

UNITEDHEALTH GROUP

The Advisory Board Company
655 New York Avenue NW
Washington, DC 20001

REC'D RIDG BSO
25 MAY 13 PM 3:48:45

May 12, 2025

Secretary of State
Corporation Division
148 West River Street
Providence, RI 02904-2615

RE: The Advisory Board Company, a Delaware corporation (the "Corporation") – ID Number 000798444

To Whom It May Concern:

Pursuant to the filing of an Amended and Restated Certificate of Incorporation of the Corporation with the Secretary of State of the State of Delaware on November 17, 2017, which was attached as Exhibit A to that certain Certificate of Merger of Apollo Merger Sub, Inc. with and into the Corporation, a copy of which is attached hereto as Annex A, the Corporation's capital stock was amended. The total number of authorized shares was reduced to one hundred (100) shares of common stock with a par value of \$0.01 per share. Currently, all one hundred (100) shares of common stock are issued and outstanding.

We ask that you kindly update the Shares Authorized and Issued information for the Corporation as on record with the Secretary of State of the State of Rhode Island.

Sincerely,



Heather A. Lang
Assistant Secretary

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