



State of Rhode Island
Office of the Secretary of State

Fee: \$50.00

Division Of Business Services
148 W. River Street
Providence RI 02904-2615
(401) 222-3040

Limited Liability Company
Articles of Amendment

(Section 7-16-12 of the General Laws of Rhode Island, 1956, as amended)

ARTICLE I

The name of the limited liability company is Kay Street Advisors LLC

If the name is changing, state the new name: Kay Street Advisors LLC

ARTICLE II

The Articles of Organization of the limited liability company as amended or restated to date are as follows, including, if applicable, a change made in Article I:

If the address of the principal office of the limited liability company is changing, so state:

No. and Street: 181 BELLEVUE AVE

334

City or Town: NEWPORT

State: RI

Zip: 02840

Country: USA

If the company duration is changing, so state: Perpetual

If the company purpose is changing, so state:

PROVIDES CONSULTING SERVICES IN THE AREAS OF EXECUTIVE LEADERSHIP DEVELOPMENT

AND BUSINESS DEVELOPMENT WITH SPECIALTY IN US MILITARY AND

DEPARTMENT OF

DEFENSE RELATED INDUSTRIES. ALSO PROVIDES CONSULTATION IN REAL ESTATE INVESTMENT AND MANAGEMENT.

If the management of the limited liability company is changing, modify the following section:

Members or Managers (check one)

The name and address of each manager (If LLC is managed by Members, DO NOT complete this section):

Title	Individual Name First, Middle, Last, Suffix	Address Address, City or Town, State, Zip Code, Country
MANAGER	JOHN R REID	54 AYRAULT STREET NEWPORT, RI 02840 USA

MANAGER

ELIZABETH A REID

54 AYRAULT STREET
NEWPORT, RI 02840 USA

If there are any other provisions to be amended, so state:

ARTICLE III

The effective date of this Amendment, if later than the date of the filing of these Articles of Amendment (not prior to, nor more than 90 days after, the filing of these Articles of Amendment), is:

Later Effective Date:

This electronic signature of the individual or individuals signing this instrument constitutes the affirmation or acknowledgement of the signatory, under penalties of perjury, that this instrument is that individual's act and deed or the act and deed of the company, and that the facts stated herein are true, as of the date of the electronic filing, in compliance with R.I. Gen. Laws § 7-16.

Signed this 26 Day of September, 2023 at 3:17:29 PM by the Authorized Person.

JOHN R. REID

Kay Street Advisors LLC

Form No. 401
Revised 09/07

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State of Rhode Island
Department of State | Office of the Secretary of State
Gregg M. Amore, *Secretary of State*

I, GREGG M. AMORE, Secretary of State of the State of Rhode Island,
hereby certify that this document, duly executed in accordance with the provisions
of Title 7 of the General Laws of Rhode Island, as amended, has been filed in this
office on this day:

September 26, 2023 03:16 PM

A handwritten signature in black ink that reads "Gregg M. Amore".

Gregg M. Amore
Secretary of State

