	State of Rhode Island	Fee: \$150.00					
	Office of the Secretary of State Division Of Business Services						
148 W. River Street							
Providence RI 02904-2615							
(401) 222-3040							
Foreign Limited Liability Company Application for Registration							
(Section 7-16-49 of the General Laws of Rhode Island, 1956, as amended)							
ARTICLE I							
The name of the limited liability company is: Echelon Innovations, LLC							
Enter your name exactly as it appears in your state. If your name includes an entity ending other than LLC or Limited Liability Company, complete Article II. The elected name in RI must include the entity ending LLC or Limited Liability Company.							
ARTICLE II							
The name, if different, under which it proposes to register and transact business in Rhode Island is:							
Thrive Compliance Company, LLC							
ARTICLE III							
The Limited Liability Company is organized under the laws of: State: <u>DE</u> Country: <u>USA</u>							
The date this Application for Registration is to become effective, not prior to, nor more than 90 days after the filing of this Application for Registration.							
Later Effective Date: <u>11/06/2023</u>							
	ARTICLE IV						
The date of its organization is: $10/2/2023$							
	ARTICLE V						
The period of its duration is: X Perpetual							
ARTICLE VI							
The address (post office box not acceptable) of the limited liability company's resident agent in Rhode Island:							
	222 JEFFERSON BOULEVARD, SUITE 200						
	WARWICKState: RICORPORATION SERVICE COMPANYState: RI	Zip: <u>02888</u>					
1							

Article VII

The purpose or purposes which it proposes to pursue in the transaction of business in Rhode Isla	nd
are:	

THE ADMINISTRATOR OBLIGOR OF SERVICE CONTRACTS

ARTICLE VIII

The Rhode Island Department of State is appointed the agent of the foreign limited liability company for service of process if, at any time, there is no resident agent or if the resident agent cannot be found or served following the exercise of reasonable diligence.

ARTICLE IX							
The address of the office required to be maintained in the state or other jurisdiction under the laws of which the limited liability company is organized:							
No. and Street:	1839 GHENT ROAD						
City or Town:	COLUMBIA	State: IL	Zip: <u>62236</u>	Country: <u>USA</u>			
ARTICLE X							
The mailing address for the limited liability company is:							
No. and Street:	1839 GHENT ROAD						
City or Town:	COLUMBIA	State: IL	Zip: <u>62236</u>	Country: <u>USA</u>			
ARTICLE XI							
The limited liabilty company is to be managed by its <u>X</u> Members* or <u>Managers</u> (check one)							
* If you checked to be managed by your MEMBERS (<i>the owners</i>) DO NOT complete the following section. <u>Only</u> complete the following section if you checked to be managed by MANAGERS.							
The name and address of each manager:							
Title	Individual Name First, Middle, Last, Suffix	A	Address Address, City or Town, State, Zip Code, Country				
This electronic signature of the individual or individuals signing this instrument constitutes the affirmation or acknowledgement of the signatory, under penalties of perjury, that this instrument is that individual's act and deed or the act and deed of the company, and that the facts stated herein							
are true, as of the date of the electronic filing, in compliance with R.I. Gen. Laws § 7-16.							

Signed this 6 Day of November, 2023 at 11:46:12 AM by the Authorized Person.

TIFFANY KASICK

Form No. 450 Revised 09/07

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The First State

I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY "ECHELON INNOVATIONS, LLC" IS DULY FORMED UNDER THE LAWS OF THE STATE OF DELAWARE AND IS IN GOOD STANDING AND HAS A LEGAL EXISTENCE SO FAR AS THE RECORDS OF THIS OFFICE SHOW, AS OF THE TWELFTH DAY OF OCTOBER, A.D. 2023.

AND I DO HEREBY FURTHER CERTIFY THAT THE SAID "ECHELON INNOVATIONS, LLC" WAS FORMED ON THE SECOND DAY OF OCTOBER, A.D. 2023.



Authentication: 204364200 Date: 10-12-23

2430344 8300

SR# 20233713428 You may verify this certificate online at corp.delaware.gov/authver.shtml State of Rhode Island Department of State | Office of the Secretary of State Gregg M. Amore, Secretary of State

I, GREGG M. AMORE, Secretary of State of the State of Rhode Island,

hereby certify that this document, duly executed in accordance with the provisions

of Title 7 of the General Laws of Rhode Island, as amended, has been filed in this

office on this day:

November 06, 2023 11:45 AM

Areg M. Couve

Gregg M. Amore Secretary of State

