



State of Rhode Island

Department of State | Office of the Secretary of State

Nellie M. Gorbea, Secretary of State

12/30/2020

Norman, Hubbard and Associates, Inc.
c/o CORPORATION SERVICE COMPANY
222 JEFFERSON BOULEVARD, SUITE 200
WARWICK, RI 02888

ID# 001686726

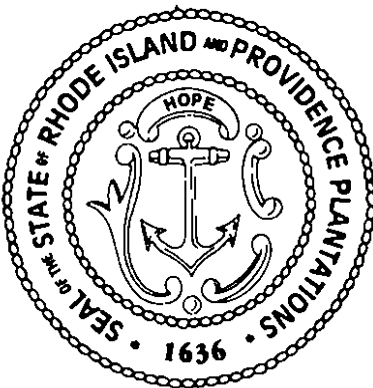
**CERTIFICATE OF REVOCATION OF
CERTIFICATE OF INCORPORATION/AUTHORITY**

OF

Norman, Hubbard and Associates, Inc.

The undersigned, as Secretary of State of the State of Rhode Island, and by virtue of the authority vested in her by § 7-6-57, 7-6-86, 7-1.2-1311 and 7-1.2-1415 of the Rhode Island General Laws, hereby revokes the Certificate of Incorporation/Authority of the above-named entity to transact business in this state.

Witness my hand and the seal of the
State of Rhode Island this 30th day of
December, 2020.



Secretary of State

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