99**
Signature of Officer Date

BANDY PRICE
Print or Type Name of Officer

Asst. Sec.
Title of Officer

MICHELIN NORTH AMERICA INC,
a New York Corporation
FEI 11-1724631

OFFICERS

TITLE	NAME	BUSINESS ADDRESS
Chairman and President	James M. Micali	One Parkway South Greenville, SC 29615
Executive Vice President	John Grimaldi	One Parkway South Greenville, SC 29615
Executive Vice President	Clyde "Pete" Selleck	One Parkway South Greenville, SC 29615
Executive Vice President	John Rice	One Parkway South Greenville, SC 29615
Vice President and Controller	Peri Martin	One Parkway South Greenville, SC 29615
Vice President, Secretary and General Counsel	William J. Guzick	One Parkway South Greenville, SC 29615
Vice President, Public Relations and Governmental Relations	James C. Morton	One Parkway South Greenville, SC 29615
Vice President, Personnel	Jean-Pierre Gervais	One Parkway South Greenville, SC 29615
Vice President, General and Industrial Purchasing	Robert Webster	One Parkway South Greenville, SC 29615
Vice President, Credit and Collection	Robert C. Collins, Jr.	One Parkway South Greenville, SC 29615
Vice President, Product Law	Clay Gompf	One Parkway South Greenville, SC 29615
Treasurer	Frank Skorzewski	One Parkway South Greenville, SC 29615

Assistant Controller	John Whitten	One Parkway South Greenville, SC 29615
Assistant Secretary	Clair Moore Dickerson	One Parkway South Greenville, SC 29615
Assistant Secretary	Robert E. Steelman	One Parkway South Greenville, SC 29615
Assistant Secretary	Randy Price	One Parkway South Greenville, SC 29615
Assistant Secretary	Alan Csontos	One Parkway South Greenville, SC 29615
Assistant Secretary	James D. Fannin	One Parkway South Greenville, SC 29615
Assistant Secretary	Mark I. Williams	One Parkway South Greenville, SC 29615
Assistant Secretary	Karen E. Law	One Parkway South Greenville, SC 29615

BOARD OF DIRECTORS:

James M. Micali	One Parkway South Greenville, SC 29615
Peri Martin	One Parkway South Greenville, SC 29615
Clair Moore Dickerson	City of New York State of New York



PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 1998

Filing Period: January 1-March 1 • Filing Fee: \$50.00

(FORM MUST BE TYPED IN BLACK)

1. Corporate ID No. **33885** 2. Name of Corporation **MICHELIN NORTH AMERICA, INC.**
3. Street Address Principal Business Office **ONE PARKWAY South** City **Greenville** State **SC** Zip **29615**
4. Business Phone No. **(864) 458-5000** 5. State of Incorporation **NEW YORK** 6. SIC Code **3533**
7. Brief Description of the Character of Business Conducted in Rhode Island **TIRE DISTRIBUTOR**

8. NAMES AND ADDRESSES OF THE OFFICERS (*X* BOX FOR ATTACHMENT)
President Name **James M. Micali** Vice President Name **Philippe Biendel**
Street Address **ONE PARKWAY South** Street Address **ONE PARKWAY South**
City **Greenville** State **SC** Zip **29615** City **Greenville** State **SC** Zip **29615**
Secretary Name **Randy Price** Treasurer Name **Arthur S. McDonald**
Street Address **ONE PARKWAY South** Street Address **ONE PARKWAY South**
City **Greenville** State **SC** Zip **29615** City **Greenville** State **SC** Zip **29615**

9. NAMES AND ADDRESSES OF THE DIRECTORS (*X* BOX FOR ATTACHMENT)
Director Name **James M. Micali** Director Name **Philippe Biendel**
Street Address **ONE PARKWAY South** Street Address **ONE PARKWAY South**
City **Greenville** State **SC** Zip **29615** City **Greenville** State **SC** Zip **29615**
Director Name **CLAIRE MOORE DICKERSON**
Street Address _____
City _____ State _____ Zip _____

10. SHARES AUTHORIZED (*X* BOX FOR ATTACHMENT)

Number of Shares	Class/Series	Par Value
1,750,000	Common	\$100.00
51,000	A+B Preferred	\$100.00

11. SHARES ISSUED (*X* BOX FOR ATTACHMENT)

Number of Shares	Class/Series	Par Value
1,610,286	Common	\$100.00
16,434	A+B Preferred	\$100.00

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



File Date: 3.16.98
Check No: 823938
By: 100

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.
Randy Price 18 Feb 98
Signature of Officer Date
Randy L. Price
Print or Type Name of Officer
Assistant Secretary
Title of Officer

MICHELIN NORTH AMERICA INC.
a New York Corporation
FEI 11-1724631

OFFICERS

TITLE	NAME	BUSINESS ADDRESS
Chairman and President	James M. Micali	One Parkway South Greenville, SC 29615
Executive Vice President	John Grimaldi	One Parkway South Greenville, SC 29615
Executive Vice President	Clyde "Pete" Selleck	One Parkway South Greenville, SC 29615
Executive Vice President	John Rice	One Parkway South Greenville, SC 29615
Vice President and Controller	Philippe Biendel	One Parkway South Greenville, SC 29615
Vice President, Secretary and General Counsel	Albin Ulle	One Parkway South Greenville, SC 29615
Vice President, Public Relations and Governmental Relations	James C. Morton	One Parkway South Greenville, SC 29615
Vice President, Personnel	Jean-Pierre Gervais	One Parkway South Greenville, SC 29615
Vice President, General and Industrial Purchasing	Robert Webster	One Parkway South Greenville, SC 29615
Vice President, Credit and Collection	Joseph W. "Jack" Phillips, II	One Parkway South Greenville, SC 29615
Vice President, Product Law	Clay Gompf	One Parkway South Greenville, SC 29615
Treasurer	Arthur S. McDonald	One Parkway South Greenville, SC 29615
Treasurer	Frank Skorzewski	One Parkway South Greenville, SC 29615

