

Matthew A. Brown, Secretary of State Corporations Division 100 North Main Street, Providence, RI 02903-1335 401.222.3040

PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2005

Filing Period: January 1 - March 1 • Filing Fee: \$50.00 (FORM MUST BE TYPED IN BLACK) 1. Corporate ID No 2. Name of Corporation 100985 NFIB MEMBER SERVICES CORPORATION 3 Street Address Principal Business Office State City Zip 53 CENTURY BLVD NASHVILLE TN 37214 4. Business Phone No. 6. SIC Code 5. State of Incorporation 615-872-5800 7880 **CALIFORNIA** 7. Brief Description of the Character of Business Conducted in Rhode Island SPONSOR AND ADMINISTER VALUE ADDED PROGRAMS AND SERVICES TO NFIB MEMBERS 8. NAMES AND ADDRESSES OF THE OFFICERS ("X" BOX FOR ATTACHMENT) I FILL IN SPACES BEFORE USING ATTACHMENTS President Name Vice President Name S. JACK FARIS . FRED HOLLADAY Street Address Street Address 1201 F. STREET NW, .53 CENTURY BLVD SUITE 200 State City State Zip City Zip WASHINGTON TN 37214 DC 20004 NASHVILLE Treasurer Name Secretary Name TAMMY BOEHMS MARY BLASINSKY Street Address Street Address 1201 F. STREET NW, SUITE 200 .53 CENTURY BLVD Cin State *Cin Zio Zip WASHINGTON 20004 DC TN 37214 . NASHVILLE 9. NAMES AND ADDRESSES OF THE DIRECTORS ("X" BOX FOR ATTACHMENT) I FILL IN SPACES BEFORE USING ATTACHMENTS Director Name Director Name NOELLE CLARK LU ANN WALKER MADDOX Street Address Street Address 6965 HIGHWAY 145 SOUTH 4980 HAWK HOLLOW DRIVE EAST City State Zıp State ·City BATH 48808 HARRISBURG ΙL 62946 MΙ Director Name Director Name RICHARD REINHART H. PETE VAN DE PUTTE Street Address Street Address 2971 ELKRIDGE LANE '1616 W. MULBERRY City State Zip 78201 YORK PA 17404 SAN ANTONIO TX 11. SHARES ISSUED ("X" BOX FOR ATTACHMENT) 10. SHARES AUTHORIZED ("X" BOX FOR ATTACHMENT) ISSUED SHARES AUTHORIZED SHARES Par Value Number of Shares Number of Shares Class/Series Par Value Class/Series COMMON NO PAR 100,000 COMM NO PAR VALUE 100 This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee

Check No MAR 0 3 2005

By: By USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

Signature of Officer Date

TAMMY BOEHMS

Print or Type Name of Officer
TREASURER

THEASURER

Form 630 12/01



Officers

Officer Name		Address				
President/CEO Executive Vice President SRVP/CFO/Asst. Secretary SRVP/Secretary/Chief of Staff Treasurer	S. Jackson Faris Richard Sappenfield Fred Holladay Mary Blasinsky Tammy Boehms 1201 F Street NW, Suite 200 53 Century Blvd. 1201 F Street NW, Suite 200 53 Century Blvd.		Washington, DC 20004 Nashville, TN 37214 Nashville, TN 37214 Washington, DC 20004 Nashville, TN 37214			
Board of Directors						
Chairman Director	Tom Musser S. Jackson Faris Noelle Clark Lu Ann Walker Maddox Richard Reinhart H. Pete Van de Putte A. June Lennon Bradley Eiffert Sunder Ramani Kevin Clark Timothy Clayton	2015 Marlboro Road 1201 F Street NW, Suite 200 4980 Hawk Hollow Drive East 6965 Highway 145 South 2971 Elkridge Lane 1616 W. Mulberry 115 Rapid River Trail 113 Sappington Drive 4720 Alta Canyada Road 108 Wahackme Road 16105 24th Avenue, North	Kennett Square, PA 19348 Washington, DC 20004 Bath, MI 48808 Harrisburg, IL 62946 York, PA 17404 San Antonio, TX 78201 Greenville, SC 29615 Columbia, MO 65203 La Canada, CA 91011 New Canaan, CT 06840 Plymouth, MN 55447			
Director	Ruth Lopez Novodor	220 Mount Olive Drive	Bradbury, CA 91010			

