



**State of Rhode Island
Office of the Secretary of State**

Fee: \$50.00

Division Of Business Services
148 W. River Street
Providence RI 02904-2615
(401) 222-3040

**Foreign Business Corporation
Annual Report**

Filing Period: January 1 - March 1

In accordance with R.I.G.L. 7-1.2-1501(e), each corporation failing or refusing to file its annual report within thirty (30) days after the time prescribed by law (R.I.G.L. 7-1.2-1501 (c&d)) is subject to a penalty fee of \$25.00.

ANNUAL REPORT YEAR: 2021

1. Corporate ID No. 000894328

2. Name of Corporation Applied Research Associates, Inc.

3. Street Address Principal Business Office:

No. and Street: 4300 SAN MATEO BOULEVARD, NE
SUITE A-220

City or Town: ALBUQUERQUE

State: NM Zip: 87110 Country: USA

4. Business Phone No.

505-881-8074

5. State of Incorporation

State: NM

ARTICLE III

Enter the six digit NAICS Code that best describes the primary business conducted by the entity. Download the list of codes [here](#). More information on [NAICS](#) can be found online.

541330

6. Brief Description of the Character of Business Conducted in Rhode Island

TRANSPORTATION ASSET MANAGEMENT AND SUPPORT SERVICES

7. Names and Addresses of the Officers and Directors:

All officers and directors must be listed.

Title	Individual Name First, Middle, Last, Suffix	Address Address, City or Town, State, Zip Code, Country
VICE PRESIDENT	KATHERINE D. DANIELS	4300 SAN MATEO BLVD. NE, SUITE A-220 ALBUQUERQUE, NM 87110 USA

VICE PRESIDENT	PETER T. DZWILEWSKI	7921 SHAFFER PKWY. LITTLETON, CO 80127 USA
SENIOR VICE PRESIDENT	DAVID A. TIMIAN	250 BEANVILLE ROAD RANDOLPH, VT 05060 USA
VICE PRESIDENT	JOHN W. HAAS	250 BEANVILLE ROAD RANDOLPH, VT 05060 USA
DIRECTOR	STEVEN K. RUGGIERI	15 HOPE STREET BRISTOL, RI 02809 USA
VICE PRESIDENT	ROBERT E QUINN	250 BEANVILLE ROAD RANDOLPH, VT 05060 USA
VICE PRESIDENT	JANELLE K VARNER	4300 SAN MATEO BLVD., NE SUITE A220 ALBUQUERQUE, NM 87110 USA
VICE PRESIDENT	JAMES A. KAINZ	8537 SIX FORKS ROAD, SUITE 600 RALEIGH, NC 27615 USA
SENIOR VICE PRESIDENT	DAVID R. OAKLEY	8537 SIX FORKS ROAD, SUITE 600 RELEIGH, NC 27615 USA
SENIOR VICE PRESIDENT/DIRECTOR	JOSEPH L. SMITH	119 MONUMENT PLACE VICKSBURG, MS 39180 USA
VICE PRESIDENT	WILLIAM R. VAVRIK	100 TRADE CENTRE DRIVE, SUITE 200 CHAMPAIGN, IL 61820 USA
VICE PRESIDENT	GEORGE D. MEEGAN	7921 SHAFFER PKWY LITTLETON, CO 80127 USA
SENIOR VICE PRESIDENT	ALLEN R. YORK	8537 SIX FORKS ROAD, SUITE 600 RALEIGH, NC 27615 USA
DIRECTOR	JAMES P. ALLEN	14919 CAMARGO PLACE LAKEWOOD RANCH, FL 34202 USA
DIRECTOR	DANIEL E. CHITTY	3751 F WYOMING BLVD. SE, BLDG. 20749 KIRTLAND AFB, NM 87117 USA
DIRECTOR	SHAUNA D. PIEDRAHITA	2760 EISENHOWER AVE., SUITE 308 ALEXANDRIA, VA 22314 USA
SENIOR VICE PRESIDENT/DIRECTOR	GEORGE W. ULLRICH	2760 EISENHOWER AVE., SUITE 308 ALEXANDRIA, VA 22314 USA
VICE PRESIDENT	JAMES D. SHINN II	250 BEANVILLE ROAD RANDOLPH, VT 05060 USA
VICE PRESIDENT	RANDALL A. BROWN	8537 SIX FORKS ROAD, SUITE 600 RALEIGH, NC 27615 USA
VICE PRESIDENT	WILLIAM L. RATLIFF	8537 SIX FORKS ROAD, SUITE 600 RALEIGH, NC 27615 USA
SENIOR VICE PRESIDENT/DIRECTOR	CURT A. BECKEMEYER	100 TRADE CENTRE DRIVE, SUITE 200 CHAMPAIGN, IL 22314 USA
VICE PRESIDENT	JEFFERY A. BERRIE	7735 PARAGON ROAD DAYTON, OH 45459 USA
SENIOR VICE PRESIDENT	GLEN R. MCDONALD	430 W. 5TH STREET, SUITE 700 PANAMA CITY, FL 32401 USA
VICE PRESIDENT	KYLE K. MILLAGE	801 NORTH QUINCY STREET, SUITE 700 ARLINGTON, VA 22203 USA
VICE PRESIDENT	GENE E. MCCLELLAN	801 NORTH QUINCY STREET, SUITE 700 ARLINGTON, VA 22203 USA
EXECUTIVE VICE PRESIDENT	FRANK A. MAESTAS	4300 SAN MATEO BLVD., NE SUITE A-220 ALBUQUERQUE, NM 87110 USA
SENIOR VICE PRESIDENT	EDUARDO MOAS	1235 SOUTH CLARK STREET, SUITE 1212 ARLINGTON, VA 22202 USA
SENIOR VICE PRESIDENT	SCOTT E. BLOUIN	2760 EISENHOWER AVE., SUITE 308 ALEXANDRIA, VA 22314 USA