Assistant Controller	John Whitten	One Parkway South Greenville, SC 29615
Assistant Secretary	Clair Moore Dickerson	One Parkway South Greenville, SC 29615
Assistant Secretary	Ellen M. O'Brien	One Parkway South Greenville, SC 29615
Assistant Secretary	Robert E. Steelman	One Parkway South Greenville, SC 29615
Assistant Secretary	Randy Price	One Parkway South Greenville, SC 29615
Assistant Secretary	Jan Ourada	One Parkway South Greenville, SC 29615
Assistant Secretary	Alan Csontos	One Parkway South Greenville, SC 29615
Assistant Secretary	James D. Fannin	One Parkway South Greenville, SC 29615
Assistant Secretary	Lester Hoch	One Parkway South Greenville, SC 29615
Assistant Secretary	Karen E. Law	One Parkway South Greenville, SC 29615



PROFIT CORPORATION ANNUAL REPORT 1997

Filing Period: January 1-March 1 • Filing Fee: \$50.00

(FORM MUST BE TYPED IN BLACK)

1. Corporate ID No. **33885** 2. Name of Corporation **MICHELIN NORTH AMERICA, INC.**
3. Street Address Principal Business Office **ONE PARKWAY SOUTH** City **GREENVILLE** State **SC** Zip **29615**
4. Business Phone No. **(864) 458-5000** 5. State of Incorporation **NEW YORK** 6. SIC Code **3533**
7. Brief Description of the Character of Business Conducted in Rhode Island **TIRE DISTRIBUTOR**

8. NAMES AND ADDRESSES OF THE OFFICERS ("X" BOX FOR ATTACHMENT) X

President Name James M. Micali Street Address One Parkway South City State Zip Greenville SC 29615	Vice President Name Robert Lambert Street Address One Parkway South City State Zip Greenville SC 29615
Secretary Name Albin E. Wille Street Address One Parkway South City State Zip Greenville SC 29615	Treasurer Name Arthur S. McDonald Street Address One Parkway South City State Zip Greenville SC 29615

9. NAMES AND ADDRESSES OF THE DIRECTORS ("X" BOX FOR ATTACHMENT) X

Director Name James M. Micali Street Address One Parkway South City State Zip Greenville SC 29615	Director Name Claire Moore Dickerson Street Address One Parkway South City State Zip Greenville SC 29615
Director Name Robert Lambert Street Address One Parkway South City State Zip Greenville SC 29615	

10. SHARES AUTHORIZED AND ISSUED ("X" BOX FOR ATTACHMENT)

AUTHORIZED SHARES			ISSUED SHARES		
Number of Shares	Class/Series	Par Value	Number of Shares	Class/Series	Par Value
1,801,000	Common & Preferred A&B		1,626,720	Common & Pref. A&B	

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



File Date 4/14/97
Check No. 654650
By GMB
FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.
Randy L. Price 2/19/97
Signature of Officer Date
Randy L. Price
Print or Type Name of Officer
Assistant Secretary
Title of Officer

MICHELIN NORTH AMERICA, INC.
A New York Corporation
FEI 11-1724631

OFFICERS

TITLE	NAME	BUSINESS ADDRESS
Chairman and President	James M. Micali	One Parkway South Greenville, SC 29615
Executive Vice President	John Grimaldi	One Parkway South Greenville, SC 29615
Executive Vice President	Clyde "Pete" Selleck	One Parkway South Greenville, SC 29615
Executive Vice President	Philippe Verneuil	One Parkway South Greenville, SC 29615
Executive Vice President	John Rice	One Parkway South Greenville, SC 29615
Vice President & Controller	Robert Lambert	One Parkway South Greenville, SC 29615
Vice President, Secretary and General Counsel	Albin E. Ulle	One Parkway South Greenville, SC 29615
Vice President, Public Relations and Governmental Relations	James C. Morton	One Parkway South Greenville, SC 29615
Vice President, Personnel	Jean-Pierre Gervais	One Parkway South Greenville, SC 29615
Vice President, Raw Materials Purchasing	Anthony Bassett	One Parkway South Greenville, SC 29615
Vice President, General and Industrial Purchasing	Hubert Outerleys	One Parkway South Greenville, SC 29615
Vice President, Credit and Collection	Joseph W. "Jack" Phillips, II	One Parkway South Greenville, SC 29615
Vice President, Product Law	Clay Gompf	One Parkway South Greenville, SC 29615
Treasurer	Arthur S. McDonald	One Parkway South Greenville, SC 29615

Assistant Treasurer and Assistant Secretary	Guenter Full	One Parkway South Greenville, SC 29615
Assistants Treasurer	Denise Boxberger	One Parkway South Greenville, SC 29615
Assistant Treasurer	Frank Skorzewski	One Parkway South Greenville, SC 29615
Assistant Controller	John Whitten	One Parkway South Greenville, SC 29615
Assistant Secretary	Claire Moore Dickerson	One Parkway South Greenville, SC 29615
Assistant Secretary	Ellen M. O'Brien	550 Madison Ave. New York, NY
Assistant Secretary	Robert E. Steelman	One Parkway South Greenville, SC 29615
Assistant Secretary	Randy Price	One Parkway South Greenville, SC 29615
Assistant Secretary	Jan Ourada	One Parkway South Greenville, SC 29615
Assistant Secretary	Alan Csontos	One Parkway South Greenville, SC 29615
Assistant Secretary	James D. Fannin	One Parkway South Greenville, SC 29615
Assistant Secretary	Lester Hoch	One Parkway South Greenville, SC 29615

DIRECTORS

James M. Micali	One Parkway South Greenville, SC 29615
Robert Lambert	One Parkway South Greenville, SC 29615
Claire Moore Dickerson	N/A

**FRUIT CORPORATION
ANNUAL REPORT**

1996

Filing Period: January 1-March 1
Filing Fee: \$50.00



State of Rhode Island and Providence Plantings
James R. Langevin, Secretary of State
Corporations Division
100 North Main Street
Providence, Rhode Island 02903-1335 • (401) 277-3040

PLEASE TYPE OR PRINT IN BLACK INK.