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PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2004

. Corporate ID No. 100985	2. Name of Corporation NFIB MEMBER SERVICES CORPORATION				
. Street Address Principal Busin	Į.		City	State	Ζip
53 CENTURY BLVD			NASHVILLE	TN	37214
. Business Phone No.		5. State of Incorpora	<u>. 1</u>		6. SIC Code
615-872-5800		CALIFORNIA			7880
Brief Description of the Chare SPONSOR AND ADMINIS			SERVICES TO NFIB MEMB	ers	
B. NAMES AND ADDRES	SES OF THE OF	ICERS ("X" BOX FOR	ATTACHMENT) FILL IN SI	PACES BEFORE USING AT	TACHMENTS
. JACK FARIS			Vice President Name FRED HOLLADAY		
treet Address			Street Address		
1201 F. STREET NW.	SUITE 200		. 53 CENTURY BLV	D	
iny	State	Zip	City	State	Zip
WASHINGTON	DC	20004	NASHVILLE	TN	37214
creiary Name	• • • • • • •		Treasurer Name		• • • • • • • •
MARY BLASINSKY			TAMMY BOEHMS	<u> </u>	
treet Address			Street Address		
1201 F. STREET NW	SUITE 200		.53 CENTURY BLVI)	
lity	State	Zip	*City	State	Zip
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9. NAMES AND ADDRES Director Name	SES OF THE DIF	ECTORS ("X" BOX F	OR ATTACHMENT) FILL IN	SPACES BEFORE USING	ATTACHMENTS
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2015 MARLBORO ROAI		7:-	<u> </u>	State	7:0
Tiny KENNETT SOUARE	State	<i>Zip</i> 19348	•City • NASHVILLE	TN	<i>Zip</i> 37205
Director Name	.] PA		· · · · · · · · · · · · · · ·	 .	
NOELLE CLARK			* Director Name * LU ANN WALKER	MADDOX	
Arree Address			Sireet Address		<u> </u>
5858 AURELIUS ROA	D		102 N.GUM		
Lity	State	Zip	City	State	Ζiρ
LANSING	MI	48911	HARRISBURG	IL	62946
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this report, including any accompanying	
and that all statements/contained herein	
Dammer Dochma	Harloy
Signature of Officer	Date
Signature of Office TAMMY BOEHMS	
Print or Type Name of Officer	
TREASURER	
Title of Officer	Form 630 12/01

2004 - HE 100 985

Officers

<u>Officer</u>	<u>Name</u>	Add	<u>ress</u>
President/CEO Executive Vice President Sr. Vice President/CFO/Asst. Secretary Secretary & Chief of Staff Treasurer	S. Jackson Faris Richard Sappenfield Fred Holladay Mary Blasinsky Tammy Bochms	1201 F Street NW, Suite 200 53 Century Blvd. 53 Century Blvd. 1201 F Street NW, Suite 200 53 Century Blvd.	Washington, DC 20004 Nashville, TN 37214 Nashville, TN 37214 Washington, DC 20004 Nashville, TN 37214
	Board of D	irectors	
Chairman Director	S. Jackson Faris Tom Musser Susan Andrews Noelle Clark Lu Ann Walker Maddox Richard Reinhart H. Pete Van de Putte Lloyd Falconer Bradley Eiffert Sunder Ramani Kevin Clark Timothy Clayton Ruth Lopez Novodor	1201 F Street NW 2015 Marlboro Road 118 Prospect Hill 5858 Aurelius Road 102 N. Gum 2971 Elkridge Lane 1930 North Pan Am 16377 Third Street 1100 Rogers Street 140 South Glenoaks Blvd. 108 Wahackme Road 16105 24th Avenue, North 4727 Silvertip Drive	Washington, DC 20004 Kennett Square, PA 19348 Nashville, TN 37205 Lansing, MI 48911 Harrisburg, IL 62946 York, PA 17404 San Antonio, TX 78208 Seward, IL 61077 Columbia, MO 65201 Burbank, CA 91502 New Canaan, CT 06840 Plymouth, MN 55447 Whittier, CA 90601



