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State of Rhode Island Office of the Secretary of State

Fee: \$50.00

Division Of Business Services 148 W. River Street Providence RI 02904-2615 (401) 222-3040

Foreign Business Corporation Annual Report

Filing Period: January 1 - March 1

In accordance with R.I.G.L. 7-1.2-1501(e), each corporation failing or refusing to file its annual report within thirty (30) days after the time prescribed by law (R.I.G.L. 7-1.2-1501 (c&d)) is subject to a penalty fee of \$25.00.

ANNUAL REPORT YEAR: 2021

1. Corporate ID No. 000131234

2. Name of Corporation Thermo Fisher Scientific Inc.

3. Street Address Principal Business Office:

No. and Street: 168 THIRD AVENUE

City or Town: WALTHAM State: MA Zip: 02451 Country: USA

4. Business Phone No.

5. State of Incorporation

State: DE

ARTICLE III

Enter the six digit NAICS Code that best describes the primary business conducted by the entity. Download the list of codes <u>here.</u> More information on <u>NAICS</u> can be found online.

541990

6. Brief Description of the Character of Business Conducted in Rhode Island

LEADING PROVIDER OF ANALYTICAL INSTRUMENTS, EQUIPMENT, REAGENTS AND CONSUMABLES, SOFTWARE AND SERVICES FOR RESEARCH, ANALYSIS, DISCOVERY AND

DIAGNOSTICS

7. Names and Addresses of the Officers and Directors:

All officers and directors must be listed.

Title Individual Name		Address	
	First, Middle, Last, Suffix	Address, City or Town, State, Zip Code, Country	