1. CORPORATE ID NO. 0033885		2. NAME OF CORPORATION MICHELIN NORTH AMERICA, INC.	
3. STREET ADDRESS PRINCIPAL BUSINESS OFFICE ONE PARKWAY SOUTH		CITY GREENVILLE	STATE SC
		ZIP CODE 29615	
4. BUSINESS PHONE NO. (864) 458-5000		5. STATE OF INCORPORATION NEW YORK	
		6. SIC CODE 3533	
7. BRIEF DESCRIPTION OF THE CHARACTER OF BUSINESS CONDUCTED IN RHODE ISLAND TIRE DISTRIBUTOR			

8. NAMES AND ADDRESSES OF THE OFFICERS

PRESIDENT NAME CARLOS GHOSN BICHARA			VICE PRESIDENT NAME HUBERT HANNEZO		
STREET ADDRESS ONE PARKWAY SOUTH			STREET ADDRESS ONE PARKWAY SOUTH		
CITY GREENVILLE	STATE SC	ZIP CODE 29615	CITY GREENVILLE	STATE SC	ZIP CODE 29615
CORPORATION OFFICER Assistant Secretary ROBERT E. STEELMAN			TREASURER NAME /Secretary JAMES M. MICALI		
STREET ADDRESS ONE PARKWAY SOUTH			STREET ADDRESS ONE PARKWAY SOUTH		
CITY GREENVILLE	STATE SC	ZIP CODE 29615	CITY GREENVILLE	STATE SC	ZIP CODE 29615

9. NAMES AND ADDRESSES OF THE DIRECTORS

DIRECTOR NAME CARLOS GHOSN BICHARA			DIRECTOR NAME DIDIER CALVEZ		
STREET ADDRESS ONE PARKWAY SOUTH			STREET ADDRESS ONE PARKWAY SOUTH		
CITY GREENVILLE	STATE SC	ZIP CODE 29615	CITY GREENVILLE	STATE SC	ZIP CODE 29615
DIRECTOR NAME CLAIRE MOORE DICKERSON			DIRECTOR NAME		
STREET ADDRESS N/A			STREET ADDRESS		
CITY	STATE	ZIP CODE	CITY	STATE	ZIP CODE

10. SHARES AUTHORIZED AND ISSUED

AUTHORIZED SHARES			ISSUED SHARES		
NUMBER OF SHARES	CLASS / SERIES	PAR VALUE	NUMBER OF SHARES	CLASS / SERIES	PAR VALUE
1,801,000	Common & Preferred A&B		1,626,720	Common & Pref. A & B	

This report must be **SIGNED IN INK** by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

File Date: 3/25/96
Check No: 485187
By: cc tip
For Secretary of State Use Only

Signature of Officer: [Signature]
Robert E. Steelman
Print or Type Name of Officer
Assistant Secretary
Date: 3/19/96

ANNUAL REPORT

Please Type or Print
 File Annually - Jan. 1 - March 1
 Filing Fee \$50.00

Make Checks Payable to: Secretary of State

ALL ENTRIES MUST BE COMPLETED IN FULL OR THE FORM WILL BE RETURNED.

Corporate ID: 0035885 Annual Report for the year: 1995

Name of Corporation: MICHELIN TIRE CORPORATION

Business entity organized under the laws of the State of: New York
 For foreign entity, address and telephone number of principal office
P.O. Box 19001
Greenville, SC 29602

Business Entity is (check one):
 Business Corporation (See RIGL Chapter 7-1.1)
 Professional Service Corporation (See RIGL Chapter 7-5.1)

Phone: (803) 458-5000
 Address and telephone of the principal office of business entity in Rhode
 Island (Provide street address - Not PO. Box)
No location in Rhode Island

Brief statement of the character of business conducted in Rhode Island:
Tire Distributor

Phone: ()

THE NAMES OF THE OFFICERS ARE:

OFFICER	STREET ADDRESS	CITY/STATE	ZIP CODE
PRESIDENT	<u>see attached</u>		
VICE PRESIDENT			
SECRETARY			
TREASURER			

THE NAMES OF THE DIRECTORS ARE:

NAME	STREET ADDRESS	CITY/STATE	ZIP CODE

NUMBER OF SHARES AUTHORIZED (Rider may be attached)			NUMBER OF SHARES ISSUED AND OUTSTANDING (Rider may be attached)		
Number of Shares	Class / Series		Number of Shares	Class / Series	
1,750,000	Common	-	1,610,286	Common	-
2,150	preferred	A	1,434	preferred	A
48,850	preferred	B	15,000	preferred	B

Date Feb 1, 19 95

By Robert E. Steelman
 PRINT OR TYPE NAME OF OFFICER SIGNING
ASST. SEC.
 TITLE OF OFFICER SIGNING

Form 31 1995

DESIGNATED REGISTERED AGENT FOR SERVICE OF PROCESS:

PLEASE NOTE: If the registered office and/or registered agent indicated below is incorrect, Form 9 must be filed.