Matthew A. Brown, Secretary of State
Corporations Division
100 North Main Street, Providence, RI 02903-1335 401.222,3040

Form 630 12/01

PRÖFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2003

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Filing Period: January 1 - March 1	• Fi	Filing Fee: \$50.00	

100985 N. Street Address Principal Business Of 53 CENTURY BLVD 1. Business Phone No. 6158725800 7. Brief Description of the Character of t	of Business Conditions and Rograms	5. State of Incorpor	City NASHVILLE ration	State TN	Zφ 37214 6. SIC Code
53 CENTURY BLVD 1. Business Phone No. 6158725800 2. Brief Description of the Character of the Character is BPONSORAND ADMINISTER IS ENAMES AND ADDRESSES President Name Jack Paris Speet Address	of Business Cando PROGRAMS AN	CALIFORNIA	NASHVILLE ration	_	37214 6. SIC Code
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President Name Jack Paris Street Address	OF THE OFFI		ZKAICER IG MEIR WEWRENS		
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Street Address 1201 F Street NW #200			Vice President Name Fred Holladay		
			Street Address		
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- 7	ate .	Zip	City	State	Zip
	C	20004	Nashville	TN	37214
iecretury Name			Treasurer Name		
Mary Blasinsky			Tammy Boehms		
Street Address			Street Address	-	
1201 F Street NW #20	0		.53 Century Blvd		
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Director Name			Director Name	Carlotte Assertance	
Tom Musser			Susan Andrews	•	
Street Address			- Street Address		
215 Marlboro Road		,	2002 Richard Jo	nes Rd #200A	
City Sr	ale	Zip	·City	State	Zip
	'A	19348	Nashville .	· TN	37215
Director Name	• • • • • • •		Director Name		
Richard Briggs			Noelle Clark		
Street Address			· Street Address		
14000 Clements Road			'5858 Aurelius R	oad	
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	Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements,
100985 FBC1/24/034:19:43 PM File Date 2/7/03 Check No. 75/27	and that all statements contained herein are true and correct. July July
By:	Print or Type Name of Officer
FOR SECRETARY OF STATE USE ONLY	Treasurer Title of Officer Form 6

Officers

Office	<u>Name</u>	4	Address
President/CEO	S. Jackson Faris	1201 F Street NW	Washington, DC 20004
SVP/CFO	Fred Holladay	53 Century Blvd.	Nashville, TN 37214
Sr. Vice President	Dick Sappenfield	53 Century Blvd.	Nashville, TN 37214
Sr. Vice President	Martha Olsen	53 Century Blvd.	Nashville, TN 37214
Secretary	Mary Blasinsky	1201 F Street NW	Washington, DC 20004
Treasurer	Tammy Boehms	53 Century Blvd.	Nashville, TN 37214

Chairman	S. Jackson Faris	1201 F Street NW	Washington, DC 20004
Director	Susan Andrews	2002 Richard Jones Road #200A	Nashville, TN 37215
Director	Richard Briggs	14000 Clements Road	Clements, CA 95227
Director	Noelle Clark	5858 Aurelius Road	Lansing, MI 48911
Director	Lu Ann Walker Maddox	102 N. Gum	Harrisburg, IL 62946
Director	Richard Reinhart	2971 Elkridge Lane	York, PA 17404
Director	William Thornton	5647 Cochran Road	Morrow, OH 45152
Director	H. Pete Van de Putte	1930 North Pan Am	San Antonio, TX 78208
Director	Joe Greenstreet	408 Broad St. Ste 10-A	Nevada City, CA 95959
Director	Tom Musser	2015 Marlboro Road	Kennett Square, PA 19348
Director	Lloyd Falconer	16377 Third Street	Seward, IL 61077
Director	Bradley Eiffert	1100 Rogers Street	Columbia, MO 65201
Director	Sunder Ramani	140 South Glenoaks Blvd.	Burbank, CA 91502



Edward S. Inman, III, Secretary of State Corporations Division 100 North Main Street, Providence, RI 02903-1335 401-222-3040

PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2002



Filing Period: Januar	y I-March 1 •	Filing Fee: \$50.00			PLEA
(FORM MUST BE TYPED IN BL	nCK)				
1. Corporate ID No.	2. Name of Carpore	ation			\ <u></u>
100985		ER SERVICES CORPORATI	ION		
3. Street Address Principal Busines:	Office		Clly	State	Zip
53 Century Blv 4. Business Phone No.	vd.	S. State of Incorporation	Nashville	TN	37214 6. SIC Code
615-872-5800 7. Brief Description of the Characte	CALIFORNIA racter of Rusiness Conducted in Rhode Island				7880
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S. Jackson Far	is		Fred Holladay		
1201 F Street	NW #200 State	Zip	53 Century Blvd	State	Zip
Washington Secretary Name	DC	20004	Nashville .	TN	37214
Mary Blasinsky		·	Tammy Boehms Street Address		
1201 F Street	NW #200 State	Zip	53 Century Blvd	State	Zip
Washington 9. NAMES AND ADDRES Director Name	DC SES OF THE DIR	20004 ECTORS (*x* BOX FOR ATTA	Nashville CHMENT) XXFILL IN SPACES B	TN EFORE USING ATTACH	37214 IMENT\$
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This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee



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Under penalty of perfury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

Signature of Officery Duly 1/2/2

Tammy Boehms
Print or Type Name of Officer

Treasurer
Title of Officer

C (20 130)

Officers

<u>Office</u>	<u>Name</u>	<u>Address</u>	
President/CEO	S. Jackson Faris	1201 F Street NW	Washington, DC 20004
SVP/CFO	Fred Holladay	53 Century Blvd.	Nashville, TN 37214
Secretary	Mary Blasinsky	1201 F Street NW	Washington, DC 20004
Treasurer	Tammy Bochms	53 Century Blvd.	Nashville, TN 37214

Chairman	S. Jackson Faris	1201 F Street NW	Washington, DC 20004
Director	Susan Andrews	2002 Richard Jones Road #200A	Nashville, TN 37215
Director	Richard Briggs	14000 Clements Road	Clements, CA 95227
Director	Noclie Clark	5858 Aurelius Road	Lansing, MI 48911
Director	Lu Ann Walker Maddox	102 N. Gum	Harrisburg, IL 62946
Director	Richard Reinhart	2971 Elkridge Lane	York, PA 17404
Director	William Thornton	5647 Cochran Road	Morrow, OH 45152
Director	H. Pete Van de Putte	1930 North Pan Am	San Antonio, TX 78208
Director	Joe Greenstreet	408 Broad St. Ste 10-A	Nevada City, CA 95959
Director	Tom Musser	2015 Mariboro Road	Kennett Square, PA 19348
Director	Lloyd Falconer	16377 Third Street	Seward, IL 61077

Corporations Division 100 North Main Street, Providence, RI 02903-1335 401-222-3040

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Corporate ID No.	2. Name of Corporation	1			
100005	NETE Men	her Services	Corporation		
100985 Street Address Principal Business	Office		! City	State	Zip
52 Contury	Blud		Nashville	TN	37214
53 Century Susiness Phone No.		5. State of Incorporation		•	6 SIC Code
615 972-58	00	Californi	a		8999
615-872-58 trief Description of the Character		thode Island			
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NAMES AND ADDRES	SES OF THE OFFIC	ERS ("X" BOX FOR ATTAC	d value-added someon DFILL IN SPACES I	BEFORE USING ATTACH!	MENTS
ident Name			Vice President Name		
S. Jackson	Faris		Fred Hollada	ay	
et Address			Street Address		
1201 F St	reet NW #200		53 Century F		
' Washington	n State DC	Zip 20004	CoNashville	State TN	Zip 37214
retary Name			Treasurer Name		
Mary Blas:	insky		Tammy Boehms	s <u></u> _	
et Address			Street Address		
1201 F St:	reet NW #200)	53 Century I	Blvd	
y	State	Zip	City	State	Zip
Washington	n DC	20004	Nashville	TN	37214
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FOR SECRETARY	OF STATE USE ONLY	

