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July 20, 2023

Division of Business Services  
148 W. River Street  
Providence, RI 02904-2615

Re: **Blue Industrial Insulators, Inc.**  
**Identification # 001704420**

To Whom It May Concern:

InCorp Services, Inc. does hereby resign as Registered Agent for the above named entity effective today. We ask that you please remove our name and address from public record as the Registered Agent.

A copy of this letter has been mailed to the principal office at:

1100 S Yuma Ave  
Independence, MO 64056

If you have any questions regarding this matter, please do not hesitate to contact me at (702) 866-2500 from 6:00 a.m. to 3:00 p.m. PST.

Sincerely,

A handwritten signature in cursive script that reads 'Karen Gibson'.

Karen Gibson for InCorp Services, Inc.

2023 JUL 27 P 12:19

RECEIVED  
R.I. DEPT. OF STATE  
PROVIDENCE, RI