OT CORPORATION SYSTEM
 123 DYER STREET
 PROVIDENCE RI 02903

FILED
FEB 6 1995
 BY EC 300587

**MICHELIN TIRE CORPORATION
a New York Corporation
FBI 11-1724631**

OFFICER'S AND DIRECTORS

TITLE	NAME	ADDRESS
Chairman, Pres., CEO and Director	Carlos Ghosn Bichara	One Parkway South Greenville, SC
Executive Vice Pres. Marketing & Sales	Hubert Hannezo	One Parkway South Greenville, SC
Executive Vice Pres. Manufacturing	Jean Gorce	One Parkway South Greenville, SC
Executive Vice Pres. Finance & Legal	James M. Micali	One Parkway South Greenville, SC
Executive Vice Pres. Human Resources	Jean-Louis Vincent	One Parkway South Greenville, SC
Executive Vice Pres.	Horst Klingmann	One Parkway South Greenville, SC
Vice President	Sidney Bloor	One Parkway South Greenville, SC
Vice Pres., Product Law	Clay Gompf	One Parkway South Greenville, SC
Vice President	Didier Calvez	One Parkway South Greenville, SC
Treas. & Sec.	James Micali	One Parkway South Greenville, SC
Asst. Treasurer	Denise Boxberger	One Parkway South Greenville, SC
Asst. Secretary and Director	Claire Moore Dickerson	515 Madison Ave New York, NY
Asst. Secretary	Ellen M. O'Brien	515 Madison Ave New York, NY
Asst. Secretary	Robert Steelman	One Parkway South Greenville, SC
Director	Eric Bourdais de Charbonniere	France

Filing fee \$50.00
Payable to
Secretary of State

PLEASE TYPE OR PRINT
State of Rhode Island and Providence Plantations
Office of The Secretary of State
100 North Main Street
Providence, Rhode Island 02903-1335
401-277-3040

File Annually
11C Sept 1 - Nov 1
CORP Jan 1 - March 1

Corporate ID 0030885 Annual Report for the year 1994

Name of Business Entity MICHELIN TIRE CORPORATION

Business entity organized under the laws of the State of New York

Federal Taxpayer Identification Number [REDACTED]

If a foreign entity, address and telephone number of principal office

Phone [REDACTED]

Address and telephone of the principal office of business entity in Rhode Island (Provide street address - No: PO Box)

No location in Rhode Island

Phone [REDACTED]

Business Entity is (check one)
 Business Corporation (See RIGL Chapter 7-11)
 Professional Service Corporation (See RIGL Chapter 7-51)
 Limited Liability Company (See RIGL 7-16)

Name, title and mailing address of contact person to whom communications may be directed:

Randy Price
Tax Manager
Michelin Tire Corp
PO Box 19001
Greenville, SC 29602

Brief statement of the character of business conducted in Rhode Island

Tire Distributor

Date of Organization 12-28-50

Date of Qualification to do business in Rhode Island (if foreign entity)
7-26-82

THE NAMES OF THE OFFICERS ARE:

NAME	STREET ADDRESS	CITY/STATE	ZIP CODE
<input checked="" type="checkbox"/> Chief Executive Officer or President	<u>Carlos Ghosn</u>	<u>one Parkway South</u>	<u>Greenville, SC 29615</u>
<input type="checkbox"/> Chief Financial Officer	<u>Herst Kingman</u>	<u>one Parkway South</u>	<u>Greenville, SC 29615</u>
<input type="checkbox"/> Secretary	<u>James M. Micali</u>	<u>one Parkway South</u>	<u>Greenville, SC 29615</u>
<input type="checkbox"/> Treasurer	<u>James M. Micali</u>	<u>one Parkway South</u>	<u>Greenville, SC 29615</u>

THE NAMES OF THE DIRECTORS ARE:

NAME	STREET ADDRESS	CITY/STATE	ZIP CODE
<u>Carlos Ghosn</u>	<u>one Parkway South</u>	<u>Greenville, SC</u>	<u>29615</u>
<u>Eric Bourdais de Charbonniere</u>	<u>B.P. 16300 Clermont Ferrand, Cedex, France</u>		
<u>Claire Moore Dickerson</u>	<u>330 Madison Ave</u>	<u>New York, NY</u>	<u>10017</u>

NUMBER OF SHARES AUTHORIZED (if Applicable)				NUMBER OF SHARES ISSUED AND OUTSTANDING (if Applicable)			
NUMBER	<u>1,750,000</u>	<u>2,130</u>	<u>48,850</u>	NUMBER	<u>1,610,286</u>	<u>1,434</u>	<u>15,000</u>
CLASS	<u>common</u>	<u>preferred</u>	<u>preferred</u>	CLASS	<u>common</u>	<u>preferred</u>	<u>preferred</u>
SERIES	<u>-</u>	<u>A</u>	<u>B</u>	SERIES	<u>-</u>	<u>A</u>	<u>B</u>
PAR VALUE OR WITHOUT PAR	<u>\$100</u>	<u>\$100</u>	<u>\$100</u>	PAR VALUE OR WITHOUT PAR	<u>\$100</u>	<u>\$100</u>	<u>\$100</u>

Date 24 February 19 94

By [Signature]
James M. Micali
Secretary / Treasurer
FILED FEB 25 1994 17725673

Form 31 1/94
DESIGNATED REGISTERED OR RESIDENT AGENT FOR SERVICE OF PROCESS:
PLEASE NOTE: If the Corporation has changed its registered office and/or registered or resident agent, Form 9 or Form LLC 3 must be filed

Filing Fee \$50.00

To be filed annually between January 1st and March 1st

State of Rhode Island and Providence Plantations

CORPORATIONS DIVISION
100 NORTH MAIN STREET
PROVIDENCE, RHODE ISLAND 02903

Corporate ID 0033885 Annual Report for the year 1993

FIRST: The name of the corporation is NICHELIN TIRE CORPORATION

SECOND: It is incorporated under the laws of New York

THIRD: Character of business, briefly stated, is Tire Manufacturer and Distributor

FOURTH: If foreign corporation, address of its principal office One Parkway South
Greenville, SC 29615

FIFTH: Business address in Rhode Island No location in Rhode Island

SIXTH: Names and addresses of its directors and officers: (Attach rider if necessary)

Name	Office	Address (including number, street, zip code)
<u>List attached</u>	Director	
	Director	
	Director	
	President	
	Vice President	
	Secretary	
	Treasurer	

SEVENTH: Number of Shares authorized:

No. of Shares	Class	Series	Par Value or statement that shares are without par value
<u>1,750,000</u>	<u>Common</u>	<u>-</u>	<u>\$ 100</u>
<u>2,150</u>	<u>Preferred</u>	<u>A</u>	<u>\$ 100</u>
<u>48,850</u>	<u>Preferred</u>	<u>B</u>	<u>\$ 100</u>