PRESIDENT	MARC N. CASPER	168 THIRD AVENUE WALTHAM, MA 02451 USA
TREASURER	ANTHONY H. SMITH	168 THIRD AVENUE WALTHAM, MA 02451 USA
CEO	MARC N. CASPER	168 THIRD AVENUE WALTHAM, MA 02451 USA
CFO	STEPHEN WILLIAMSON	168 THIRD AVENUE WALTHAM, MA 02451 USA
SENIOR VICE PRESIDENT	STEPHEN WILLIAMSON	168 THIRD AVENUE WALTHAM, MA 02451 USA
DIRECTOR	DION J. WEISLER	168 THIRD AVENUE WALTHAM, MA 02451 USA
SENIOR VICE PRESIDENT	MICHAEL D. SHAFER	168 THIRD AVENUE WALTHAM, MA 02451 USA
PRESIDENT (EMEA)	ANDREW J. THOMSON	168 THIRD AVENUE WALTHAM, MA 02451 USA
SENIOR VICE PRESIDENT	GIANLUCA PETTITI	168 THIRD AVENUE WALTHAM, MA 02451 USA
EXECUTIVE VICE PRESIDENT	MICHEL LAGARDE	168 THIRD AVENUE WALTHAM, MA 02451 USA
SENIOR VICE PRESIDENT, CHIEF INFORMATION OFFICER	RYAN SNYDER	168 THIRD AVENUE WALTHAM, MA 02451 USA
ASSISTANT TREASURER	MAURA A. SPELLMAN	168 THIRD AVENUE WALTHAM, MA 02451 USA
SENIOR VICE PRESIDENT	MICHAEL A. BOXER	168 THIRD AVENUE WALTHAM, MA 02451 USA
SENIOR VICE PRESIDENT	PETER SILVESTER	168 THIRD AVENUE WALTHAM, MA 02451 USA
SECRETARY	SHARON S. BRIANSKY	168 THIRD AVENUE WALTHAM, MA 02451 USA
DIRECTOR	JAMES MULLEN	168 THIRD AVENUE WALTHAM, MA 02451 USA
VICE PRESIDENT	SHARON S. BRIANSKY	168 THIRD AVENUE WALTHAM, MA 02451 USA
VICE PRESIDENT, CAO, ASSISTANT SECRETARY	PETER E. HORNSTRA	168 THIRD AVENUE WALTHAM, MA 02451 USA
SENIOR VICE PRESIDENT	LISA P. BRITT	168 THIRD AVENUE WALTHAM, MA 02451 USA
SENIOR VICE PRESIDENT	GREGORY J. HERREMA	168 THIRD AVENUE WALTHAM, MA 02451 USA
ASSISTANT SECRETARY	JAMES E. BRUNI	300 INDUSTRY DRIVE PITTSBURGH, PA 15275 USA
ASSISTANT SECRETARY	GENOFFIR MACLEOD	5781 VAN ALLEN WAY CARLSBAD, CA 92008 USA
ASSISTANT TREASURER	ELIZABETH J. SUTER	168 THIRD AVENUE WALTHAM, MA 02451 USA
ASSISTANT SECRETARY	ANTHONY H. SMITH	168 THIRD AVENUE WALTHAM, MA 02451 USA
SENIOR VICE PRESIDENT	SHIRAZ LADIWALA	168 THIRD AVENUE WALTHAM, MA 02451 USA
EXECUTIVE VICE PRESIDENT	MARK STEVENSON	5781 VAN ALLEN WAY CARLSBAD, CA 92008 USA
SENIOR VICE PRESIDENT	FREDERICK M. LOWERY	168 THIRD AVENUE WALTHAM, MA 02451 USA
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ANTHONY H. SMITH	168 THIRD AVENUE WALTHAM, MA 02451 USA
MICHAEL K. MICHAUD	168 THIRD AVENUE WALTHAM, MA 02451 USA
ROBERT H. FETTER	168 THIRD AVENUE WALTHAM, MA 02451 USA
DANIEL P. SHINE	168 THIRD AVENUE WALTHAM, MA 02451 USA
KENNETH J. APICERNO	168 THIRD AVENUE WALTHAM, MA 02451 USA
MARC N CASPER	168 THIRD AVE WALTHAM, MA 02451 USA
R ALEXANDER (ALEX) KEITH	168 THIRD AVE WALTHAM, MA 02451 USA
JONAS SVEDLUND	168 THIRD AVENUE WALTHAM, MA 02451 USA
KONRAD BAUER	168 THIRD AVE WALTHAM, MA 02451 USA
PAUL G PARKER	168 THIRD AVE WALTHAM, MA 02451 USA
DANIELLA CRAMP	168 THIRD AVENUE WALTHAM, MA 02451 USA
RICHARD L SPOOR	168 THIRD AVENUE WALTHAM, MA 02451 USA
SANDRA BELL POUND	168 THIRD AVENUE WALTHAM, MA 02451 USA
LARS REBIEN SORENSEN	168 THIRD AVENUE WALTHAM, MA 02451 USA
MARC N. CASPER	168 THIRD AVENUE WALTHAM, MA 02451 USA
TYLER JACKS	168 THIRD AVENUE WALTHAM, MA 02451 USA
C. MARTIN HARRIS	168 THIRD AVENUE WALTHAM, MA 02451 USA
SCOTT M. SPERLING	168 THIRD AVENUE WALTHAM, MA 02451 USA
JUDY C. LEWENT	168 THIRD AVENUE WALTHAM, MA 02451 USA
DEBORA L. SPAR	168 THIRD AVENUE WALTHAM, MA 02451 USA
NELSON J. CHAI	168 THIRD AVENUE WALTHAM, MA 02451 USA
THOMAS J. LYNCH	168 THIRD AVENUE WALTHAM, MA 02451 USA
	MICHAEL K. MICHAUD ROBERT H. FETTER DANIEL P. SHINE KENNETH J. APICERNO MARC N CASPER R ALEXANDER (ALEX) KEITH JONAS SVEDLUND KONRAD BAUER PAUL G PARKER DANIELLA CRAMP RICHARD L SPOOR SANDRA BELL POUND LARS REBIEN SORENSEN MARC N. CASPER TYLER JACKS C. MARTIN HARRIS SCOTT M. SPERLING JUDY C. LEWENT DEBORA L. SPAR

8. Shares Authorized and Issued

Class of Stock	Series of Stock	Par Value Per Share	Total Authorized Shares Number of Shares	Total Issued and Outstanding Num of Shares
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CWP	\$1.0000	1,200,000,000.00	436746267
PWP	\$100.0000	50,000.00	0

9. This report must be executed on behalf of the corporation by an authorized representative. If the corporation is in the hands of a receiver or trustee, this report must be executed on behalf of the corporation by the receiver or trustee.

Signed this 22 Day of February, 2021 at 1:50:27 PM. This electronic signature of the individual or individuals signing this instrument constitutes the affirmation or acknowledgement of the signatory, under penalties of perjury, that this instrument is that individual's act and deed or the act and deed of the corporation, and that the facts stated herein are true, as of the date of the electronic filing, in compliance with R.I. Gen. Laws § 7-1.2.

By JAMES E BRUNI

Signature of Authorized Representative of the Corporation

Form No. 630 Revised 09/07

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