



State of Rhode Island
Department of State | Office of the Secretary of State
Nellie M. Gorbea, *Secretary of State*

7/29/2021

Flad & Associates, Inc.
c/o BUSINESS FILINGS INCORPORATED
450 VETERANS MEMORIAL PARKWAY, SUITE 7A
EAST PROVIDENCE, RI 02914

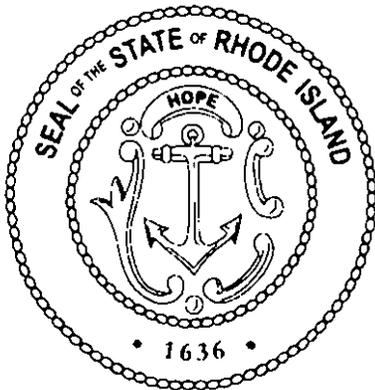
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CERTIFICATE OF REVOCATION OF
CERTIFICATE OF INCORPORATION/AUTHORITY

OF

Flad & Associates, Inc.

The undersigned, as Secretary of State of the State of Rhode Island, and by virtue of the authority vested in her by § 7-6-57, 7-6-86, 7-1.2-1311 and 7-1.2-1415 of the Rhode Island General Laws, hereby revokes the Certificate of Incorporation/Authority of the above-named entity to transact business in this state.



Witness my hand and the seal of the
State of Rhode Island this 29th day of
July, 2021.

Secretary of State