Under penalty of perjury, I declare and affirm that I have examined
this report, including any accompanying schedules and statements, an
signature of Officer Date
Tammy S. Boehms

Print or Type Name of Officer

Treasurer

Title of Officer

Officers

Office	<u>Name</u>	<u>Address</u>	
President/CEO	S. Jackson Faris	1201 F Street NW	Washington, DC 20004
EVP/CFO	Fred Holladay	53 Century Blvd.	Nashville, TN 37214
Secretary	Mary Blasinsky	600 Maryland Avc. SW #700	Washington, DC 20024
Treasurer	Tammy Boehms	53 Century Blvd.	Nashville, TN 37214

	•	
Susan Andrews	95 White Bridge Road, Stc 212	Nashville, TN 37205
Richard Briggs	14000 Clements Road	Clements, CA 95227
Noelle Clark	5858 Aurelius Road	Lansing, MI 48911
S. Jackson Faris	1201 F Street NW	Washington, DC 20004
Lu Ann Walker Maddox	102 N. Gum	Harrisburg, IL 62946
M. Eamonn McGeady	6121 Pennington Ave.	Baltimore, MD 21226
Richard Reinhart	2971 Elkridge Lane	York, PA 17404
Sidney Small	250 Hammond Pond Pkwy. Apt. 603N	Newton, MA 02166
William Thornton	5647 Cochran Road	Могтом, ОН 45152
H. Pete Van de Putte	1930 North Pan Am	San Antonio, TX 78208
Joe Greenstreet	408 Broad St. Ste 10-A	Nevada City, CA 95959
Tom Musser	2015 Marlboro Road	Kennett Square, PA 19348
	Richard Briggs Noelle Clark S. Jackson Faris Lu Ann Walker Maddox M. Eamonn McGeady Richard Reinhart Sidney Small William Thornton H. Pete Van de Putte Joe Greenstreet	Richard Briggs 14000 Clements Road Noelle Clark 5858 Aurelius Road S. Jackson Faris 1201 F Street NW Lu Ann Walker Maddox 102 N. Gum M. Eamonn McGeady 6121 Pennington Ave. Richard Reinhart 2971 Elkridge Lane Sidney Small 250 Hammond Pond Pkwy. Apt. 603N William Thornton 5647 Cochran Road H. Pete Van de Putte 1930 North Pan Am Joe Greenstreet 408 Broad St. Ste 10-A

STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS Office of time Secretary of State

James R. Langevin, Secretary of State Corporations Division 100 North Main Street, Providence, RI 02903-1335 401-222-3040

PROFIT CORPORATION ANNUAL REPORT FOR THE YEAR 2000 Filing Period: January 1-March 1 • Filing Fee: \$50.00

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(FORM MUST BE TYPED IN BLACK) 1. Corporate ID No. 2. Name of Corporation 100985 NFIB MEMBER SERVICES CORPORATION 3. Street Address Principal Business Office State 53 Century Blvd. Nashville TN 37214 4. Business Phone No. 5. State of Incorporation 6. SIC Code 615-872-5800 CALIFORNIA 8999 7. Brief Description of the Character of Business Conducted in Rhode Island Sponsor and administer programs and value-added services to NFIB members 8. NAMES AND ADDRESSES OF THE OFFICERS (*X* BOX FOR ATTACHMENT) FILL IN SPACES BEFORE USING ATTACHMENTS President Name Vice President Name S. Jackson Faris Fred Holladay Street Address Street Address 600 Maryland Ave SW #700 53 Century Blvd City State City State DC 20024 37214 Washington Nashville TN Secretary Name Treasurer Name Tammy Boehms Mary Blasinsky Street Address 600 Maryland Ave SW #700 53 Century Blvd City State Zio Cin 37214 Washington DC 20024 Nashville 9. NAMES AND ADDRESSES OF THE DIRECTORS ("X" BOX FOR ATTACHMENT) FILL IN SPACES BEFORE USING ATTACHMENTS Director Name Director Name See Attached Street Address Street Address City State Zip City State ZIP Director Name Director Name Street Address Street Address City State Zio City State ZIP 10. SHARES AUTHORIZED ("X" BOX FOR ATTACHMENT) 11. SHARES ISSUED ("X" BOX FOR ATTACHMENT) AUTHORIZED SHARES ISSUED SHARES Number of Shares 100,000 Class/Series Commonar Value No Par Number of Shares 100 Par Value Class/Series 100,000 COMM NO PAR VALUE