VICE PRESIDENT	ELIZABETH A. FISK	4300 SAN MATEO BLVD. NE, SUITE A220 ALBUQUERQUE, NM 87110 USA
VICE PRESIDENT	BRIAN K. HEIMBUCH	430 W. 5TH STREET, SUITE 700 PANAMA CITY, FL 32401 USA
VICE PRESIDENT	ROBERT F. COUCH	3571 F. WYOMING BLVD. SE, BLDG 20749 KIRTLAND AFB, NM 87117 USA
VICE PRESIDENT	MICHAEL A. ROCHEFORT	430 W. 5TH STREET, SUITE 700 PANAMA CITY, FL 32401 USA
VICE PRESIDENT	RICHARD H. SPEIR	7184 TROY HILL DRIVE, SUITE N ELKRIDGE, MD 21075 USA
VICE PRESIDENT	FRANCIS M. LAVELLE	8537 SIX FORKS ROAD, SUITE 600 RALEIGH, NC 27615 USA
VICE PRESIDENT	KENNETH B. MILLIGAN	4300 SAN MATEO BLVD., NE, SUITE A-220 ALBUQUERQUE, NM 87110 USA
VICE PRESIDENT	LARRY L GHORMLEY	4300 SAN MATEO BLVD., NE SUITE A-220 ALBUQUERQUE, NM 87110 USA
CFO/SECRETARY/TREASURER/SR. VICE PRESIDENT	MICHAEL W. ROYER	2760 EISENHOWER AVE. SUITE 308 ALEXANDRIA, VA 22314 USA
VICE PRESIDENT	JENNIFER D. DI GREGORIO	4300 SAN MATEO BLVD. NE, SUITE A220 ALBUQUERQUE, NM 87110 USA
VICE PRESIDENT	WILLIAM T. GOODMAN	2760 EISENHOWER AVE., SUITE 308 ALEXANDRIA, VA 22314 USA
CEO/PRESIDENT/DIRECTOR	ROBERT H. SUES	2760 EISENHOWER AVE. SUITE 308 ALEXANDRIA, NM 22314 USA
VICE PRESIDENT	THOMAS R. MONACO	1235 SOUTH CLARK STREET, SUITE 1212 ARLINGTON, VA 22202 USA
VICE PRESIDENT	JASPER C. LUPO	2760 EISENHOWER AVE., SUITE 308 ALEXANDRIA, VA 22314 USA
VICE PRESIDENT	CHARLES V. RED JR.	430 W. 5TH STREET, SUITE 700 PANAMA CITY, FL 32401 USA
VICE PRESIDENT	NANCY A. RENFROE	119 MONUMENT PLACE VICKSBURG, MS 39180 USA
VICE PRESIDENT	JOHN J. PERRY	3751 F WYOMING BLVD. SE, BLDG. 20749 KIRTLAND AFB, NM 87117 USA
VICE PRESIDENT	MICHAEL C. SEEBOLD	8537 SIX FORKS ROAD, SUITE 600 RALEIGH, NC 27615 USA
DIRECTOR	ELLEN M. PAWLIKOWSKI	405 MCINTOSH WAY MACON, GA 31216 USA

8. Shares Authorized and Issued

Class of Stock	Series of Stock	Par Value Per Share	Total Authorized Shares <i>Number of Shares</i>	Total Issued and Outstanding <i>Num of Shares</i>
CWP		\$0.0078	6,400,000.00	1432296

9. This report must be executed on behalf of the corporation by an authorized representative. If the corporation is in the hands of a receiver or trustee, this report must be executed on behalf of the corporation by the receiver or trustee.

Signed this 1 Day of February, 2021 at 5:47:17 PM. This electronic signature of the individual or

individuals signing this instrument constitutes the affirmation or acknowledgement of the signatory, under penalties of perjury, that this instrument is that individual's act and deed or the act and deed of the corporation, and that the facts stated herein are true, as of the date of the electronic filing, in compliance with R.I. Gen. Laws § 7-1.2.

By LARRY L. GHORMLEY

Signature of Authorized Representative of the Corporation

Form No. 630
Revised 09/07

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