CCN 229646

EIGHTH: Number of Shares issued:

No. of Shares	Class	Series	Par Value or statement that shares are without par value
<u>1,610,286</u>	<u>Common</u>	<u>-</u>	<u>\$ 100</u>
<u>1,434</u>	<u>Preferred</u>	<u>A</u>	<u>\$ 100</u>
<u>13,000</u>	<u>Preferred</u>	<u>B</u>	<u>\$ 100</u>

Rec'd & Filed MAR 01 1993

Dated 25 Feb 19 93

Nichelin Tire Corporation
(Name of Corporation)

By [Signature]

Title Secretary

(Report must be signed by an officer)

MICHELIN TIRE CORPORATION
a New York Corporation
FEI 11-1724631

OFFICERS & DIRECTORS

TITLE	NAME	ADDRESS
Chief Exec Officer and Director	Carlos Ghosn	One Parkway South Greenville, SC 29615
Chief Oper Officer	Edouard Michelin	One Parkway South Greenville, SC 29615
Vice President	Horst Klingmann	One Parkway South Greenville, SC 29615
Vice President	Jean-Paul Caylar	One Parkway South Greenville, SC 29615
Treasurer	Grant H. Gibson	One Parkway South Greenville, SC 29615
Secretary	James M. Micali	One Parkway South Greenville, SC 29615
Asst Secretary	Claire Dickerson	330 Madison Avenue New York, NY 10022
Asst Secretary	Ellen M. O'Brien	515 Madison Avenue New York, NY 10022
Asst Secretary	Robert E. Steelman	One Parkway South Greenville, SC 29615
Director	Andre Camelot	France
Director	Eric Bourdais de Charbonniere	France
Director	James E. Hughes	P. O. Box 622 Seatauket, NY 11733

State of Rhode Island and Providence Plantations

CORPORATIONS DIVISION
100 NORTH MAIN STREET
PROVIDENCE, RHODE ISLAND 02903

ch# 135495

Corporate ID 0033985 Annual Report for the year 1992

FIRST: The name of the corporation is MICHELIN TIRE CORPORATION

SECOND: It is incorporated under the laws of New York

THIRD: Character of business, briefly stated, is Tire Manufacturer and Distributor

FOURTH: If foreign corporation, address of its principal office One Parkway South, Greenville, SC 29615

FIFTH: Business address in Rhode Island No location in Rhode Island

SIXTH: Names and addresses of its directors and officers: (Attach rider if necessary)

Name	Office	Address (including number, street, zip code)
Carlos Ghosn	Director	One Parkway South, Greenville, SC 29615
James Hughes	Director	200 Park Ave, New York, NY 10017
.....	Director
Carlos Ghosn	President	One Parkway South, Greenville, SC 29615
Jean-Paul Caylak	Vice President	One Parkway South, Greenville, SC 29615
James Miceli	Secretary	One Parkway South, Greenville, SC 29615
Grant Gibson	Treasurer	One Parkway South, Greenville, SC 29615

SEVENTH: Number of Shares authorized:

No. of Shares	Class	Series	Par Value or statement that shares are without par value
1,750,000	Common	-	\$ 100
2,150	Preferred	A	100
48,850	Preferred	B	100

PAID
MAR 02 1992
SECY OF STATE

EIGHTH: Number of Shares issued:

No. of Shares	Class	Series	Par Value or statement that shares are without par value
1,610,286	Common	-	\$ 100
1,434	Preferred	A	100
15,000	Preferred	B	100

Dated 25 Feb 1992

By [Signature]
Michelina Tire Corporation
(Name of Corporation)
Title Secretary

(Report must be signed by an officer)

Filing Fee \$50.00

To be filed annually between
January 1st and March 1st

State of Rhode Island and Providence Plantations

CORPORATIONS DIVISION
100 NORTH MAIN STREET
PROVIDENCE, RHODE ISLAND 02903

Corporate ID 0033885 Annual Report for the year 1991

FIRST: The name of the corporation is MICHELIN TIRE CORPORATION

SECOND: It is incorporated under the laws of New York

THIRD: Character of business, briefly stated, is Tire Manufacturing and
Distribution

FOURTH: If foreign corporation, address of its principal office One Parkway South,
Greenville, SC 29615

FIFTH: Business address in Rhode Island No location in Rhode Island

SIXTH: Names and addresses of its directors and officers: (Attach rider if necessary)

Name	Office	Address (including number, street, zip code)
<u>Marc de Logeao</u>	<u>Director</u>	<u>515 Madison Ave, NY, NY 10022</u>
<u>Andrew Peters</u>	<u>Director</u>	<u>515 Madison Ave, NY, NY 10022</u>
<u>James Huglio</u>	<u>Director</u>	<u>200 Park Ave, NY, NY 10007</u>
<u>Carlos Ghosn</u>	<u>President</u>	<u>One Parkway South, Greenville, SC 29615</u>
<u>Jean-Paul Cayrol</u>	<u>Vice President</u>	<u>One Parkway South, Greenville, SC 29615</u>
<u>James Miceli</u>	<u>Secretary</u>	<u>One Parkway, South, Greenville, SC 29</u>
<u>Grant Gibson</u>	<u>Treasurer</u>	<u>515 Madison Ave, NY, NY 10022</u>

SEVENTH: Number of Shares authorized:

No. of Shares	Class
<u>1,750,000</u>	<u>Common</u>
<u>2,150</u>	<u>Preferred</u>
<u>43,850</u>	<u>Preferred</u>

Par Value
or statement that
shares are without
par value

\$ 100
100
100

EIGHTH: Number of Shares issued:

No. of Shares	Class
<u>1,610,286</u>	<u>Common</u>
<u>1,434</u>	<u>Preferred</u>
<u>15,000</u>	<u>Preferred</u>

