State of Rhode Island
Office of the Secretary of State

Fee: $50.00

Division Of Business Services
148 W. River Street
Providence RI 02904-2615
(401) 222-3040

Foreign Business Corporation
Annual Report

Filing Period: January 1 - March 1

In accordance with R.I.G.L. 7-1.2-1501(e), each corporation failing or refusing to file its annual report within thirty (30) days after the time prescribed by law (R.I.G.L. 7-1.2-1501 (c&d)) is subject to a penalty fee of $25.00.

ANNUAL REPORT YEAR: 2021

1. Corporate ID No. 000159163

2. Name of Corporation SANBORN, HEAD & ASSOCIATES, INC.

3. Street Address Principal Business Office:

No. and Street: 20 FOUNDRY STREET
City or Town: CONCORD State: NH Zip: 03301 Country: USA

4. Business Phone No.

5. State of Incorporation

State: NH

ARTICLE III

Enter the six digit NAICS Code that best describes the primary business conducted by the entity. Download the list of codes here. More information on NAICS can be found online.

541330

6. Brief Description of the Character of Business Conducted in Rhode Island

TECHNICAL CONSULTING FIRM

7. Names and Addresses of the Officers and Directors:

All officers and directors must be listed.

Title	Individual Name First, Middle, Last, Suffix	Address Address, City or Town, State, Zip Code, Country
PRESIDENT / DIRECTOR	BARRET S. COLE	20 FOUNDRY ST CONCORD, NH 03301 USA
CEO / DIRECTOR	CHARLES L. HEAD	20 FOUNDRY ST

		CONCORD, NH 03301 USA
SENIOR VICE PRESIDENT / SECRETARY	CHARLES A. CROCETTI	20 FOUNDRY ST CONCORD, NH 03301 USA
EXECUTIVE VICE PRESIDENT / TREASURER	MATTHEW R. POIRIER	20 FOUNDRY ST CONCORD, NH 03301 USA
CORPORATE COUNSEL	S. ANDREW K. BATSON	20 FOUNDRY ST CONCORD, NH 03301 USA
SENIOR VICE PRESIDENT / DIRECTOR	DAVID E. ADAMS	187 SAINT PAUL ST STE 4C BURLINGTON, VT 05401 USA
SENIOR VICE PRESIDENT / DIRECTOR	MICHAEL A. NICOLORO	1 TECHNOLOGY PARK DRIVE WESTFORD, MA 01886 USA
SENIOR VICE PRESIDENT	KEVIN P. STETSON	1 TECHNOLOGY PARK DRIVE WESTFORD, MA 01886 USA
SENIOR VICE PRESIDENT	MARY BETH DOPFER	20 FOUNDRY ST CONCORD, NH 03301 USA
SENIOR VICE PRESIDENT	PATRICIA M. PINTO	1 TECHNOLOGY PARK DRIVE WESTFORD, MA 01886 USA
SENIOR VICE PRESIDENT	STANLEY S. SADKOWSKI	239 CAUSEWAY ST STE 105 BOSTON, MA 02114 USA
VICE PRESIDENT	BRADLEY A. GREEN	249 PINNACLE HILL ROAD NEW HAMPTON, NH 03256 USA
VICE PRESIDENT	BRIAN J. BEAUDOIN	187 SAINT PAUL ST STE 4C BURLINGTON, VT 05401 USA
VICE PRESIDENT	JOAN M. FONTAINE	1 TECHNOLOGY PARK DRIVE WESTFORD, MA 01886 USA
VICE PRESIDENT	RUSSELL H. ABELL	20 FOUNDRY ST CONCORD, NH 03301 USA
VICE PRESIDENT	STEPHEN E. WRIGHT	1 TECHNOLOGY PARK DRIVE WESTFORD, MA 01886 USA
SENIOR VICE PRESIDENT / DIRECTOR	VERNON R. KOKOSA	1 TECHNOLOGY PARK DRIVE WESTFORD, MA 01886 USA
DIRECTOR	W. ROBSON GOOGINS	20 FOUNDRY ST CONCORD, NH 03301 USA
DIRECTOR	RICHARD W. ORTON	20 FOUNDRY ST CONCORD, NH 03301 USA

8. Shares Authorized and Issued

Class of Stock	Series of Stock	Par Value Per Share	Total Authorized Shares *Number of Shares*	Total Issued and Outstanding *Num of Shares*
CNP		$0.0000	1,000,000.00	69520

9. This report must be executed on behalf of the corporation by an authorized representative. If the corporation is in the hands of a receiver or trustee, this report must be executed on behalf of the corporation by the receiver or trustee.

Signed this 9 Day of February, 2021 at 11:22:57 AM. *This electronic signature of the individual or individuals signing this instrument constitutes the affirmation or acknowledgement of the signatory, under penalties of perjury, that this instrument is that individual's act and deed or the act and deed of the corporation, and that the facts stated herein are true, as of the date of the electronic filing, in compliance with R.I. Gen. Laws § 7-1.2.*

By S. ANDREW K. BATSON
Signature of Authorized Representative of the Corporation

Form No. 630
Revised 09/07

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