



**State of Rhode Island  
Office of the Secretary of State**

Fee: \$50.00

Division Of Business Services  
148 W. River Street  
Providence RI 02904-2615  
(401) 222-3040

**Foreign Business Corporation  
Annual Report**

Filing Period: January 1 - March 1

*In accordance with R.I.G.L. 7-1.2-1501(e), each corporation failing or refusing to file its annual report within thirty (30) days after the time prescribed by law (R.I.G.L. 7-1.2-1501 (c&d)) is subject to a penalty fee of \$25.00.*

**ANNUAL REPORT YEAR:** 2021

**1. Corporate ID No.** 001686698

**2. Name of Corporation** Rubius Therapeutics, Inc.

**3. Street Address Principal Business Office:**

No. and Street: 399 BINNEY ST., SUITE 300  
SUITE 300

City or Town: CAMBRIDGE State: MA Zip: 02139 Country: USA

**4. Business Phone No.**

7166799600

**5. State of Incorporation**

State: DE

**ARTICLE III**

Enter the six digit NAICS Code that best describes the primary business conducted by the entity. Download the list of codes [here](#). More information on [NAICS](#) can be found online.

325414

**6. Brief Description of the Character of Business Conducted in Rhode Island**

RUBIUS THERAPEUTICS IS A CLINICAL-STAGE BIOPHARMACEUTICAL COMPANY THAT IS GENETICALLY ENGINEERING RED BLOOD CELLS, OR RBCS, TO DEVELOP AN ENTIRELY NEW CLASS OF CELLULAR MEDICINES CALLED RED CELL THERAPEUTICS, OR RCTS. OUR COMPANY WAS BUILT UPON THE RESEARCH AND FINDINGS OF FLAGSHIP PIONEERING'S VENTURE LABS INNOVATION TEAM ALONG WITH THE DISCOVERIES OF PROFESSORS HARVEY LODISH AND HIDDE PLOEGH OF THE WHITEHEAD INSTITUTE FOR BIOMEDICAL RESEARCH AT MIT. BASED ON THE PREMISE THAT HUMAN RED BLOOD CELLS ARE THE FOUNDATION OF THE NEXT SIGNIFICANT INNOVATION IN MEDICINE, WE HAVE DEVELOPED A PROPRIETARY

AND HIGHLY VERSATILE PLATFORM, WHICH WE CALL THE RED PLATFORM, TO GENETICALLY ENGINEER AND CULTURE RCTS THAT ARE SELECTIVE, POTENT AND READY-TO-USE CELLULAR THERAPIES FOR THE POTENTIAL TREATMENT OF CANCER AND AUTOIMMUNE DISEASES.

IN JULY 2018, WE PURCHASED A 135,000 SQUARE FOOT MANUFACTURING FACILITY IN SMITHFIELD, RHODE ISLAND. DURING 2019, WE RENOVATED AND STAFFED THE FACILITY TO ENABLE US TO MANUFACTURE RCTS IN BIOREACTORS IN MULTIPLE MANUFACTURING SUITES IN A CGMP COMPLIANT MANNER FOR CLINICAL SUPPLY. THIS MANUFACTURING FACILITY HAS BEEN OPERATIONAL IN PRODUCING THE INTENDED CLINICAL SUPPLY SINCE JANUARY 2020

**7. Names and Addresses of the Officers and Directors:**

**All officers and directors must be listed.**

<b>Title</b>	<b>Individual Name</b> First, Middle, Last, Suffix	<b>Address</b> Address, City or Town, State, Zip Code, Country
SECRETARY	MAIKEN KESON-BROOKES	399 BINNEY ST., SUITE 300 CAMBRIDGE, MA 02139 USA
CEO	PABLO CAGNONI	399 BINNEY ST., SUITE 300 CAMBRIDGE, MA 02139 USA
CFO	JOSE CARMONA	399 BINNEY ST., SUITE 300 CAMBRIDGE, MA 02139 USA
CMO	CHRISTINA COUGHLIN	399 BINNEY ST., SUITE 300 CAMBRIDGE, MA 02139 USA
CSO	LAURENCE TURKA	399 BINNEY ST., SUITE 300 CAMBRIDGE, MA 02139 USA
ASSISTANT SECRETARY	JOANNE PROTANO	399 BINNEY ST., SUITE 300 CAMBRIDGE, MA 02139 USA
DIRECTOR	DAVID EPSTEIN	55 CAMBRIDGE PKWY, SUITE 800E CAMBRIDGE, MA 02412 USA
DIRECTOR	NOUBAR AFEYAN	55 CAMBRIDGE PKWY, SUITE 800E CAMBRIDGE, MA 02142 USA
DIRECTOR	MICHAEL ROSENBLATT	55 CAMBRIDGE PKWY, SUITE 800E CAMBRIDGE, MA 02142 USA
DIRECTOR	FRANCIS CUSS	399 BINNEY ST., SUITE 300 CAMBRIDGE, MA 02139 USA
DIRECTOR	CATHERINE SOHN	399 BINNEY ST., SUITE 300 CAMBRIDGE, MA 02139 USA
DIRECTOR	NATALIE HOLLES	399 BINNEY ST., SUITE 300 CAMBRIDGE, MA 02139 USA
DIRECTOR	ANNE PRENER	399 BINNEY ST., SUITE 300 CAMBRIDGE, MA 02139 USA
DIRECTOR	JONATHAN SYMONDS	399 BINNEY ST., SUITE 300 CAMBRIDGE, MA 02139 USA

**8. Shares Authorized and Issued**

Class of Stock	Series of Stock	Par Value Per Share	Total Authorized Shares	Total Issued and Outstanding <i>Num of</i>

			<i>Number of Shares</i>	<i>Shares</i>
CWP		\$0.0010	150,000,000.00	81053651
PWP		\$0.0100	10,000,000.00	0

**9. This report must be executed on behalf of the corporation by an authorized representative. If the corporation is in the hands of a receiver or trustee, this report must be executed on behalf of the corporation by the receiver or trustee.**

**Signed this 26 Day of February, 2021 at 3:32:51 PM.** *This electronic signature of the individual or individuals signing this instrument constitutes the affirmation or acknowledgement of the signatory, under penalties of perjury, that this instrument is that individual's act and deed or the act and deed of the corporation, and that the facts stated herein are true, as of the date of the electronic filing, in compliance with R.I. Gen. Laws § 7-1.2.*

By JOANNE PROTANO  
Signature of Authorized Representative of the Corporation

Form No. 630  
Revised 09/07

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