Par Value
or statement that
shares are without
par value

\$ 100
100
100

Dated 20 Feb 19 91

Michelin Tire Corporation
(Name of Corporation)

By [Signature]
Title Secretary

(Report must be signed by an officer)

CORPORATIONS DIVISION
100 NORTH MAIN STREET
PROVIDENCE, RHODE ISLAND 02903

Corporate ID 33885

Annual Report for the year 1989

FIRST: The name of the corporation is MICHELIN TIRE CORPORATION

SECOND: It is incorporated under the laws of New York

THIRD: Character of business, briefly stated, is Tire Manufacturing and Distribution

FOURTH: If foreign corporation, address of its principal office One Parkway South, Greenville, SC 29615

FIFTH: business address in Rhode Island No location in Rhode Island

SIXTH: Names and addresses of its directors and officers:

(Attach rider if necessary)

Name:	Office	Address (including number, street, zip code)
<u>Mace de Logeles</u>	<u>Director</u>	<u>515 Madison Ave, New York, NY 10022</u>
<u>Andrew Peters</u>	<u>Director</u>	<u>515 Madison Ave, New York, NY 10022</u>
<u>James Hughes</u>	<u>Director</u>	<u>200 Park Ave, New York, NY 10017</u>
<u>Carlos Ghosn</u>	<u>President</u>	<u>One Parkway South, Greenville, SC 29615</u>
<u>P. Hans Bokke</u>	<u>Vice President</u>	<u>One Parkway South, Greenville, SC 29615</u>
<u>James Micali</u>	<u>Secretary</u>	<u>One Parkway South, Greenville, SC 29615</u>
<u>Grant Gibson</u>	<u>Treasurer</u>	<u>515 Madison Ave, New York, NY 10022</u>

SEVENTH: Number of Shares authorized:

No of Shares	Class
<u>1,750,000</u>	<u>Common</u>
<u>2,150</u>	<u>Preferred</u>
<u>43,550</u>	<u>Preferred</u>

EIGHTH: Number of Shares issued:

No of Shares	Class
<u>1,610,286</u>	<u>Common</u>
<u>1,434</u>	<u>Preferred</u>
<u>15,000</u>	<u>Preferred</u>

Dated 24 February 1989

Par Value of shares with:	Par Value of shares without:
<u>\$100</u>	<u>\$100</u>
<u>\$100</u>	<u>\$100</u>
<u>\$100</u>	<u>\$100</u>

PAID
FFR 23 1989
SECY OF STATE

Michelin Tire Corporation

By [Signature]
Title Secretary

Filing Fee \$15.00

To be filed annually between
January 1st and March 1st

State of Rhode Island and Providence Plantations

CORPORATIONS DIVISION
100 NORTH MAIN STREET
PROVIDENCE, RHODE ISLAND 02903

Corporate ID 0038885 Annual Report for the year 1989

FIRST: The name of the corporation is MICHELIN TIRE CORPORATION

SECOND: It is incorporated under the laws of New York

THIRD: Character of business, briefly stated, is Tire Manufacturing and Distribution

FOURTH: If foreign corporation, address of its principal office. One Parkway South, Greenville, SC 29615

FIFTH: Business address in Rhode Island No location in Rhode Island

SIXTH: Names and addresses of its directors and officers: (Attach rider if necessary)

Name	Office	Address (including number, street, zip code)
<u>Maec de Logeles</u>	<u>Director</u>	<u>515 Madison Ave, New York, NY 10022</u>
<u>Andrew Peters</u>	<u>Director</u>	<u>515 Madison Ave, New York, NY 10022</u>
<u>James Hughes</u>	<u>Director</u>	<u>200 Park Ave, New York, NY 10017</u>
<u>Yves Trelin</u>	<u>President</u>	<u>One Parkway South, Greenville, SC 29615</u>
<u>P. Hans Bokkw</u>	<u>Vice President</u>	<u>One Parkway South, Greenville, SC 29615</u>
<u>James Micali</u>	<u>Secretary</u>	<u>One Parkway South, Greenville, SC 29615</u>
<u>Andrew Pitus</u>	<u>Treasurer</u>	<u>515 Madison Ave, New York, NY 10022</u>

SEVENTH: Number of Shares authorized:

No of Shares	Class	Series	Par Value or statement that shares are without par value
<u>1,750,000</u>	<u>Common</u>	<u>-</u>	<u>\$100</u>
<u>2,150</u>	<u>PREFERRED</u>	<u>A</u>	<u>\$100</u>
<u>48,850</u>	<u>PREFERRED</u>	<u>B</u>	<u>\$100</u>

EIGHTH: Number of Shares issued:

No of Shares	Class	Series	Par Value or statement that shares are without par value
<u>1,610,286</u>	<u>Common</u>	<u>-</u>	<u>\$100</u>
<u>1,434</u>	<u>PREFERRED</u>	<u>A</u>	<u>\$100</u>
<u>15,000</u>	<u>PREFERRED</u>	<u>B</u>	<u>\$100</u>

Dated 24 February 1989

PAID
MAR 5 1989
RECEIVED
SECRETARY OF STATE

Michelln Tire Corporation
(Name of Corporation)

By [Signature]
Title Secretary

(Report must be signed by an officer)

Registration Fee \$15.00

To be filed annually between January 1st and March 1st

State of Rhode Island and Providence Plantations

CORPORATIONS DIVISION
270 WESTMINSTER MALL
PROVIDENCE, RHODE ISLAND 02903

Corporate ID 33885

Annual Report for the year ~~1987~~ 1988

FIRST: The name of the corporation is MICHELIN TIRE CORPORATION

SECOND: It is incorporated under the laws of New York

THIRD: Character of business, briefly stated, is Tire Manufacturing and Distribution

FOURTH: If foreign corporation, address of its principal office 2 Patewood Court, Greenville SC 29602

FIFTH: Business address in Rhode Island CT Corporation System, 123 Dye St, Providence RI 02903