This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee

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FOR SECRET	ARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

Signature of Officer

Tammy Boehms

Print or Type Name of Officer

Treasurer
Title of Officer

Officers

<u>Office</u>	<u>Name</u>	<u>Address</u>	
President/CEO	S. Jackson Faris	600 Maryland Ave. SW #700	Washington, DC 20024
Sr. Vice President/CFO	Fred Holladay	53 Century Blvd.	Nashville, TN 37214
Secretary	Mary Blasinsky	600 Maryland Ave. SW #700	Washington, DC 20024
Treasurer	Tammy Boehms	53 Century Blvd.	Nashville, TN 37214

Chairman	James S. Herr	Box 300, Route 272 & 131	Nottingham, PA 19362
Director	Susan Andrews	95 White Bridge Road, Ste 212	Nashville, TN 37205
Director	Richard Briggs	14000 Clements Road	Clements, CA 95227
Director	Noelle Clark	5858 Aurelius Road	Lansing, MI 48911
Director	S. Jackson Faris	53 Century Blvd.	Nashville, TN 37214
Director	Lu Ann Walker Maddox	102 N. Gum	Harrisburg, IL 62946
Director	M. Eamonn McGeady	6121 Pennington Ave.	Baltimore, MD 21226
Director	Richard Reinhart	1365 Detwiler Drive	York, PA 17404
Director	Sidney Small	250 Hammond Pond Pkwy, Apt. 603N	Newton, MA 02166
Director	William Thornton	424 East U.S. 22	Maineville, OH 45039
Director	H. Pete Van de Putte	1930 North Pan Am	San Antonio, TX 78208
Director	Joe Greenstreet	408 Broad St. Ste 10-A	Nevada City, CA 95959
Director	Tom Musser	204 Gale Lane	Kennett Square, PA 19348



2. Name of Corporation

(FORM MUST BE TYPED IN BLACK)

1. Corporate ID No.

James R. Langevin, Secretary of State Corporations Division 100 North Main Street, Providence, RI 02903-1335 401-222-3040

PROFIT, CORPORATION ANNUAL REPORT FOR THE YEAR 1999 Filing Period: January 1-March 1 • Filing Fee: \$50.00

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100985 NFIB MEMBER SERVICES CORPORATION 3. Street Address Principal Business Office State Zio 53 Century Blvd. Nashville TN 37214 4. Business Phone No. 5. State of incorporation 6. SIC Code 615-872-5800 **CALIFORNIA** 8999 7. Brief Description of the Character of Business Conducted in Rhode Island Sponsor and administer programs and value-added services to NFIB members 8. NAMES AND ADDRESSES OF THE OFFICERS (*X* BOX FOR ATTACHMENT) FILL IN SPACES BEFORE USING ATTACHMENTS President Name Vice President Name S. Jackson Faris Fred Holladay Street Address Street Address 600 Maryland Ave. SW #700 53 Century Blvd. City State State Washington DC 20024 Nashvill TN 37214 Secretary Name Treasurer Name Mary Blasinsky Tammy Boehms Street Address Street Address 600 Maryland Ave. SW #700 53 Century Blvd. City City State Washington DC 20024 Nashville TN 37214 9. NAMES AND ADDRESSES OF THE DIRECTORS ("X" BOX FOR ATTACHMENT) X FILL IN SPACES BEFORE USING ATTACHMENTS Director Name . Director Name See Attached List Street Address Street Address City State Zip City State Zip Director Name Director Name Street Address Street Address City State Zip State Zip 10. SHARES AUTHORIZED ("X" BOX FOR ATTACHMENT) 11. SHARES ISSUED ("X" BOX FOR ATTACHMENT) AUTHORIZET) SHARES ESTATE CHARES Number of Shares 100,000 Class/Series Common Par Value No Par 100 Class/Series Common Par Value No Par Number of Shares 100,000 COMM NO PAR VALUE This report must be signed in ink by either the President, Vice President, Secretary, Assistant Secretary, Treasurer, Receiver or Trustee

FILE Date: 4959

Check No.: 4959

FOR SECRETARY OF STATE USE ONLY

Under penalty of perjury, I declare and affirm that I have examined this report, including any accompanying schedules and statements, and that all statements contained herein are true and correct.