SIXTH: Names and addresses of its directors and officers:

(Attach rider if necessary)

Name	Office	Address (including number, street, zip code)
Marc de Logeres	Director	515 Madison Ave, New York NY 10022
Andrew Peter	Director	515 Madison Ave, New York NY 10022
James Hughes	Director	700 Park Ave, New York NY 10017
Yvon Trellu	President	2 Patewood Ct, Greenville SC 29602
P Henri Bakker	Vice President	2 Patewood Ct, Greenville SC 29602
James Mizali	Secretary	2 Patewood Ct, Greenville SC 29602
Andrew Peters	Treasurer	515 Madison Ave, New York NY 10022

SEVENTH: Number of Shares authorized:

No of Shares	Class	Series	Par Value or statement that shares are without par value
1,750,000	Common Stock	-	\$1.00
2,150	Preferred	A	\$100
48,850	Preferred	B	\$100

EIGHTH: Number of Shares issued:

No. of Shares	Class	Series	Par Value or statement that shares are without par value
1,610,286	Common Stock	-	\$1.00
1,434	Preferred	A	\$100
15,000	Preferred	B	\$100

1 MAR 10 1988

SECY OF STATE

Dated 1 March 1988

(Name of Corporation)

Michelin Tire Corp

110 R77

Filing Fee \$15.00

To be filed annually between
January 1st and March 1st

State of Rhode Island and Providence Plantations

CORPORATIONS DIVISION
270 WESTMINSTER MALL
PROVIDENCE, RHODE ISLAND 02903

Corporate ID 33885

Annual Report for the year 1987

FIRST: The name of the corporation is MICHELIN TIRE CORPORATION

SECOND: It is incorporated under the laws of New York

THIRD: Character of business, briefly stated, is Tire Manufacturing and Distribution

FOURTH: If foreign corporation, address of its principal office 2 Patewood Court, Greenville SC 29602

FIFTH: Business address in Rhode Island CT Corporation System, 123 Dyer St, Providence RI 02903

SIXTH: Names and addresses of its directors and officers:

(Attach rider if necessary)

Name	Office	Address (including number, street, zip code)
Marc de Logeres	Director	515 Madison Ave, New York NY 10022
Andrew Peters	Director	515 Madison Ave, New York NY 10022
James Hughes	Director	200 Park Ave, New York NY 10017
Yves Trelin	President	2 Patewood Ct, Greenville SC 29602
P Hans Bokken	Vice President	2 Patewood Ct, Greenville SC 29602
James Mizali	Secretary	2 Patewood Ct, Greenville SC 29602
Andrew Peters	Treasurer	515 Madison Ave, New York NY 10022

SEVENTH: Number of Shares authorized:

No. of Shares
1,750,000
1,050

Class
Common
Preferred

PAID Series -

MAR 5 1987

Par Value or statement that shares are without

per value \$ 100

\$ 100

MAY 28 1987

EIGHTH: Number of Shares issued:

No. of Shares
1,610,286
1,034

Class
Common
Preferred

Series -

SEC'Y OF STATE

Par Value or statement that shares are without

per value \$ 100

\$ 100

Dated February 24 1987

Michelin Tire Corporation
(Name of Corporation)

By R.H. K. [Signature]

Title Vice President - Administration

(Report must be signed by an officer)

Filing Fee \$15.00

To be filed annually between
January 1st and March 1st

State of Rhode Island and Providence Plantations

CORPORATIONS DIVISION
270 WESTMINSTER MALL
PROVIDENCE, RHODE ISLAND 02903

Corporate ID 33885 ✓ Annual Report for the year 1986

FIRST: The name of the corporation is Michelin Tire Corporation

SECOND: It is incorporated under the laws of New York

THIRD: Character of business, briefly stated, is Tire Manufacturing and Distribution

FOURTH: If foreign corporation, address of its principal office 2 Patewood Court Greenville SC 29602

FIFTH: Business address in Rhode Island CT Corporation System, 111 Westminster Rd, Providence, RI 02903

SIXTH: Names and addresses of its directors and officers: (Attach rider if necessary)

Name	Office	Address (including number, street, zip code)
Marc de Logeres	Director	515 Madison Ave New York NY 10022
Andrew Peters	Director	515 Madison Ave New York NY 10022
James Hughes	Director	200 Park Ave New York NY 10017
Ives Trellu	President	2 Patewood Court Greenville SC 29602
Hans Bokkers	Vice President	2 Patewood Court Greenville SC 29602
James Micali	Secretary	2 Patewood Court Greenville SC 29602
Andrew Peters	Treasurer	515 Madison Ave New York NY 10022

SEVENTH: Number of Shares authorized:

No. of Shares	Class	Series	Par Value or statement that shares are without par value
6,750,000	Common	-	\$ 100
1,050	Preferred	-	\$ 100

EIGHTH: Number of Shares issued:

No. of Shares	Class	Series	Par Value or statement that shares are without par value
1,610,286	Common	-	\$ 100
1,034	Preferred	-	\$ 100

Dated 30 September 1986

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CHIEF
0116A001
BY: 15-10-86
TALB

Michelin Tire Corporation
(Name of Corporation)
By: Robert R. Butler
Controller

(Report must be signed by an officer)

Filing Fee \$15.00

To be filed annually between
January 1st and March 1st

State of Rhode Island and Providence Plantations

CORPORATIONS DIVISION
270 WESTMINSTER MALL
PROVIDENCE, RHODE ISLAND 02903

Corporate ID 24210 Annual Report for the year 1985

FIRST: The name of the corporation is MICHELIN TIRE CORPORATION

SECOND: It is incorporated under the laws of NEW YORK

THIRD: Character of business, briefly stated, is
TIRE MANUFACTURING AND DISTRIBUTION

FOURTH: If foreign corporation, address of its principal office
1 MARCUS AVENUE, LAKE SUCCESS, NY 11042

FIFTH: Business address in Rhode Island
CT CORPORATION SYSTEM, 111 WESTMINSTER ST., PROVIDENCE, RI

SIXTH: Names and addresses of its directors and officers: (Attach rider if necessary)

Name	Office	Address (including number, street, zip code)
MARC DE LOGERES	Director	515 MADISON AVE., NEW YORK, NEW YORK
ANDREW V PETERS	Director	515 MADISON AVE., NEW YORK, NEW YORK
JAMES E. HUGHES	Director	200 PARK AVE., NEW YORK, NEW YORK
MARC DE LOGERES	President	515 MADISON AVE., NEW YORK, NEW YORK
ANDREW V. PETERS	Vice President	515 MADISON AVE., NEW YORK, NEW YORK
CHRISTIAN HAUSMANN	Secretary	1 MARCUS AVE., LAKE SUCCESS, NY
ANDREW V. PETERS	Treasurer	515 MADISON AVE., NEW YORK, NEW YORK

SEVENTH: Number of Shares authorized:

No. of Shares	Class	Series	Par Value or statement that shares are without par value
1,750,000	COMMON	-	\$100
1,050	PREFERRED	-	\$100

EIGHTH: Number of Shares issued:

No. of Shares	Class	Series	Par Value or statement that shares are without par value
1,610,286	COMMON	-	\$100
1,034	PREFERRED	-	\$100

Dated 2/13 19 85

MICHELIN TIRE CORPORATION
(Name of Corporation)

RECEIVED MAR 10 1985

By [Signature]
Title ASST TREASURER

(Report must be signed by an officer)

Filing fee: \$15.00

To be filed annually between January 1st and March 1st

State of Rhode Island and Providence Plantations
OFFICE OF THE SECRETARY OF STATE

Annual Report for the year 1984

FIRST: The name of the corporation is

MICHELIN TIRE CORPORATION

SECOND: It is incorporated under the laws of NEW YORK

THIRD: Character of business, briefly stated, is

TIRE MANUFACTURING AND DISTRIBUTION

FOURTH: If foreign corporation, address of its principal office

ONE MARCUS AVE.

FIFTH: Business address in Rhode Island (blank reports will be mailed to this address) CT CORPORATION SYSTEM, 111 WESTMINSTER ST. PROVIDENCE, R.I.

SIXTH: Names and addresses of its directors and officers:

(Addresses must include street and number, if any)

Name	Office	Address
MARC DE LOBERNS	Director	515 MADISON AVE, NEW YORK, NY
ANDREW V. PETERS	Director	515 MADISON AVE, NEW YORK, NY.
JAMES E. HUBBES	Director	200 PARK AVE, NEW YORK, NY.
MARC DE LOBERNS	President	515 MADISON AVE, NEW YORK, NY.
ANDREW V. PETERS	Vice President	515 MADISON AVE, NEW YORK, NY
CHRISTIAN HANSMANN	Secretary	1 MARCUS AVE, LITTLE ROCK, AR.
ANDREW V. PETERS	Treasurer	515 MADISON, AVE., NEW YORK, NY

(If additional space is needed, attach rider)

SEVENTH: Number of Shares authorized:

No. of Shares	Class	Series	Par Value or statement that shares are without par value
1,750,000	COMMON	-	\$100.

EIGHTH: Number of Shares issued:

No. of Shares	Class	Series	Par Value or statement that shares are without par value
1,610,286	COMMON	-	\$100.

Dated: 2/28 1984

MICHELIN TIRE CORPORATION
(Name of Corporation)

By [Signature]
Title SECRETARY

(Report must be signed by an officer)

APR 5 1984
SKW

If the corporation has changed its registered office and/or its registered agent, Form #9 must be filed. Please contact Corporation Division for information. 277-3040

Filing fee: \$15.00

To be filed annually between January 1st and March 1st

State of Rhode Island and Providence Plantations
OFFICE OF THE SECRETARY OF STATE

Annual Report for the year 1983

FIRST: The name of the corporation is

MICHELIN TIRE CORPORATION

SECOND: It is incorporated under the laws of

NEW YORK

THIRD: Character of business, briefly stated, is

TIRE MANUFACTURING AND DISTRIBUTING

FOURTH: If foreign corporation, address of its principal office

ONE MARCUS AVE, LAKE SUCCESS, N.Y. 11042

FIFTH: Business address in Rhode Island (blank reports will be mailed to this address) C T CORPORATION SYSTEM, 111 WILMINGTON ST., PROVIDENCE, R.I.

SIXTH: Names and addresses of its directors and officers:

(Addresses must include street and number, if any)

Name	Office	Address
MARC de LOGUROS	Director	515 MADISON AVE, NEW YORK, N.Y.
ANDREW V. PETERS	Director	515 MADISON AVE, NEW YORK, N.Y.
JAMES E. HUBBES	Director	200 PARK AVE., NEW YORK, N.Y.
MARC de LOGUROS	President	515 MADISON AVE, NEW YORK, N.Y.
ANDREW V. PETERS	Vice President	515 MADISON AVE, NEW YORK, N.Y.
JOHN W. BRIFFANTS	Secretary	1 MARCUS AVE, LAKE SUCCESS, N.Y.
ANDREW V. PETERS	Treasurer	515 MADISON AVE, NEW YORK, N.Y.

(If additional space is needed, attach rider)

SEVENTH: Number of Shares authorized:

No. of Shares	Class	Series	Par Value or statement that shares are without par value
1,500,000	COMMON	-	\$100.

EIGHTH: Number of Shares issued:

No. of Shares	Class	Series	Par Value or statement that shares are without par value
1,218,268	COMMON	-	\$100.

Dated: 19

MAR 25 1983

[Signature]

1983
MICHELIN TIRE CORPORATION
(Name of Corporation)

[Signature]
THE ASSIST. TREASURER

(Report must be signed by an officer)

If the corporation has changed its registered office and/or its registered agent, Form #9 must be filed. Please contact Corporation Division for information. 277-3040