Signature of Officer

Tammy Boehms

Print or Type Name of Officer

Treasurer

Title of Officer

1999 BOARD OF DIRECTORS NFIB MEMBER SERVICES CORPORATION

MEMBERS	OFFICE & HOME ADDRESS	DATE current office
James S. Herr Herr Foods Inc.	(Director)	March 1990
Box 300, Route 272 & 131 Nottingham, PA 19362 (215) 932-9330	Box 300, Route 272 & 131 Nottingham, PA 19362 (215) 932-8195	
Mrs. Susan A. Andrews Brookside Properties, Inc.	(Director)	November 1986
224 White Bridge Road Nashville, TN 37209 (615) 352-3300	118 Prospect Hill Nashville, TN 37205 (615) 292-3273	
Richard S. Briggs 14000 Clements Road P. O. Box 743 Clements, CA 95227 (209) 727-3997	(Director) 14000 Clements Road P. O. Box 70 Clements, CA 95227 (209) 727-3997	February 1973
Noelle Clark Hasselbring-Clark 5858 Aurelius Road Lansing, MI 48911 (517) 393-6210	(Director) 9449 Columbia Eaton Rapids, MI 48827 (517) 663-8778	December 1993
S. Jackson Faris NFIB 600 Maryland Ave, SW #700 Washington, DC 20024 (800) 274-6342	(Chairman) 5629 Ottershaw Court Brentwood, TN 37027 (615) 377-6982	April 1992
Lu Ann Walker Maddox Walker, Baker and Assoicates 102 N. Gum Harrisburg, IL 62946 (618) 252-7944	(Director) 6965 Highway 145 S Harrisburg, IL 62946 (618) 252-8310	January 1997

MEMBERS	OFFICE & HOME ADDRESS	DATE current office
Manus Eamonn Mc Geady Martin Imbach	(Director)	November 1995
6121 Pennington Ave. Baltimore, MD 21226-1689 (410) 355-6121	6 Old Boxwood Lane Lutherville, MD 21093 (410) 823-1932	
Richard L. Reinhart PII Affiliates, Ltd. I-83 Industrial Park Exit 11	(Director)	June 1991
P O Box 577	1365 Detwiler Drive	
Manchester, PA 17345	York, PA 17404	
(717) 764-3040	(717) 767-4212	
Sidney T. Small Sidmar Enterprises, Inc.	(Director)	March 1989
2300 Commonwealth Ave.	2300 Commonwealth Ave.	
Apt. 3-4	Apt. 3-4	
Newton, MA 02166	Newton, MA 02166	
(617) 527-2789	(617) 527-2789	
William G. Thornton, Jr. Thornton Gardens	(Director)	June 1991
424 East U. S. 22	5647 Cochran Road	
Maineville, OH 45039	Morrow, OH 45152	
(513) 683-2141	(513) 494-2928	
Henry P. Van de Putte, Jr.	(Director)	•
Dixie Flag	,	January 1997
1930 North Pan Am		
P. O. Box 8618	1616 W. Mulberry	
San Antonio, TX 78208-0618 (210) 227-5039	San Antonio, TX 78201 (210) 732-2950	
(210) 221-3033	(210) 732-2930	
Joe Greenstreet	(Director)	November 1997
Broad Street Business Services		
408 Broad Street, Ste. 10-A	408 Broad Street	
Nevada City, CA 95959	Nevada Citiy, CA 95959	
(530) 265-2860	(530) 265-2860	
Tom Musser	(Director)	
Tri-M	,	November 1998
204 Gale Lane	2015 Marlboro Road	
Kennett Square, PA 19348	Kennett Square, PA 19348	
(610) 444-1000	(610) 347-2087	